

U.S. AFRICAN DEVELOPMENT FOUNDATION

"Creating Pathways to Prosperity"

CONGRESSIONAL BUDGET JUSTIFICATION

Fiscal Year 2017

The U.S. African Development Foundation (USADF) is an independent agency of the U.S. federal government, funding grassroots development projects to African-owned and led enterprises, cooperatives and community-based organizations. Our objective is to build African communities' capacity, resilience, and economic activities at the community level so all Africans can contribute to Africa's growth story.

USADF is on the frontier of development, working directly with Africans on the ground to combat some of Africa's most difficult development challenges with programs to increase U.S. development presence in the hardest to reach areas of extreme poverty. USADF grants (up to \$250,000 each), enable our grantees to address the root causes of poverty, hunger, and lack of infrastructure (particularly energy poverty) in their communities to:

- Combat hunger through resilience, agricultural, and livestock programming
- Improve access to local and regional markets for small-holder farmers, cooperatives and entrepreneurs
- Empower women and girls to create and control their own economic livelihoods
- Create job opportunities and resources for youth through training
- Promote African solutions to the lack of basic infrastructure, particularly in rural areas and urban slums

March 3, 2016 Washington, D.C.



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United States African Development Foundation

THE BOARD OF DIRECTORS AND THE PRESIDENT OF THE UNITED STATES AFRICAN DEVELOPMENT FOUNDATION WASHINGTON, DC

We are pleased to present the Administration's FY 2017 budget justification for the United States African Development Foundation (USADF). The FY 2017 request of \$28.2 million will provide resources to continue serving Africa's must vulnerable and underserved communities with grants in over 25 African countries and continue support for an active portfolio of more than 500 grants.

USADF is on the frontier of development, working directly with Africans on the ground to combat some of Africa's most difficult development challenges with programs to increase U.S development presence in the hardest to reach areas of extreme poverty. USADF grants provide capital and local technical expertise to grassroots enterprises that empower the underserved to become part of Africa's growth story. USADF impacts 1,500,000 people each year in underserved communities across Africa. Its innovative direct grants program (less than \$250,000 per grant) supports sustainable African-owned and led solutions that tackle the effects of poverty with projects that improve food security, generate jobs, and increase family incomes. In addition, USADF's programs are creating a network of in-country technical service providers with local expertise critical to advancing Africa's long-term development.

USADF advances U.S. priorities by directing small amounts of development resources to disenfranchised groups in hard to reach, sensitive regions across Africa. USADF ensures that critical U.S. development initiatives such as Power Africa, Feed of the Future, Trade Africa and the African Growth and Opportunity Act (AGOA) and targeted national security and youth employment programs reach thousands of communities often left out of Africa's growth story. USADF operates in Africa using an innovative African-led and managed development model that "right sizes" efforts, directing development resources to the vulnerable rural areas with greatest need and potential for impact.

Africa is changing, and USADF is on the frontier ensuring everyone is a part of that change. We are working with African communities on the cusp of conflict throughout the Sahel, empowering ethnic and religious minorities, improving the lives of at-risk youth and women, and creating opportunities for those often left behind – including the disabled and nomadic populations. USADF represents excellent foreign assistance value:

Advance Peace and Security: The Arab Spring's roots illustrated the first-hand effects of hunger and lack of economic opportunities for youth as primary drivers of political instability. USADF grants help community farmers, cooperatives and enterprises achieve economic growth and stability, creating higher incomes and more employment. We are enabling Africans to grow their business and create opportunities for increased access to food, local markets, and jobs. USADF's African-led and -managed model creates opportunity for greater access to difficult places that are often beyond the reach of other U.S. Agencies (e.g. Nigeria's Delta and North regions, Zimbabwe, and Somalia).

Speed & Scale: As a small, independent Agency, USADF is highly responsive and agile in establishing targeted development programs in Africa with Africans. USADF can begin new programs in months rather than years. These quick starts complement larger U.S. Government programs by providing early results and an extended reach to rural locations and underserved communities. For example, in just two years, as a part of the Power Africa Initiative, USADF has issued 50 seed capital grants to African energy entrepreneurs addressing energy poverty and offgrid energy alternatives for rural areas.

High Return on Taxpayer Dollars: USADF programs leverage other donors' funds. By matching USG funds with African government and private sectors funds, the taxpayer gets increased impact

for its dollar. Over \$30 million of matching donations have been used in the past 12 years. Furthermore, USADF has a cost-effective service model, with in-country technical assistance delivered at less than eleven cents per dollar on active grants.

CONCLUSION

USADF's enduring relationship with communities in Africa provides a unique perspective on development and stability on the continent. As the drivers of instability proliferate, it is increasingly important for the United States to invest in economic development in Africa, particularly in ways that reach those communities of greatest need and vulnerability. USADF affirms our commitment to country-ownership and community involvement for successful capacity building and long-term development success. Our programs inherently deliver results that extend all of the key foreign assistance priorities, including improving local food production, increasing income levels and creating an environment for economic growth, job opportunities, and addressing social needs among the most underserved communities in Africa. These benefits help to transform the quality of life for hundreds of thousands of people in hundreds of communities across Africa. USADF's mission is to provide grassroots communities with the opportunity to engage in and benefit from the new era of accelerated economic growth in Africa. By working in remote areas, USADF helps create a sustainable path towards shared prosperity for underserved communities in Africa.

We look forward to your support and guidance as we seek to maintain and expand the impact of this unique foreign assistance program.

Sincerely,

John W. Leslie, Jr., Chairman

Board of Directors

Dr. John O. Agwunobi, Vice Chairman

Board of Directors

Doris M. Martin Acting President and CEO

USADF

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United States African Development Foundation

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CONGRESSIONAL BUDGET JUSTIFICATION FISCAL YEAR 2017

Executive Summary

Agency Overview

The U.S. African Development Foundation (USADF) is a tiny agency with a big mission. Our work ensures more Africans have a chance to be a part of Africa's growth story. ADF is Accountable, Direct, and Frontier oriented in our approach to development.

- Accountable USADF prides itself on its staff and partnership accountability. Each project is unique, and must be monitored closely for success. USADF Headquarters in Washington, DC coordinates with each of the 18 Field Offices and technical partners to develop and monitor each project's financial benchmarks and set internal audits for each project. USADF maintains a rigorous, evidenced-based framework for monitoring and evaluating program performance. Key indicators are identified for each grant, which are tracked to a performance matrix and form the basis for an ongoing learning agenda. Grant performance is scored bi-annually against established goals, helping to define program outcomes and to shape program management objectives.
- <u>Direct</u> At the core of USADF's programs is our direct connection to African solutions for the development challenges each community faces. Africans lead our country teams, and facilitate our African-led, grassroots model. In partnership, we <u>direct</u> our investments to each 100% African enterprise with no middle man or administrative overhead. USADF's Technical Partners also provide a direct hands-on approach to monitoring project financial performance, supporting project progress, and tracking regular project reports. Funding is only released as benchmarks are reached and verified. Grantee organizations are strengthened from the direct training provided by the Technical Partners and local subject matter experts.
- **Frontier** A majority of USADF grants are awarded in remote "**frontier**" regions of a country working with the most vulnerable: those impacted by conflict; the disabled, women and at-risk youth, and religious minorities. USADF's approach helps each group tailor a project to the group's own objectives and builds on the work the group has already started. This creates greater ownership and helps leads to a more successful project outcomes. Although the grants seem small in size compared to other development agencies, USADF prides itself on transferring the financial knowledge and project management skills necessary to properly use each dollar.

We continue to create pathways to prosperity for the most vulnerable and marginalized populations, resulting in a reduction of poverty, mutual opportunities for growth, and strengthened ties between Africans and Americans.

USADF People

USADF programs and grants reach four groups of people currently underserved but ready to do their part. More than 60% of Africa's population are rural-based, smallholder farmers and account for 70% of Africa's extremely poor population. While needy, many groups have access to valuable

and potentially highly productive, pesticide-free, and arable land masses. USADF grants help these communities unlock the potential of this valuable asset.

<u>Smallholder Farmers</u> are the backbone of economic activity on the Continent, contributing more than half of its GDP and comprising nearly 70% of its labor force. They face enormous challenges in securing land rights, accessing to agriculture technology, farm inputs and capital, and entering functioning markets.

<u>Youth</u> between 15 and 30 years represent a population dividend for many countries in Africa. For success across the continent, Africa needs to create economic and entrepreneurship opportunities for 200 million youth, which will provide a path forward from instability toward prosperity.

<u>Women and Girls</u> often bear the brunt of extreme poverty. They face challenges in education, property rights and economic opportunity. They are often victims of violence and cultural discrimination. Given the right opportunities, women entrepreneurs can lead the way out of poverty for themselves, their children, and their communities.

Recovering Communities are populations facing hardships created by external factors, from conflict to natural disasters. These communities are eager to restore normal life and work hard to achieve economic independence once opportunities are presented.

USADF Results

USADF is impacting 1,500,000 people in underserved communities in more than 29¹ countries. Its innovative grants program promotes African-originated solutions and is implemented through a network of local development service providers. USADF grants are helping grassroots communities overcome the challenges of hunger and extreme poverty by generating \$113 million of new local economic activities² that produce stable jobs and better incomes. People use this increased income to access more food, make improvements to their housing, and provide greater educational opportunities and basic healthcare for their children.

Five Reasons to Support the FY 2017 USADF Funding Request of \$28.2 M

1. ADVANCING PEACE AND SECURITY



In Mali, amidst growing threats from Boko Haram, USADF is working with nomadic communities on resilience agriculture and livestock.

Africa is stabilizing; however, nearly 40% of Africans today live in post-conflict nations. USADF programs help offset these forces by putting youth into jobs and creating new economic opportunities for smallholder farmers and communities in places of strategic importance to the U.S. Because our programs are African-led and managed, we have the ability to go where few other U.S. government agencies can go (e.g. Nigeria's Delta/North, Burundi, South Sudan, and Somalia).

¹ 18 core program countries and 11 countries with special initiatives such as Youth and Energy Entrepreneurship grants. Numbers will vary year to year depending on funding levels.

² See page 15 for details on how this is calculated.

2. EXTENDING DEVELOPMENT PRIORITIES TO THE UNDERSERVED



USADF Community Gardening with the disabled in Benin

USADF helps ensure that every African has an opportunity to contribute to Africa's growth story. In Africa, an estimated 60-80 million people are living with disabilities today; many are risk-taking and enterprising but lack opportunities for employment and access to work that accommodates their needs. Too often, the disabled in the developing world have no safety net or means to provide for themselves. USADF has mastered income-generation projects for the disabled ranging from vegetable gardening and packing/selling coffee on to cultivating small livestock farms and catering businesses.

3. POWERING AFRICA



The 50 African Entrepreneurs for Energy aimed to drive private investment in off-grid and small-scale renewable energy solutions.

The Off-Grid Energy Challenge is part of Power Africa's Beyond the Grid initiative, which aims to drive private investment in off-grid and small-scale renewable energy solutions.

USADF aims to promote innovative solutions that increase access to reliable, affordable and sustainable power – particularly for Africans who will have little to no access to grid power. In January 2016, USADF announced reaching the goal of 50 African energy entrepreneurs for off-grid energy. USADF in conjunction with USAID and General Electric awarded \$5.0 million to 50 African owned and managed energy companies across the continent. These renewable energy projects will utilize technologies such as

solar home systems, solar and micro-hydro mini-grids, solar cold storage systems, biogas for refrigeration and pasteurization and retailing of solar products through a mobile platform.

USADF remains key in representing the interests of many rural Africans who will likely never have access to grid power and require smart, alternative solutions for reliable energy.

4. IMPROVING EFFICIENCIES – DELIVERING AID DOLLARS TO AFRICA

The Center for Global Development's annual assessment of overseas development assistance (ODA) providers, ranked USADF second highest for operational efficiencies when compared to other US Government and multi-lateral assistance programs. In particular, USADF stands out for its high level of 'country programmable aid share'³, demonstrating that USADF's direct provision model ensures that very high levels of program funds are actually spent in-country, directly reaching and impacting communities in need.

³ 'Programmable aid share' is a simple calculation of the percent of total funds actually spent in the partner country

USADF programs leverage other donors' funds. By matching USG funds with funding from African governments and/or the private sector, the taxpayer gets greater impact for the dollar. Over \$30 million of matching donations have been used in the past 12 years with plans underway to increase private support in 2016 and 2017. Further, by aligning USADF programs with efforts 'of other U.S. agencies, USADF maximizes the impact achieved per dollar spent. The USADF model utilizes 100% African led and managed staff to "right-size" efforts that generate results with millions of dollars vs. billions. USADF grants strengthens the economic growth of village enterprises for \$20 per beneficiary⁴ and delivers quality technical support and monitoring for less than 11 cents per active grant dollar supported⁵. USADF extends the efforts of larger Agencies by delivering resources directly to those with the greatest needs. This reach brings the Feed the Future focus to nine



More than 170 new grants funded in FY 2015 including Food Security, Trade, Youth Jobs`, and Off Grid

additional countries⁶ not served by other U.S. Agencies and avoids duplicative administrative grant management costs.

5. PRESSING FOR INNOVATION



USADF embraces the role of technology and innovation for Africa's development benefit and we are providing seed capital to young African leaders through the President's Young African Leaders Initiative (YALI) to do cutting-edge, entrepreneurial projects that benefit Africa's most marginalized. From agriculture and energy to health and entrepreneurship — our ability to transform our development approach continues to evolve, and with these tools, we look forward to finding new ways to stretch the Agency's reach and our results.

In Nigeria, a YALI entrepreneur is using USADF funding to increase the safe outcomes for women and babies at birth, via maternal birth kits for women in rural areas without access to clinics.

FY 2017 Budget Request

USADF requests \$28.2 million for FY 2017 to support broad U.S. foreign assistance priorities and national interests in marginalized regions in Sub-Saharan Africa. This is a 6% reduction from FY 2016 appropriations. The \$28.2 million provides for 80 new business- based development grants in 19 countries, 50 other grants types in 10 additional countries to support priority development initiatives such as off grid energy projects in rural Africa and supporting youth entrepreneurship. These resources will allow USADF to continue monitoring an active total grant portfolio of \$53 million.

⁴ \$30 million annual funding / 1.5 million beneficiaries reached (FY 2015 figures)

⁵ \$5.7 million partner budget / \$53 million active portfolio (FY 2015 figures)

⁶ Benin, Burkina Faso, Burundi, Mauritania, Niger, Nigeria, Somalia, South Sudan and Zimbabwe

The FY 2017 budget request allocates \$20.5 million (13.4 + 2 + 5.1) for new grants, \$3.7 million for program support activities in Africa, and \$8.4 million for monitoring and grant administration in Washington. In FY 2017 USADF expects that a minimum of \$2 million of donated funds will be used to supplement U.S. appropriated dollars the planned activities. The federal funding line is \$28.2 million for FY 2017 down 6% from \$30 million in FY 2015 and 2016. The budget allocations for FY 2015, FY 2106, and FY 2017⁷ are depicted below.

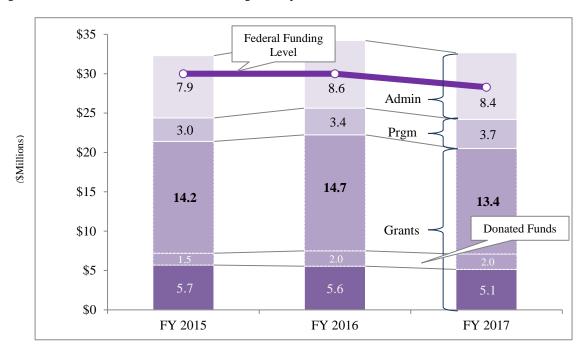


Figure 1 FY 2015, FY 2016 and FY 2017 Budget Comparison

Conclusion of Executive Summary

USADF's work and enduring relationship with African communities continues to be key in U.S. foreign assistance priorities in From a national security perspective, matters in Africa have grown in significance - with concerns about Al Shabab in eastern Africa and Boko Haram in western Africa. USADF is taking important steps to promote peace and security among grassroots communities in sensitive countries such as Kenya, Mali, Niger, Nigeria, Mauritania, and Somalia. Additionally USADF programs complement post-Ebola recovery efforts in Liberia and Guinea with an injection of over \$2 million marked for new development grants during the period FY 2015 through FY 2017. USADF grants



USADF provided the seed capital for Rwandan artisans, Gahaya Links. Gahaya Links has leveraged these funds to provide incomes for over 5,000 women in Rwanda. You may now purchase their products in Macy's.

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⁷ FY 2017 amount as requested

help create a positive image for the U.S and remains an important part of representing American values in volatile regions.

USADF is an important leader in the fight against hunger and extreme poverty. The vast majority of USADF's target beneficiaries are among those earning \$1.25 per day or less. USADF emphasizes resilience and sustainable strategies that allow families to move beyond relief to self-sufficiency. USADF grants empower communities to launch lasting grassroots enterprises with seed capital and technical support. Additionally, USADF is at the forefront of "country-led" development, whereby development assistance is executed by local development partners and is carried out at a scale that can be absorbed and executed effectively.

USADF continues to advance several critical Foreign Assistance priorities for Africa. These include improving food security efforts through Feed the Future, addressing energy needs through Power Africa – specifically the USADF Off-Grid Energy Challenge grants, and creating productive alternatives and economic opportunities for youth, women and girls through job placement and entrepreneurship grants. USADF reaches beyond traditional development assistance boundaries to benefit rural communities and underserved populations. For Power Africa, USADF took early steps to execute on off-grid strategies, partnering with GE Africa and USAID to bring successful business models for off-grid service delivery to rural communities. For the Young African Leaders Initiative, USADF's early commitment to Entrepreneurship Grants jump-started the impact of the Mandela Washington Fellowship. This seed capital has allowed youth to return to their countries to launch or expand businesses, generating income for themselves and employment for others. Additionally, USADF was among the first of the small agencies to post its program data on the Foreign Assistance Dashboard, contributing to the open government, transparency, and accountability priorities.

USADF's program provides a foundation for strong diplomatic relationships with African governments. In some instances, USADF is the key part of the U.S. development presence, particularly where USAID no longer has a Mission. In this capacity, USADF helps to extend goodwill towards the U.S. in parts of the African continent with a reduced U.S. presence.

USADF continually strives to improve the productive use of every tax dollar provided by implementing a results-based approach to grant programs. USADF's administrative costs have remained relatively flat over recent years, while funding levels remained steady and programming increased⁸. In FY2015 and 2016, USADF is implementing a cloud-based grants management system to further increase efficiencies and data sharing with the African Partners and other stakeholders to improve results. USADF will continue to deliver results and achieve innovative development impact in Africa during FY 2017 and appreciates Congress for its ongoing support of this important work.

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⁸ USADF is a highly scalable organization, able to right-size its programs in every funding environment. However, USADF can always do more with more. A 6% reduction from the FY 2016 appropriations level will compel difficult choices about programming priorities.

FY 2017 Budget Request and Details

USADF requests \$28.2 million of Federal funds for Fiscal Year 2017 to support broad U.S. foreign assistance priorities and national interests in hard-to-reach communities across Sub-Saharan Africa. The \$28.2 million provides USADF with resources to award more than 80 new business-based development grants, more than 50 new special initiative grants, and continue monitoring an active grant portfolio of \$53 million representing more than 345 rural African community enterprises and 150 special initiative grants. The budget table below (Table 1) provides a summary of the budget request and expected allocation of resources in FY 2017 for program and administrative expenses.

Table 1 FY 2017 Budget Request Levels and Recent Budget History (\$000)

	Description	FY 2015 Actual	FY 2016 \$30M	FY 2017 \$28.2M
	Operating Expenses			
	Field Offices	86		
	ADF/W	7,823	8,524	8,484
	Operating Expense Subtotal:	7,909	8,524	8,484
	Program Expenses			
	Project Grants	14,221	14,725	13,408
	Partners Grants	5,685	5,559	5,144
	HQ Program Support	1,233	1,330	1,600
\sim	Field Offices - Program	1,452	1,731	1,600
	Field Office Program Supports	298	487	450
F	Evaluation	0	57	50
\ KET	Program Subtotal:	22,889	23,889	22,252
FEDERAL FUNDS	Total Operating & Program	30,798	32,413	30,736
FE	E. L I.E I.			
	Federal Funds	20.000	20.000	20.200
	Current FY Appropriations	30,000	30,000	28,200
	Non Expenditure Transfers	400	1,000	1,000
	Recoveries	113	275	500
	Funds Carried Forward	1,480	1,158	1,000
	Total Federal Funds	31,993	32,433	30,700
	OE as a % of All Federal Funds	25%	26%	28%
	Grant Outlays as % of All Federal Funds	67%	69%	67%

FY 2017 Column represents the requested levels.

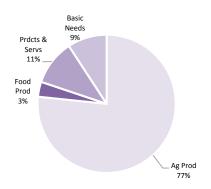
USADF is the only U.S. Government (USG) development agency 100% dedicated to development in Africa, providing grants of up to \$250,000 directly to remote and underserved community groups and enterprises. These grants help organizations create new economic opportunities, improve income levels, enhance local food security, integrate smallholders into trade, and address social development needs. In so doing, USADF promotes a peaceful and productive alternative for Africans outside the mainstream. USADF extends the reach of U.S. foreign assistance, generates goodwill among African leaders and furthers U.S. strategic interests across the continent.

USADF Program Priorities

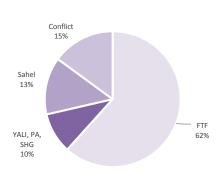
Food Security, Trade, Off-Grid Energy and Youth

USADF programs focus on USG foreign assistance priorities in a unique way. USADF awards grants directly to qualified African community groups and enterprises that create sustainable economic growth opportunities to increase incomes, improve food security and expand regional and international trade. Eighty percent of USADF grants help local communities increase food production for local consumption and achieve higher income levels. About 20% of these grants also involve the production and value-add processing of goods sold in regional and international markets. These activities help local communities, associations, and enterprises to become more self-sufficient and better integrated into Africa's economic growth trend. This in turn provides a peaceful and productive alternative to the violence that is often found in conflict and post-conflict regions across Africa.

USADF Development Grant Sectors



USADF Program Initiatives



USADF is also using its unique mission and program approach to help ensure that USG priorities such as - Feed the Future (FTF), the Young African Leaders Initiative (YALI) and Power Africa (PA) - reach deep into rural and underserved communities across Africa. USADF grants extend FTF development priorities beyond the designated FTF countries to an additional nine countries in Africa. USADF is contributing to YALI by providing Entrepreneurship Grants to Young African entrepreneurs to launch and scale-up their business and social ventures upon returning to their home countries. In FY 2016 and FY 2017, USADF will expand Power Africa through Round III and IV of the "Off-Grid Energy Challenge". This program funds a selected group of African Energy Entrepreneurs to provide sustainable energy solutions that benefit rural and underserved populations. While the grants to support these initiatives are smaller than those available to community enterprises (e.g. maximum \$100,000 for Off-Grid Energy and maximum \$25,000 for Youth Entrepreneurship), USADF leverages these investments to stimulate business solutions for pressing social needs. Nearly a third of USADF grants support economic development efforts in post conflict countries (15%) and Sahel countries (13%). These programs provide economic growth and food security opportunities to people in politically vulnerable and unstable regions in Africa.

USADF Program Impacts

Shared Prosperity for 1.5 Million People, \$100 Million in Economic Growth

USADF's active portfolio of 345 of core development grants is making a positive difference for more than 1,500,000 people across Africa. These people benefit in practical ways from the more

than \$113 million of new economic activities⁹ generated in their communities as a result of USADF project grants. The new economic activity represents new revenues, over and above the amounts of revenues the groups had earned before the USADF grant. Thirdly, USADF grants help producer groups become ongoing economic growth enterprises. USADF measures that 90% of community enterprises funded with USADF grants continue to operate and generate income for their members. An additional 57 Ambassador Self Help grants, 39 Power Africa grants, and 51 YALI grants provide benefits to an additional 60,000 people.

The impact of USADF grants is best understood through the life stories of the men and women who have increased their incomes -- translating to better access to nutritional food supplies, improved housing, and greater opportunities to obtain education and health care for themselves and their family members. USADF grants help grassroots groups and local cooperatives take greater advantage of new markets and achieve more consistent business outcomes. These outcomes create a path from marginalization and poverty to new levels of prosperity, economic empowerment, and food security. The result for people that had been left behind is now a greater level of participation in the shared prosperity of today's Africa, and a greater sense of hope, security, and goodwill toward the United States.

Budget Details

Table 2, below, provides a summary of USADF's historical and planned program expenditures. Budget lines for Project Grants and Partner Grants (Cooperative Agreements) are the primary elements of USADF's mission in Africa. USADF intends to strengthen its quantitative metrics by investing significant resources to expanded monitoring and evaluation grant activities. Budget lines for Project Grants and Partner Grants (Cooperative Agreements) are the primary elements of USADF's mission in Africa, representing 85% of USADF's program budget, and over 63% of USADF's total budget. Headquarters and Field Office program expenses are used to support the recently established "Knowledge, Learning, and Dissemination" programs to strengthen the capacity of USADF's local Technical Partners, to fund program improvement initiatives, and to support grant monitoring and evaluation activities. Proposed country program budgets for grants are lower in FY 2017 due to reduced funding levels.

Table 2 Program Expense Budget Summary Using Federal Funds (\$000)

	Description	FY 2015 Actual	FY 2016 \$30M	FY 2017 \$28.2M
S	Program Expenses			
2	Project Grants	14,221	14,725	13,408
FUNDS	Partners Grants	5,685	5,559	5,144
	HQ Program Support	1,233	1,330	1,600
.Έ.	Field Offices - Program	1,452	1,731	1,600
FEDERAL	Field Office Program Supports	298	487	450
FE	Evaluation	0	57	50
	Program Subtotal:	22,889	23,889	22,252

⁹ Estimated value the current active grant portfolio will generate over the full life cycle of each grant. Calculated from an annual review of performance data that tracks and averages the cumulative incremental revenue growth of each grant divided by the cumulative grant value disbursed times the total value of the active grant portfolio.

¹⁰ Including appropriated and expected donated funds

¹¹ Same

New Project Grant Allocations by Country

Table 3, below, provides the details of USG appropriated dollars allocated to new project grant activity by country. In FY 2017, USADF expects to award approximately 80 new project grants and 50 special initiative grants. Note that due to the lower appropriated funds request in FY 2017 grant funding allocations were reduced in 14 countries. By law, the size of USADF's development grants cannot exceed \$250,000. For core programs, the average grant size is \$130,000 and is awarded for a two to four year period. Generally, all of the core grant funds are disbursed to the grantee over a three year period. All grants have a detailed project plan that includes measurable goals and objectives and a detailed project budget. USADF monitors grant performance and funds accountability through its on-the-ground African Technical Partners, quarterly progress reports, periodic site visits from Washington staff, and semi-annual Washington based project performance assessments. Over the full grant lifecycle, the new grants awarded in FY 2017 are expected to benefit more than 300,000 people.

As in FY 2016, USADF will award grants to support Energy Entrepreneurs (maximum \$100,000) to develop innovative business models to bring electricity to rural communities, and support as many as 40 Youth Entrepreneurship grants (maximum \$25,000).

Table 3 Project Grant Details Appropriated Funds (\$000)

Country	FY 2015	FY 2016		FY 2017	
	Actual	\$30M		\$28.2M	
BENIN	449,646	500,000		500,000	
BURKINA FASO	652,081	650,000		600,000	
BURUNDI	621,335	600,000		450,000	
GUINEA	205,000	200,000		200,000	
LIBERIA	426,363	600,000		400,000	
MALI	555,374	650,000		600,000	
MAURITANIA	178,837	500,000		400,000	
NIGER	744,168	650,000		600,000	
RWANDA	643,584	600,000		600,000	
SENEGAL	480,872	600,000		500,000	
Region 1	4,957,260	5,550,000		4,850,000	
KENYA	445,876	750,000		500,000	
MALAWI	493,878	500,000		500,000	
SOMALIA	1,179,685	800,000		1,000,000	
TANZANIA	375,800	475,000		400,000	
UGANDA	781,380	800,000		800,000	
ZIMBABWE	1,044,342	1,000,000		500,000	
Region 2	4,320,961	4,325,000		3,700,000	
Sm Grants Prgm	423,506	425,000		308,000	
NIGERIA-	870,447	750,000		550,000	
SO SUDAN	294,363	300,000		250,000	
ZAMBIA	734,325	750,000		550,000	
Region 3	1,899,135	1,800,000		1,350,000	
YALI	1,126,925	1,250,000		1,000,000	
POWER	1,304,969	1,000,000		2,200,000	
Amendments	188,500	375,000			
Special Initiatives		2,625,000		3,200,000	
Grand Total:	14,221,256	14,725,000		13,408,000	
BOLD ITALICS = Feed the Future Country					

[&]quot;Amendments" in 2016 represents anticipated budget amendments needed for currency fluctuations, and approximately \$300,000 for pending designation for countries with additional grant opportunities.

Technical Partner Grant Allocations by Country

Table 4, below, provides the details of USG appropriated dollars allocated to support African Technical Partner grants (Cooperative Agreements) in 17 countries. Due to the lower requested appropriations level in FY 2017 funding for Technical Partners is lowered by nine percent. Technical Partners are a key component of USADF's "African Led and Managed" development model. The model draws on local development expertise in each country to provide technical assistance to USADF development projects. In the short-term, these organizations provide essential implementation support to local grantees, ensuring financial accountability and enabling USADF grants to be more successful. Over time, the Technical Partners become long-term assets and advocates for grassroots development in their respective countries. General budget increases from FY 2015 to FY2016 were due to currency fluctuations, increases cost of doing business in Africa, and costs associated with monitoring Energy Entrepreneurs grants (Power Africa).

Table 4 Partner Grant Details (\$000)

	Country	FY 2015	FY 2016	FY 2017
		Actual	\$30M	\$28.2M
	BENIN	323,483	287,000	287,000
	BURKINA FASO	269,730	242,000	242,000
	BURUNDI	221,837	201,000	201,000
n 1	LIBERIA	323,483	300,000	300,000
Region	MALI	269,730	230,000	230,000
Re	MAURITANIA	221,837	241,000	241,000
	NIGER	323,483	224,000	224,000
	RWANDA	269,730	230,000	230,000
	SENEGAL	221,837	244,000	244,000
		2,445,150	2,199,000	2,199,000
	KENYA	364,999	365,000	365,000
2	MALAWI	264,276	270,000	270,000
ion	SOMALIA	232,000	245,000	245,000
Region 2	TANZANIA	457,829	270,000	270,000
Ā	UGANDA	200,000	225,000	225,000
	ZIMBABWE	310,000	315,000	315,000
		1,829,104	1,690,000	1,690,000
	CAPE VERDE	33,413		
Reg 3	NIGERIA	332,264	421,883	340,000
	SO SUDAN	275,196	290,000	280,000
ŀ	ZAMBIA	244,578	261,000	268,000
		885,451	972,883	888,000
	PA, TRN, AMED	533,096	697,000	367,205
	Grand Total:	5,684,801	5,558,883	5,144,205

Tanzania FY 2015 had one time startup costs.

"PA, TRN, AMED" in 2015, 2016 and 2017 represents anticipated budget amendments needed for currency fluctuations, shared training expenses, and approximately \$600,000 of funds designation for 9 countries with Power Africa support requirements.

USADF Expands the Use of Federal Dollars with Matching Donations

USADF plans to augment the FY 2017 budget request of \$28.2 million by using donated funds from various host country governments, private foundations and corporations to expand total funds

available for project grants. By FY 2017 USADF intends to have utilized more than \$33 million of donated funds to expand USADF grant programs and impact by expanding its external fundraising efforts. In FY 2017, USADF anticipates using \$2 million of matching grant funds for project grants in select strategic partner program countries, \$1 million corporate donations and over \$1 million in USG funds transfers. The chart (right) shows the cumulative value of external funding used to date and the anticipated receipt of donated funds in FY 2016 and FY 2017.

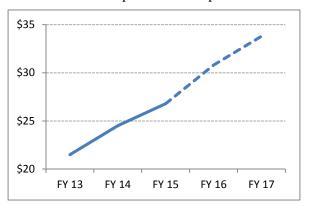


Figure 2 <u>Cumulative</u> External Funding Used to Support USADF Grant Programs in Africa (\$Million)

Administrative Resource Allocation Tables

Tables 5, below, provides the summary detail of USG appropriated dollars allocated to support the administration and oversight of USADF programs in Africa. Given the proposed budget reduction from FY 2016 to FY 2017, USADF will downsize its program levels in 14 countries and reduce administrative costs. Decreases in USADF Washington expenses will require careful management of staffing, discretionary administrative spending, and Interagency Agreements (IAA) in order to achieve budget targets.

Table 5 Operating Expenses Summary (\$000)

Description	FY 2015 Actual	FY 2016 \$30M	FY 2017 \$28.2M
Operating Expenses			
Field Offices	86		
ADF/W	7,823	8,524	8,484
Operating Expense Subtotal:	7,909	8,524	8,484

Comprehensive Summary FY 2017 Budget Table

Table 6, next page, is a comprehensive budget summary of USADF's planned activities and funding sources for all FY 2017 Administrative and Program activities. The table is separated by <u>Federal</u> funding sources and <u>External</u> funding sources. USADF plans to raise \$3-4 million dollars in external funds to further extend USADF programs in Africa. All external funding sources are used for program purposes and are matched with appropriated funds (as available). Maintaining a stable Federal funding base is essential to USADF's fundraising efforts and continuity of program operations in Africa. As seen in Table 6 below, there is a small increase in the "OE" ratios due to the lower requested appropriations in FY2017.

Table 6 FY 2017 Comprehensive Budget Summary Plan (\$000)

		FY 2015	FY 2016	FY 2017
	Description	Actual	\$30M	\$28.2M
	Operating Expenses	1100001	φυσι.1	Ψ2012111
	Field Offices	86		
	ADF/W	7,823	8,524	8,484
	Operating Expense Subtotal:	7,909	8,524	8,484
	Program Expenses	ŕ		
	Project Grants	14,221	14,725	13,408
	Partners Grants	5,685	5,559	5,144
	HQ Program Support	1,233	1,330	1,600
Š	Field Offices - Program	1,452	1,731	1,600
	Field Office Program Supports	298	487	450
FC	Evaluation	0	57	50
AL	Program Subtotal:	22,889	23,889	22,252
FEDERAL FUNDS	Total Operating & Program	30,798	32,413	30,736
(E)				
_	Federal Funds			
	Current FY Appropriations	30,000	30,000	28,200
	Non Expenditure Transfers	400	1,000	1,000
	Recoveries	113	275	500
	Funds Carried Forward	1,480	1,158	1,000
	Total Federal Funds	31,993	32,433	30,700
	OE as a % of All Federal Funds	25%	26%	28%
	Grant Outlays as % of All	67%	69%	67%
	Federal Funds	0770	0970	0770
	Donated Fund Planned Budget			
	Grants	1,270	1,950	1,950
	Partners (Coop Agreements)	233	0	
S	Subtotal:	1,503	1,950	1,950
	OE as % of Federal & Donated			
EXTERNAL FUNDS	Funds	24%	25%	26%
	Donated Funds Revenues			
	Annual Collection - SPF	1,887	1,750	2,500
	Annual Collection - Private		200	1,000
Ξ	Funds carried forward	769	1,495	500
	Total Available Donated Funds	2,656	3,445	4,000
L	Total Available Federal and Nonfederal Funds	34,649	35,878	34,700

FY 2017 Column represents the requested levels.

(The definition of budget line descriptions can be viewed on page 45.)

Budget Tables Conclusion

USADF provides a unique and vital tool to achieve U.S. foreign assistance and development priorities in Africa. The USADF development approach brings sustainable development benefits to communities not yet able to participate in mainstream national and international development efforts. This extended reach helps to create goodwill toward the United States at the community level in many remote and politically sensitive areas across Africa, while building capacity for increased participation in local development priorities. USADF programs help offset the destabilizing forces of hunger and lack of economic opportunity. Working with Congress, Administration initiatives, and other larger institutional development programs, USADF enables the United States to achieve greater geographic coverage and development impact for those communities in Africa most marginalized by chronic economic need and food insecurity.

While USADF's development budget is relatively small in the overall foreign assistance scheme, USADF's grants program make a transformative difference for those grassroots communities outside the mainstream of Africa's current economic growth trend. USADF grants foster business based solutions that put small-holder producer groups and community enterprises on a path toward long-term economic growth and profitability. Additionally, USADF grants provide local technical support and seed capital that foster sustainable business models for Energy and Youth Entrepreneurs. These grants help electrify rural communities and create jobs and essential services for young people. Congressional support for USADF's FY 2017 budget request will help ensure more than 300,000 people¹² living in extreme poverty and hunger gain a new opportunity to get on a sustainable path to greater prosperity.

¹² Number of new core grants (75) x average number of direct beneficiaries per grant (800) x family factor (5) = 300,000

USADF Programs Align with U.S. Foreign Assistance Priorities

USADF programs are fully consistent with priorities outlined by the Administration. By bringing development assistance to underserved communities, USADF has a critical role to play in the *fight against extremism*. USADF's commitment to delivering economic development support creates opportunities for youth and others outside the mainstream. In regions such as the Sahel, in Nigeria's North or Delta, Somalia, or Burundi, USADF is providing hope and opportunity. And, because USADF relies on local staff, we are able to operate in countries and regions not well served by others.



USADF Senior Leadership with Senator Chris Coons and President Obama at the Global Entrepreneurship Summit in Nairobi, Kenya.

USADF is providing guidance in climate-smart

agricultural practices to help offset the issues associated with climate change across many arid regions in Africa. USADF is introducing new irrigation and agricultural production methods in the Sahel (Burkina Faso, Mali, Mauritania, Niger, and Senegal) and among other arid regions such as Kenya's Turkana region.

USADF programs also concentrate on women small-holder farmers, recognizing the *contribution of women* to meeting the needs of rural households. In more than 70% of USADF programming, women constitute the majority of participants and/or are represented in the leadership of the organization. Increasingly, producer groups funded by USADF are actively recruiting *girls and young women* to join their ranks. In Senegal, USADF recently teamed-up with the Ministry of Youth to bring *economic opportunity to youth* in the Casamance region, concentrating on youth employment in the agricultural sector.

USADF's focus on reaching more remote, underserved, rural areas often means that USADF is *promoting resilience* among the most vulnerable populations living in *extreme poverty*. In many instances we are engendering economic opportunity among populations that have heretofore relied on food aid and other forms of relief.

USADF's approach to *capacity building* prepares these communities to champion their own development process, forging sustainable enterprises and leading toward lasting change.

USADF has achieved timely results for three core foreign assistance initiatives –

- Power Africa,
- Young African Leaders Initiative, and
- Feed the Future.

Power Africa

In 2015, USADF has grown the Off-Grid Energy Challenge to a \$5 million initiative that has funded 50 African Energy Entrepreneurs. USADF's early focus on off-grid energy solutions set the stage for the Beyond the Grid initiative – which now points to USADF's Off-Grid Challenge as its first success.

The Beyond the Grid initiative subsequently announced a \$1 billion private sector commitment to the off grid energy sector, demonstrating how USADF's first mover status can lead the way for



President Obama with USADF Grantee at the Power Africa Innovation Fair during the Global Entrepreneurship Summit in Nairobi

larger agencies to build on USADF's initial support. At the recent high-level visit in Nairobi, President Obama visited the Power Africa Innovation Fair¹³, which showcased three USADF grantees to underscore the importance of off-grid energy companies to bring clean energy to Africa.

Young African Leaders Initiative

USADF's YALI "Entrepreneurship Assistance Grants" are a tangible response to Africa's need for greater entrepreneurship and seed capital. USADF's program was well coordinated with efforts by State Department and USAID – such that the Entrepreneurship Grants, provided to the Mandela Washington Fellows in time for the Presidential Summit – were the first tangible support for Fellows, providing much needed capital for the Fellows upon their return to the continent. USADF's leadership pointed to the importance of YALI activities in Africa, beyond the U.S.-based studies. This led the way for the four Regional Leadership Centers being launched by USAID across Africa. In FY17, with sufficient budget support, USADF intends to expand the entrepreneurship grants program to graduates of the Regional Learning Centers, in addition to continued support for the Mandela Washington Fellows.

Feed the Future

Nearly 70% of USADF's core programming is in agriculture. Given the Agency's expertise and ability to work directly with African cooperatives and community groups, USADF has successfully extended the reach of Feed the Future Initiative to target pastoralist and food insecure communities, prevent stunting and empower women and other smallholder farmers. In fact, USADF has brought Feed the Future oriented programming to nine additional countries, outside USAID's Feed the Future footprint – extending development assistance to underserved communities.

¹³ The Power Africa Innovation Fair was the sole Power Africa event in the President's 2015 High Level visit to Nairobi and Ethiopia. USADF's entrepreneurs provided three of the five displays visited by the President.

Increased Effectiveness through Better USG Coordination

In addition to the close coordination in the implementation of core foreign assistance priorities discussed above, USADF has made it a priority to increase coordination with other USG foreign assistance efforts. This coordination has taken on various forms. For example, USADF was among the first small agencies to post its development data available on the newly created Foreign Assistance reporting dashboard.

Resource sharing across Agencies has also been a priority for USADF. As discussed above, in FY 2014 and FY 2015 combined, USAID transferred \$1.1 million to USADF. This permitted USADF to extend the Off-Grid Challenge to more countries, and to deepen activity levels in Tanzania. In early FY 2016 USAID is scheduled to transfer an additional \$1.0 million to bring the Challenge to Rwanda, Uganda and Zambia.

In other instances, USADF has co-funded activities that are executed in tandem with the State Department. For the past four years, USADF has supplemented and expanded the successful U.S. Embassies' Self-Help Grants program. In addition to benefitting smaller, community projects, this provides U.S. Ambassadors with excellent diplomatic and relationship-building opportunities. Aligning our grant-making with the local Embassies has created a win/win for USADF and for U.S. Ambassadors. Utilizing USADF's modest resources, collaboration with the U.S. Embassies allows USADF to scale our operations beyond our historical footprint maximizing the impact of public resources.

Increased Efficiencies to Maximize AID Impacts

USADF seeks to achieve operational efficiencies to maximize the impact of its development assistance to advance Administration Priorities. Based on recent independent assessments, USADF achieved superior performance ratings in the category of "maximizing (AID) efficiency".

Over the past several years the Center for Global Development has prepared annual reports on the *Quality of Official Development Assistance* (QuODA). These reports examine the "efficiencies" of 100 plus multilateral and country assistance programs¹⁴, assessing the quality of Official Development Assistance (ODA) against a common set of thirty indicators that assess diverse features such as:

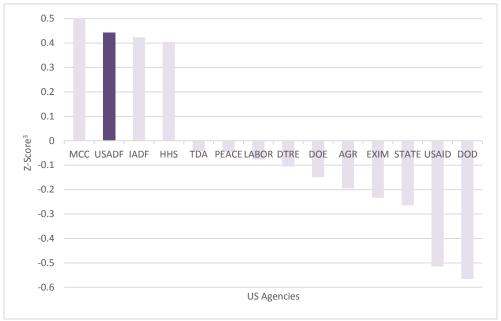
- allocating more aid to poorer countries and to better governed countries;
- minimizing administrative costs and thereby increasing efficiency;
- allocating a larger portion of ODA directly to projects or programs;
- providing more aid to countries or sectors in which they are specialized;
- contributing to global public goods;
- and, untying aid.

In the assessment category labeled "Maximizing Efficiencies", USADF was the <u>second highest</u> <u>performer</u> of all United States agencies assessed.

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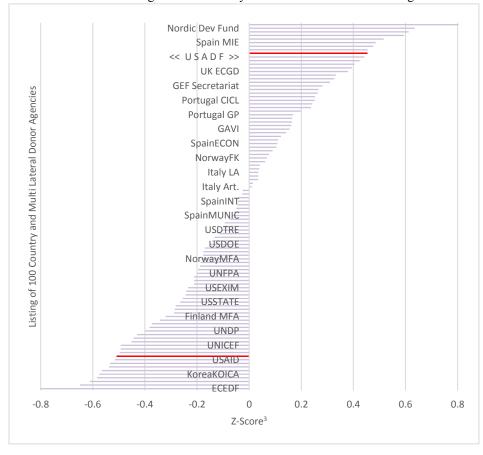
¹⁴ For a complete review of the study and corresponding data sets please go to http://www.cgdev.org/page/quality-oda-quoda for full details.

Figure 3 USADF's Relative Ranking of AID Delivery Efficiencies for 14 USG Agencies Providing Development Assistance



When USADF 's "maximizing efficiency" standardized score was compared against the scores of more than 100 country and multi-lateral donor organizations USADF was <u>one</u> of the top ten performers.

Figure 4 USADF's Relative Ranking of AID Delivery Efficiencies for 100 Global Agencies



High Country Programmable Aid Share

USADF seeks to ensure that a high percent of allocated funds actually reach Africans. The QuODA study uses the indicator "country programmable aid share" to measure this performance. The measure is a simple calculation of the percent of total funds actually spent in the partner country. The study notes that many development assistance programs result in minimal funds transfers to partner countries. USADF's five year country programmable aid share average is 73%, well above the 42% consolidated average of all US development agencies¹⁵. The chart below on Page 11 shows USADF's relative ranking compared to the "max", "min", and mean of the 30 agencies (Global and USA) in the QuODA study.

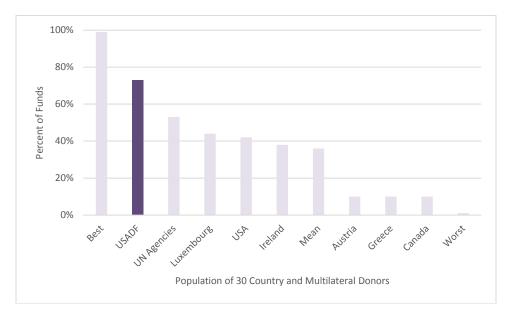


Figure 5 USADF's Relative Ranking of Country Programmable Aid Share Among 30 Global Agencies

Percent of total program funds actually spent in the partner country for 30 donors in QuODA study.

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¹⁵ Center for Global Development's Quality of Official Development Assistance Assessment Report 2010, page47.

USADF Grant Examples

Currently USADF has more than 345 active economic development grants across 19 countries valued at \$53 million. The majority of these grants focus on increasing agricultural productivity and expanding markets that result in greater food security, increased sales revenues, and better household incomes for more than 1.5 million people. Below are three examples of how USADF's grants have positive and lasting effects on the lives of rural, marginalized communities in Africa.

Empowering Resilient Communities in post-Ebola Liberia



Ms. Annie Kruah, Chairwoman of Gbelay-Geh Rural Women

Our partner and local Liberian leader, Annie Kruah, is the dynamic and ambitious Chairwoman of the Gbelay-Geh Rural Women in eastern Liberia. Ms. Kruah and her group are an example of how investing in women can be one of the most effective ways to combat hunger and poverty. The cooperative began as a small savings association with a few local members and today, under Ms. Kruah's leadership, membership has grown to 90 members expanding agricultural activities in Karnplay District of Liberia.

USADF has been a critical presence in the U.S. Government's response in post-Ebola Liberia. In our effort to prioritize African-led solutions for community challenges, USADF is

providing small grants for technical assistance and capacity building to organizations with leaders like Ms. Kruah. In 2013, Gbelay-Geh Rural Women received a \$73,000 USADF grant to invest in its rice and palm oil production and processing by acquiring equipment and establishing a crop

purchase fund. More importantly, USADF helped Gbelay-Geh Rural Women improve its capacity by providing much-needed training in cooperative education, financial governance, management, marketing and post-harvest rice processing. Members of Gbelay-Geh Rural Women utilized their training to reduce harvest losses on the 15 hectare rice farm, and successfully used the commodity fund to earn a \$900 profit from the first purchase cycle. With increased revenues, Gbelay-Geh Rural Women then reinvested those profits into expanding and diversifying types of agricultural investments, such as cassava, poultry and pig-raising. In 2015, the cooperative generated more



Members of Gbelay-Geh Rural Women Cooperative

than \$100,000 in revenues, more than tripling the previous year's achievement.



With help from a USADF grant, Gbelay-Geh Rural Women more than tripled its revenues in 2015

During and after the Ebola epidemic, Gbelay-Geh Rural Women have remained beacons for the community. Gbelay-Geh Rural Women maximized their revenues and transformed their community by diversifying their activities and increasing the earnings and ability for grantees to grow enough food to feed their families, their neighbors and the community. By investing in Africans and providing targeted funds for agricultural growth, USADF is building resilience and strong community enterprises in post-conflict countries like Liberia.

Investing in Somali Women

In Somalia, Shadia, married at a young age, resolved to live a life of obsolescence in rural Somaliland. In Somalia, where over 60 percent of youth is unemployed, women often bear the brunt of extreme poverty and unemployment. However, one day, Shadia heard a radio announcement about a video training program and her life was forever changed.

One of USADF's local implementing partners seeks to engage, mentor and provide job skills training for young Somali men and women. USADF is one of the



few organizations on the ground in Somalia able to meet the need for job skills training for unemployed youth and women. Our community based, African-led approach guides our efforts to engage Somali youth with real and practical opportunities for employment and entrepreneurship. USADF invested in sectors such as videography, journalism, mobile phone repair, food services and early childhood education. Shadia was accepted to a two-year videography training course. With her new skills, she found a job working for Puntland TV as a camerawoman. But Shadia did not stop there—with a new sense of independence and empowerment, she decided to run for election in local government. "In my society, women's participation in political fields is very



Female graduate of the USADF-funded journalism training program in Somalia

limited due to cultural barriers," says Shadia. Through perseverance and hard work, she managed to garner enough votes from local women to enter and win the race of city councilor of Bossaso. Shadia's star continues to rise. She is a mentor for other youth and underserved individuals in her community, and known as a leader and inspiration among women who also dream big. Shadia said, "The USADF training program empowered me to become a decision-maker and make my own destiny. I felt empowered not only to break cultural barriers, but political ones too."

Since January 2012, USADF has funded thirteen local Somali NGOs with the goal of placing

Somali youth aged 18 to 35 in permanent jobs. Videography is but one sector where USADF is training female youth—journalism, wedding photography and catering are also a well-sought professions due to the traditional practices that require gender-appropriate vendors. With USADF funding, a local implementing partner piloted a journalism training course in which over 8 women out of 32 graduates of the program are now prime-time anchors throughout the Puntland TV and radio service, including Zainab, who reports for a national Somali network. Another graduate of the program is the only female broadcast technician in the Somaliland region. USADF reaches beyond traditional development assistance boundaries to benefit rural communities and underserved populations in unique ways. Abdiaziz Mohamed, director of a USADF-funded local NGO, says, "Zainab and Shadia are the product of USADF's successful intervention in Somalia, and our hard work in the process of mentoring young people that has made them and other women such successful people."

Frontiers of Development: Creating Pathways in Agadez, Niger



Members of the Timia Cooperative in Agadez region of northern Niger

Ruled by sand, a chronic lack of water and continuing security threats, the Agadez region is one of the most remote and harsh environments of Niger. Not only do Boko Haram and Tuareg militias battle for ground in this Sahel landscape, but it has become a main thoroughfare in which migrants make their way to Europe, creating more room for instability. USADF remains on the frontier, serving a sustainable development role in this key area. USADF is succeeding in finding and funding several groups that are largely off the map for other development agencies, thanks to its African-led development model.

In the northern Agadez region, the mainly Tuareg semi-nomadic population lives a traditionally pastoralist lifestyle, where farming activities help to supplement cattle-raising. Timia Cooperative, a USADF grantee since 2014, manages several date palm gardens, or *palmeraies*. Date palm cultivation is a traditional way for members to earn income and jumpstart economic activities in the area. Timia Cooperative, made up of 68 men and women, is one of the most successful enterprises in the area, enhancing food security and increasing profitability for its members. In recent years however, heavy flooding and soil erosion has threatened all 11 hectares of the cooperative's land and crops.



Date palm cultivation is a lucrative business in this region of Niger



Timia Cooperative's protective dike, financed by USADF and recently built around the date *palmeraies*

With a targeted investment from USADF, Timia Cooperative used the funds to build a protective dike around the perimeter of an oasis to protect against flooding. Already the results are paying off: with the recently completed dike, the date palms are thriving during the rainy season. As a result, recorded production has increased from less than 2 tons to 10 tons of dates this past season after completion of the dike, and income has increased more than tenfold. Twenty members were trained in improved production techniques, and members also benefit from a small revolving loan fund that allows them to

improve their production capability and buy good quality inputs. Timia Cooperative is a star example of the proud tradition of USADF: creating pathways to prosperity and improved livelihoods for some of Africa's most vulnerable populations. With small investments, USADF is supporting innovative farming techniques and combating extremism by creating economic opportunities in this otherwise volatile region.

USADF Program Management and Operations

Management and Organizational Structure

USADF is an independent Federal agency established to support African-designed and African-driven solutions that address grassroots economic and social problems. The Foundation is a wholly-owned government corporation with a seven member Board of Directors who are nominated by the President of the United States and are confirmed by the U.S. Senate. Currently five of the seven Board positions are filled. Board members serve staggered fixed terms of six years. The Board of Directors appoints the President/ CEO of USADF. Members of the current Board of Directors may be found at www.usadf.gov. USADF has a small staff of 38 full-time Federal employees based in Washington. The Washington staff provides the program and financial oversight and reporting for grants in Africa, and ensures USADF is in compliance with Federal financial management, information management, and personnel standards.

A critical component of the ADF Act recognized the need to help establish and promote in-country development capabilities to better serve long-term African-centered development and growth initiatives. Therefore, a significant part of USADF program funding is directed toward local Technical Partners that deliver technical services needed by USADF's grantees. USADF uses a cooperative agreement to fund Technical Partner activities. The Partners help ensure the successful operations and outcomes of USADF grants to community groups and enterprises. The Partners also gain the capabilities needed to provide ongoing economic development support within each country and are supported to expand their areas of expertise into areas such as Off-Grid Energy as USADF further develops its programming areas. In FY 2017, USADF will invest approximately \$5 million to develop local Technical Partners in 18 African countries. USADF considers this investment in local technical capacity, and the resultant stabilizing impact of these resident Technical Partners, an important outcome of its development assistance.

A Foreign Assistance Model with a Difference

Direct Funding to African Producer Groups

The USADF model cuts out traditional, and inefficient, "middle-man" development cost structures and delivers grant funds directly to the grassroots groups closest to the problem. USADF also provides seed capital grants directly to local Energy Entrepreneurs and youth to support their startup enterprises. Grant recipients are the long-term owners of the solution. This approach adds speed and efficiencies to the development process.

All African Staff and Partners

USADF's development model uses only local technical services providers for grant design and associated grant implementation support. Two benefits of the model are lower delivery costs¹⁶ and better projects. Utilizing people with local language skills and knowledge helps to stimulate greater local ownership of solutions and ensure that projects better account for local conditions. Beyond specific project benefits, USADF's investment in local technical service providers help to build long term, resident development expertise in each African country where it works. Many former USADF partners and country program coordinators have gone on to serve in significant public sector roles within their countries.

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¹⁶ Less than ten cents per active grant

Sustained Growth – USADF's grants are transformative for small-holder producer groups by helping groups improve production, move up the value-chain, and improve marketing and business management practices. USADF's funding supports the formation of viable enterprises that will continue to grow and prosper past the grant period. A full 90% of USADF grantees continue their operation well after the USADF grant period has completed.

Speed - USADF's model allows us to move quickly to start new programs and award grants, even in areas impacted by conflict or disaster. USADF launched its Off-Grid Energy Challenge, in partnership with GE Africa, just days after Power Africa was announced as a USG initiative in FY 2013. The first winning Entrepreneurs were selected within just four months and several USADF grantees were features at the 2015 Power Africa Innovation Fair in Nairobi.

Leveraged USG Funds - USADF combines USG funds with other resources provided by host African governments and private sector partners to achieve greater development impact. This creates a win-win-win situation for the taxpayer, the donor, and the African enterprise.

Peace and Prosperity - Tangible results are an important component of America's diplomatic and economic engagement across Africa. USADF's grants provide positive examples of U.S. development efforts that help enhance rural food security, increase youth employment opportunities, and enable community enterprises to participate more broadly in the growing prosperity of many African countries.

Filling a Development Gap - Africa is different than it was 30 years ago. Many African economies are showing rapid growth. There are also an increased number of public and private development dollars pouring into Africa. Yet despite the economic and development growth, much of Africa's population living in extreme poverty remains outside the mainstream of this growth. Too often, a development gap emerges when these groups lack sufficient capacity to tap into the country's economic growth stream effectively or to use the development interventions provided by larger donors. As illustrated below (see Figure 3), ¹⁷ USADF seeks to bridge the gap that exists between groups in greatest need of development support and the various sources of larger amounts of resources.

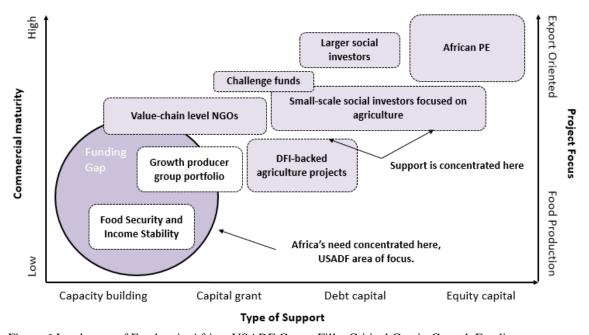


Figure 6 Landscape of Funders in Africa: USADF Grants Fill a Critical Gap in Growth Funding

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¹⁷ Dalberg Development Advisors Study for USADF 2013

USADF identifies lower capacity community enterprises with demonstrated potential and helps them create a sustainable path to economic growth. USADF's development model recognizes that most people in need have the critical assets necessary to move up to a new level of greater prosperity and simply need an opportunity to get started. USADF grants enable the enterprise to mature to a point of stable growth, or for it to qualify for the next stage of development resources from larger impact investors and traditional capital markets.

Grant Selection

In practice, USADF responds to applications from African cooperatives, small-scale producer groups, and enterprises in eligible countries. USADF staff screen the applications and make site visits to verify and ensure the application compliments country strategies and aligns with broader USADF strategic objectives.¹⁸ Project applications that have cleared the initial in-country screening and site visit steps are passed forward by the Country Coordinator in Africa to the Regional Director for final design eligibility and development approval. Each screened application is assessed against group eligibility and selection criteria. If a sufficient capacity for resilience and growth is determined by the USADF Regional Director, a local technical partner in each country is assigned to help the applicant turn their ideas into a more detailed grant application and project proposal.

The majority of USADF program work focuses on small-holder producer groups. Each grant is tailored to the group's most pressing challenge and results in improved agricultural production, management, and marketing. However, producer groups differ widely in basic organizational and management capacities, the quality of their land-water assets, and their access to markets. To better serve these groups, USADF has divided its core portfolio of grants into two types of intervention. One type, the "Resilience" Producer Group, emphasizes capacity building for economic development. The second type of intervention, the "Growth" Producer Group, emphasizes market growth and expansion. Each group has unique needs and can be best served by structuring grants that will help the group move to the next level of productivity and revenue generation. In addition to USADF's core portfolio of grants USADF new programming opportunities are tracked and classified as either 'Exploratory' or 'Expansion" grant portfolios.

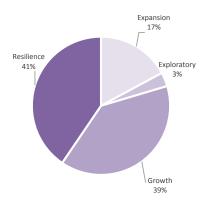


Figure 7 Distribution of USADF Active Grants by Portfolio Type (percent by USD value)

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¹⁸ In FY 2013 and FY 2014 USADF completed a revised strategic plan based on a Portfolio Strategy that creates better alignment of resources and best practices with the needs and capabilities of growth-oriented, and resilience producer groups.

Resilience Producer Groups

Resilience groups are typically characterized by a lower organizational capacity with less productive assets and limited market access. These groups benefit more from an initial capacity development grant to help the group establish stronger management and planning skills before they are ready to undertake a major expansion effort. The capacity grants are smaller in value and are more oriented toward food security and income stabilization outcomes. Given their remote geographic locations and distance from expanded markets, these groups may never reach high volumes and high growth revenue streams, but can achieve long-term organizational improvements, increased food security, and better income stability at the family level and in their communities of origin. In some cases, USADF may elect to provide a follow on expansion grant for groups that have demonstrated that they have the organizational and productive capacity to engage a larger growth oriented market opportunity.

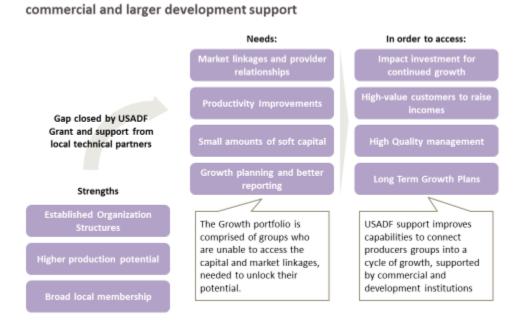
Right Sized Solutions for Resilience Organizations 人神 Research suggests that weak organization and management are key challenges for ROs limiting productivity, access to markets and sales potential. Resilience Organizations USADF Grants Support: Sound internal governance, management capacity, financial transparency, and Critical Needs: lacking improved agricultural productivity and market access. stable household income and food security, limited The USADF Approach: productive assets Identify emerging ROs with demonstrated prior Face unique challenges: experience and eagerness to improve weak organization Engage technical partners to test the financial structure and skills, poor viability of the proposed operation and to design an farm practices, inferior organizational development plan inputs, very limited market Provide seed funding for financial management (bookkeeper and computer), project management, agricultural inputs, and simple capital improvements Offer ongoing monitoring, technical support and links to production/ marketing expertise. Develop a sustainability plan for the RO enabling its growth past the grant period.

Figure 8 USADF's Resilience Producer Group Grant Model

Growth Producer Groups

Growth groups are typically characterized by larger memberships, better organizational capacity, and greater productive assets. These growth-oriented cooperatives can more readily utilize an expansion grant to significantly increase their production levels and access broader markets. The grants provide an infusion of working capital, productivity improvements, better planning and reporting skills, and better approaches to accessing regional and international markets. Sometimes these groups may benefit from an initial capacity development grant to help the group establish stronger management and planning skills before they are ready to undertake a major expansion effort. These groups are more oriented toward higher value crops and income generation. Given their geographic locations and proximity to expanded markets, these groups have greater potential to reach higher volumes and larger revenue that increase household income levels. These groups suffer from lack of working capital, outdated agricultural practices, weak market linkages, and limited business expansion planning skills. USADF grants focus on helping the groups overcome

weaknesses, and scale up production and marketing efforts to achieve higher revenues and incomes for group members.



Transformational support for Growth Producer Groups lacking access to

Figure 9 USADF's Growth Producer Group Grant Model

Grant Design

Once an application is selected for project development, the USADF Technical Partner helps the applicant transform ideas into a more detailed grant application and project proposal. Drawing on lessons learned from past USADF grant experience, the grant applicants are guided through a design process with particular consideration toward the applicant's own statements of needs, priorities, and proposed solutions. In nearly all cases, project designs include support for the adoption of improved land preparation, better farm inputs, training in agricultural practices and value-add processing, and enhanced marketing strategies. USADF often funds the construction of a simple hangar for storage and improved post-harvest care and introduces simple processing equipment – a mill or other appropriate technology that supports some level of value addition. Further, USADF works with the producer association to improve access to markets and strengthen linkages to local, national, and/or international value chains. To support the groups own management of this process, USADF provides training in governance, procurement, and financial management. This often includes funds for the cost of a laptop computer and the salary for a Project Manager and a bookkeeper to develop greater transparency and accountability. Together these efforts help the groups develop a more profitable, professional, and stronger enterprise orientation to their agricultural efforts.

All grant proposals must include a detailed project plan with measurable goals and objectives, a detailed budget, and a file¹⁹ of supporting documentation. By statute, grants are limited to \$250,000 or less. However, in practice, grant budgets are established based on project design and the group's capacity to effectively utilize grant funds in a productive and accountable manner. On average, grant budgets are approximately \$130,000. Once the design is complete and the supporting documents are submitted, the Technical Partners take part in representing the applicant during the USADF Washington final compliance review and grant authorization processes. The completed and officially approved application then becomes a formal grant agreement document and federal funds needed to support the project budget are obligated.

Grant Selection and Design for Exploratory and Expansion Portfolios

As USADF diversifies into new programming areas, grant selection and design features are adjusted to conform to the unique qualities and characteristics of the portfolio. For both the Off-Grid Energy and Youth Entrepreneurship initiatives, USADF offers funding through "grant challenges." A "grant challenge" involves a request for applications that is then screened by a judging process. Judging includes internal USADF reviews, outside experts assessments, and incountry due diligence. Opportunities to apply for an Off-Grid Energy Challenge grant are announced in local newspapers and interested candidates apply on-line. In FY 2014, USADF received nearly 500 applications from aspiring Energy Entrepreneurs. The judging panel included subject matter experts from the Millennium Challenge Corporation and the U.S. Agency for International Development, private sector partners (GE Africa, Shell Foundation, Accenture, GSMA Foundation), and the World Bank. Concurrent with the judging process, USADF local Technical Partners conducted on site due diligence of lead candidates. USADF was responsible for the final grant selection and award decisions. Off-Grid Challenge grants were limited to a maximum amount of \$100,000 as Fixed Amount Awards.²⁰ To ensure timely project implementation, each award included a mutually agreed upon time table and specific project milestones.

A similar Challenge structure has been adopted for the Youth Entrepreneurship grants, with U.S. Embassy engagement for the vetting of potential applicants. In FY 2015, which was USADF's second round of support, awards were limited to the 500 Fellows that had been selected by U.S. embassies from among a pool of nearly 50,000 applicants. A request for application was put forward in May 2015 for Fellows participating in the Business and Entrepreneurship track at participating universities and colleges. USADF received nearly 150 potential applications, which were first reviewed internally and then subsequently evaluated by a broad pool of over a dozen outside judges from banking, technology, academia and public sectors. This resulted in 45 awards, which were also structured as milestone Fixed Amount Awards, with a maximum \$25,000 per grantee.

In FY 2016, the Youth Entrepreneurship Grants are being expanded to include both support for the YALI Network and a third round for the Mandela Washington Fellowship. USADF plans for funding the Fellows will largely mirror the selection and design process used in FY 2015. In response to requests from the National Security Council and the State Department, USADF is pilot testing a collaborative approach to rolling out Entrepreneurship Grants to YALI Network Participants in partnership with six U.S. Embassies (Ghana, DRC, South Africa, Zimbabwe, Tanzania and Rwanda). For this pilot, the Embassies are responsible to vet initial candidates and will be involved in performing in country due diligence. Grants to the YALI Network will be

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¹⁹ Documentation includes a market assessment, a technical assessment, and environmental assessment, financial reporting and accountability assessments, and various other legal due diligence documents.

²⁰ See "Grant Implementation" section on the next page for more information on Fixed Amount Awards

limited to a maximum of \$10,000 each. Even at this smaller level, youth have indicated that a grant can be transformative in growing local enterprises and creating jobs.

Grant Implementation

Once a grant has been awarded, the USADF technical partner provides ongoing implementation and project management support during the grant period to help ensure a successful outcome. This support involves regular site visits and operational support for the grantee in areas of disbursement requests, quarterly report preparation, and procurement support. Grant funds are disbursed over the term of the grant based on the grant budget and work plan. Expenditures for each disbursement must be fully accounted for before the next disbursement is processed. Through the implementation period, the partner is available to assist the grantee with resolving unforeseen implementation challenges.

Implementation associated with special initiative grants (e.g. Youth Entrepreneurship and Off-Grid Energy grants) are streamlined and simplified due to the short-term nature of the grant (12 months) and the focused grant objectives. These programs use a "Fixed Award Amount" grant instrument which ties grant disbursements to achievement against established milestones. Most fixed award amount grants have up to six specific milestones. Grant progress reports are submitted on a monthly basis. When a grantee has completed a milestone a disbursement is requested and verified by the USADF local Technical Partner. A final report is provided at the end of each grant and verified by the local Technical Partner. In the case of Energy Entrepreneurship grants progress reporting continues for an additional two years, as actual project impact typically occurs in the years following the grant activities.

Monitoring and Evaluation

In FY 2016, USADF is implementing a comprehensive revision of its Monitoring and Evaluation approach to better align all programs activities with its strategic plan and expand its evidence based approach to establishing annual program priorities and associated budgets. The M&E assessment and redesign activity was undertaken with support from the Dalberg consulting group. The engagement included extensive research, consultation with USADF's Board and management, focus groups with external funders, USADF Grantees, USADF Technical Partners and Field Representatives. The revised M&E Framework establishes greater alignment of USADF programs and USADF 2014 Strategic Plan. Key components included:

- Updates and clarifications to USADF's Theory of Change consistent with USADF founding legislation
- Alignment of USADF's Portfolio and the new Monitoring and Evaluation Framework Guidelines including:
 - Theory of Change by Portfolio
 - Learning Questions by Portfolio
 - Core Performance Indicators by Portfolio
- Recommendations for Enhanced Data Collection Process with Updated Indicators
- Improvements for a Comprehensive Learning Organization Process
- Assessment of Risk and Mitigation Strategies

To operationalize these recommendations USADF completed its organizational design in 2015 to more effectively deploy human resources. The newly re-constituted Knowledge, Learning and Dissemination will have direct responsibility and authority to fully incorporate the new M&E Framework into USADF business process and systems. This will occur over the FY 2016 and FY

2017 timeframe. The additional emphasis and investment in these areas allow for USADF to further strengthen its capacity to execute evidence based decision making as it relates to policy, programs and budgetary plans. By FY 2017, USADF will positioned to take advantage of these organizational improvements to increase productivity and development impact.

Acting on Monitoring and Evaluation Evidence

Closely tracking the progress of grant implementation plans and budgets is an important grant management function to increase successful outcomes and maintain USADF's high level of transparency. Monitoring can identify early problems, ensure that additional support is applied, and provide necessary evidence for impact assessments. The Regional Director and Field Operations staff is responsible to ensure Technical Partners provide quality support to Grantees consistent with the terms of their cooperative agreements. Monitoring activities include regular reviews of Grantees' quarterly reports, and regular site visits to Grantees by partners and by USADF staff. Each project grant with a value greater than \$100,000 also receives an independent financial audit on its use of USADF grant funds. At the end of a grant, a grant close-out procedure is completed. The close-out process includes a final accounting report of grant funds, an assessment of the grant's outcomes, and a determination on the sustainability of the project.

Every six months, Regional Directors conduct a detailed review of all active grants in their regions to monitor and assess individual project performance and to determine the overall effectiveness of grant programs within their regions. Assessments are performed based on information received from site visits and quarterly grant progress reports. The results are then summarized and presented to USADF management in a Bi-annual Program Review meeting and report in April and October of each year. This in-depth review helps establish clear lines of accountability and responsibility for the overall program results and effectiveness.

The Bi-Annual Program Review process provides for an extensive assessment of all active grants and their achievements of project specific activities, outputs, and outcome performance indicators. The process incorporates an evidence-based approach to monitoring. The focus of the assessment shifts as a grant progresses through its project lifecycle. During the early stages of the grant, the grading focuses on project activities such as training, acquiring new equipment, or establishing new production capabilities. At the middle stage of the grant, the assessment model looks more closely at how output targets are being achieved against goals set at the beginning of the project.

Typical output measures include increased production targets and sales revenue goals compared to baseline values established at the beginning of the project. In the final phase of the grant, the assessment focus shifts to grant <u>outcomes</u>. Outcomes are typically measured in terms of increased income levels and the numbers of people directly benefiting from the project. This approach allows for USADF staff and partners to track grant progress in a near "real-time" manner so that grantees can make the adjustments to their implementation plans to achieve better project outcomes.

The table below is a copy of a recent Bi-annual Program Performance Review. It contains summary performance assessment information about individual grants within a particular country. The review includes evaluations from both implementing in-country partner staff and USADF Washington staff. Based on the review, grants are given a performance grade using a standard grading and assessment template. Grants with lower grades (C-F) are given special attention from Technical Partners to help remediate the project difficulties. As a last resort, grants with failing grades may be terminated. The review provides opportunity for USADF to identify focus areas for program improvement and keeps USADF focused on results.

Table 7 Portfolio Performance Status (10/23/2015)

	*Active	Active Value	% Value	FY14		Project GRADES				
	Projects	(USD)	Disb TD	Days 2 nd Disb	GPA	Α	В	С	D	F
Benin	31	3,535,871	42%	107	2.5↓	4	6	10	2	0
Burkina Faso	20	3,027,634	46%	118	3.3↓	6	7	2	0	0
Burundi	14	2,304,901	47%	84	2.9 ↓	5	2	3	0	1
Guinea	3	509,023	27%	213	4.0	2	-	-	-	-
Liberia	26	3,211,093	57%	170	2.3	3	8	4	6	1
Mali	19	2,162,027	51%	113	3.2↓	7	2	2	0	1
Mauritania	17	1,769,512	62%	116	2.3↓	2	5	4	3	1
Niger	21	2,709,086	42%	118	3.41	10	4	1	0	1
Rwanda	23	4,178,440	66%	89	3.31	9	7	1	1	0
Senegal	15	1,806,126	49%	115	3.7↓	8	1	1	0	0
Kenya	16	2,506,723	74%	95	2.9	6	1	4	0	1
Malawi	16	2,058,895	50%	107	3.2↓	7	2	2	0	1
Tanzania	11	1,441,757	48%	186	2.9↓	3	0	4	0	0
Uganda	27	4,801,633	57%	106	3.2↓	11	5	2	1	1
Zimbabwe	18	2,591,428	51%	88	3.61	8	2	1	0	0
Somalia	10	2,353,459	50%	115	3.7↓	5	2	0	0	0
South Sudan	4	375,800	11%	188	4.0	1	0	0	0	0
Nigeria	31	3,369,102	46%	93	3.3↓	15	7	1	0	2
Zambia	23	2,854,233	58%	124	2.7↓	5	5	6	2	0
Sub Total	345	47,566,743	52%	123↑	3.0↓	117↓	66↑	48 ↑	15↑	10↑
Small Grants	57	423,367	26%							
Power Africa	39	3,882,984	48%	190	3.4	23	9	7	0	0
YALI	51	1,190,000	36%							
Sub Total	147	5,496,351	27%							
Total	492	53,063,094	52%		3.1	140	75	55	15	10

^{*}Small Grants supplement the U.S. Ambassador's Self Help Project Funds in 13 countries.

Evaluation

In addition to extensive internal and field-based monitoring of grants, USADF also uses external, independent program evaluations to understand overall program effectiveness and impact. Such evaluations are time consuming and costly and are therefore conducted on a strategic basis and to meet specific and targeted programmatic goals. In FY 2015, four country-specific evaluations are were conducted in Burkina Faso, Niger, Senegal, and Rwanda. A more detailed household income evaluation is scheduled to begin later in 2016 and be completed in FY 2017. In FY 2017 an additional \$50,000 is allocated to expand USADF's monitoring and evaluation capabilities and conduct external program evaluations.

Other program evaluation efforts include feedback from external audit activities conducted by the Office of the Inspector General (OIG) based in Dakar, Senegal and Pretoria, South Africa. Over a recent five year period, program audits have been done in Nigeria (2011), Cape Verde (2012), Kenya (2013) and Burkina Faso (2014). With each audit and resulting recommendations, USADF is able to improve its operations and program initiatives, furthering the effectiveness of achieving its mission.

USADF Results

USADF programs deliver results that increase local food production, grow income levels, and improve livelihoods. By connecting community enterprises with capital and local technical support, USADF ensures that thousands of people in the most underserved communities in Africa are given a real opportunity to improve the quality of their lives and benefit from the new era of accelerated economic growth across Africa. These people and their communities benefit in practical ways from the more than \$113 million of new economic activities generated in their communities as a result of USADF grants. They are part of Africa's emerging growth story.

USADF achieves impact in three primary dimensions. Today, USADF's active portfolio of 345 grants is impacting more than <u>1.5 million people</u> affected by extreme poverty. Second, UASDF grants help generate more than <u>\$113 million of new economic growth</u> in poor communities. The new economic activity represents new revenues, over and above the amounts of revenues the groups had earned before the USADF grant. Thirdly, USADF grants help producer groups become ongoing economic growth enterprises. USADF measures that <u>90% of community enterprises</u> funded with USADF grants continue to operate and generate income for their members.

Conclusion

Today's Africa presents significant opportunities and challenges. While some countries on the continent are experiencing unprecedented growth – others are wrought with internal conflict and despair. The U.S. African Development Foundation, building upon a thirty plus year track record, has a significant role to play in supporting economic participation among underserved populations. In those countries experiencing growth, USADF creates economic opportunity for those outside the mainstream. In other regions, USADF's contribution is all the more important in bringing economic engagement and hope, and fostering the conditions for peace and sustainability among vulnerable populations.

This is accomplished through USADF's commitment to grassroots economic development – where local communities identify and develop projects that generate sustained business outcomes and further development goals. USADF's approximately 345 active (core) project grants in over 18 core countries represent \$54 million in investments. With nearly 80% of all projects involving the production and/or processing of agricultural products, USADF is an important supporter of Feed the Future. Twenty percent of USADF projects align with AGOA objectives, making it possible for rural small-holders to participate in the upside of regional and international trade. USADF benefits marginalized communities in conflict and post-conflict zones – including women, youth, and the disabled, concentrating in regions beyond the reach of other development agencies.

In FY 2016 and continuing in FY 2017, USADF is broadening its traditional program to expand initiatives aligned with U.S. foreign assistance priorities – including the Young African Leaders Initiative and Power Africa. USADF will ensure that these initiatives translate into tangible gains for underserved populations on the continent. As the only USG agency exclusively focused on Africa, we remain uniquely positioned to further the *U.S. Strategy Toward Sub-Saharan Africa*.

USADF's methodology engages underserved communities in their own development process. Relying on a network of local African service providers, USADF's approach is distinguished by the *speed* through which we are able to enter countries and initiate operations, the *responsive* qualities that engage local communities and host country governments, and the *sustainable* and *scalable* model employed. Most significantly, USADF engenders *respect and dignity* among the

CREATING PATHWAYS TO PROSPERITY

²¹ Estimated value the current active grant portfolio will generate over the full life cycle of each grant. Calculated from an annual review of performance data that tracks and averages the cumulative incremental revenue growth of each grant divided by the cumulative grant value disbursed times the total value of the active grant portfolio.

United States African Development Foundation

communities we serve. Combined, these elements create a direct, nimble, responsive, and cost-effective institution dedicated to furthering the nation's development objectives: *Creating pathways to prosperity for underserved communities in Africa*.

Appendix 1 The ADF Act of 1980

THE AFRICAN DEVELOPMENT FOUNDATION ACT US Code Title 22, Chapter 7, Section 290h

Section 290h. - Congressional findings

The Congress finds that -

- (1) social and economic development ultimately depends on the active participation of individuals within a society and on the enhancement of opportunities for those individuals;
- (2) the development of individuals and institutions in African countries can benefit by the provision of support for community-based self-help activities;
- (3) by enacting title IX of chapter 2 of part I of the Foreign Assistance Act of 1961 (22 U.S.C. 2218), and recent amendments to that Act, the Congress has sought to enable the poor to participate in the process of development;
- (4) the Inter-American Foundation, established by Congress in the Foreign Assistance Act of 1969 (22 U.S.C. 290f), to support the efforts of the people of Latin America and the Caribbean to solve their development problems, has demonstrated a successful approach to development; and, (5) an African Development Foundation similar in structure to the Inter-American Foundation, but adapted to the specific needs of Africa, can complement current United States development programs in Africa.

Section 290h-1. - African Development Foundation

(a) Establishment of Foundation

There is established a body corporate to be known as the "African Development Foundation" (hereafter in this subchapter referred to as the "Foundation")

(b) Principal and branch offices

The Foundation shall establish a principal office in the United States and may establish such branch offices in Africa as may be necessary to carry out its functions.

Section 290h-2 - Congressional declaration of purposes

(a) Purposes of Foundation

In order to enable the people of African countries to develop their potential, fulfill their aspirations, and enjoy better, more productive lives, the purposes of the Foundation shall be -

- (1) to strengthen the bonds of friendship and understanding between the people of Africa and the United States;
- (2) to support self-help activities at the local level designed to enlarge opportunities for community development;
- (3) to stimulate and assist effective and expanding participation of Africans in their development process; and
- (4) to encourage the establishment and growth of development institutions which are indigenous to particular countries in Africa and which can respond to the requirements of the poor in those countries.
- (b) Implementation

The Foundation shall carry out the purposes specified in subsection (a) of this section in cooperation with, and in response to, organizations indigenous to Africa which are representative of the needs and aspirations of the poor in Africa and, in carrying out such purposes, the Foundation shall, to the extent possible, coordinate its development assistance activities with the activities of the United States Government and private, regional, and international organizations.

Sec. 290h-3 - Functions of Foundation

(a) Types of programs; project limitations; dissemination of project insights

- (1) In order to carry out the purposes set forth in section 290h-2 of this title, the Foundation may make grants, loans, and loan guarantees to any African private or public group (including public international organizations), association, or other entity engaged in peaceful activities for -
- (A) the fostering of local development institutions and the support of development efforts initiated by communities themselves;
- (B) the development of self-evaluation techniques by participants in projects supported under this section, for the purpose of transferring experience gained in such projects to similar development activities;
- (C) development research by Africans and the transfer of development resources, expertise, and knowledge within Africa;
- (D) the procurement of such technical or other assistance as is deemed appropriate by the recipient of such grant, loan, or guarantee, to carry out the purposes of this subchapter; and
- (E) other projects that would carry out the purposes set forth in section 290h-2 of this title.
- (2) The total amount of grants, loans, and loan guarantees that may be made under this section for a project may not exceed \$250,000.
- (3) The Foundation may disseminate to the American public and to United States and multilateral development institutions insights gained from African development projects assisted under this subchapter.
- (b) Community project priorities; disbursement of funds by recipients to other African entities In making grants, loans, and loan guarantees under subsection (a) of this section, the Foundation shall give priority to projects which community groups undertake to foster their own development and in the initiation, design, implementation, and evaluation of which there is the maximum feasible participation of the poor. Where appropriate and in keeping with the purposes of this subchapter, the Foundation may make such grants, loans, and loan guarantees to African entities which are representative and knowledgeable of, and sensitive to, the needs and aspirations of the poor and which would disburse funds acquired under such grants, loans, and loan guarantees to other African entities to carry out the purposes of this subchapter.

Section 290h-4 - Powers of Foundation

(a) General provisions

The Foundation, as a corporation -

- (1) shall have perpetual succession unless dissolved by an Act of Congress;
- (2) may sue and be sued, complain, and defend, in its corporate name in any court of competent jurisdiction;
- (3) may adopt, alter, and use a seal, which shall be judicially noticed;
- (4) may prescribe, amend, and repeal such rules and regulations as may be necessary for carrying out the functions of the Foundation;
- (5) may make and perform such contracts and other agreements with any individual, corporation, or other private or public entity however designated and wherever situated, as may be necessary for carrying out the functions of the Foundation;
- (6) may determine and prescribe the manner in which its obligations shall be incurred and its expenses allowed and paid, including expenses for representation not exceeding \$10,000 in any fiscal year;
- (7) may, as necessary for carrying out the functions of the Foundation, employ and fix the compensation of not to exceed the following number of persons at any one time: 25 during the fiscal year 1981, 50 during the fiscal year 1982, and 75 thereafter;
- (8) may lease, purchase, or otherwise acquire, own, hold, improve, use, or otherwise deal in and with such property (real, personal, or mixed) or any interest therein, wherever situated, as may be necessary for carrying out the functions of the Foundation;
- (9) may accept gifts or donations of services or of property (real, personal, or mixed), tangible or intangible, in furtherance of the purposes of this subchapter;
- (10) may use the United States mails in the same manner and on the same conditions as the executive departments of the Government;

- (11) may, with the consent of any agency of the United States, use the information, services, facilities, and personnel of that agency in carrying out the purposes of this subchapter; and (12) shall have such other powers as may be necessary and incident to carrying out this subchapter.
- (b) Nonprofit entity; restriction on use of moneys; conflict of interests

The Foundation shall be a nonprofit corporation and shall have no capital stock. No part of its revenue, earnings, or other income or property shall inure to the benefit of any of its directors, officers, or employees, and such revenue, earnings, or other income or property shall only be used for carrying out the purposes of this subchapter. No director, officer, or employee of the corporation shall in any manner directly or indirectly participate in the deliberation upon or the determination of any question affecting his or her personal interests or the interests of any corporation, partnership, or organization in which he or she is directly or indirectly interested.

(c) Tax exemption

The Foundation, including its franchise and income, shall be exempt from taxation now or hereafter imposed by the United States, by any territory or possession of the United States, or by any State, county, municipality, or local taxing authority.

(d) Termination of Foundation and liquidation of assets

Upon termination of the corporate life of the Foundation its assets shall be liquidated and, unless otherwise provided by Congress, shall be transferred to the United States Treasury as the property of the United States.

Section 290h-5 - Management of Foundation

- a) Board of directors; membership; designation of Chairperson and Vice Chairperson; appointment considerations; term; vacancies
- (1) The management of the Foundation shall be vested in a board of directors (hereafter in this subchapter referred to as the "Board") composed of seven members appointed by the President, by and with the advice and consent of the Senate. The President shall designate one member of the Board to serve as Chairperson of the Board and one member to serve as Vice Chairperson of the Board. Five members of the Board shall be appointed from private life. Two members of the Board shall be appointed from among officers and employees of agencies of the United States concerned with African affairs. All members of the Board shall be appointed on the basis of their understanding of and sensitivity to community level development processes. Members of the Board shall be appointed so that no more than four members of the Board are members of any one political party.
- (2) Members of the Board shall be appointed for terms of six years, except that of the members first appointed, as designated by the President at the time of their appointment, two shall be appointed for terms of two years and two shall be appointed for terms of four years. A member of the Board appointed to fill a vacancy occurring before the expiration of the term for which that member's predecessor was appointed shall be appointed only for the remainder of that term. Upon the expiration of his or her term a member shall continue to serve until a successor is appointed and shall have qualified.
- (b) Compensation, actual, necessary, and transportation expenses

Members of the Board shall serve without additional compensation, but may be reimbursed for actual and necessary expenses not exceeding \$100 per day, and for transportation expenses, while engaged in their duties on behalf of the Foundation.

(c) Ouorum

A majority of the Board shall constitute a quorum.

- (d) President of Foundation; appointment and compensation; employment of experts and consultants
- (1) The Board of Directors shall appoint a president of the Foundation on such terms as the Board may determine. The President of the Foundation shall receive compensation at a rate not to exceed that provided for level IV of the Executive Schedule under section 5315 of title 5.

- (2) Experts and consultants may be employed by the Board as authorized by section 3109 of title 5.
- (e) Advisory council; membership; appointment considerations; consultations with council; compensation, travel, and other expenses
- (1) The Board shall establish an advisory council to be composed of such number of individuals as may be selected by the Board from among individuals knowledgeable about development activities in Africa. The advisory council may include African recipients of grants, loans, or loan guarantees under this subchapter.
- (2) The Board shall, at least once each year, consult the advisory council concerning the objectives and activities of the Foundation.
- (3) Members of the advisory council shall receive no compensation for their services but may be allowed travel and other expenses in accordance with section 5703 of title 5, which are incurred by them in the performance of the functions under this subsection.

Section 290h-6 - Government corporation control provisions applicable

The Foundation shall be subject to the provisions of chapter 91 of title 31 applicable to wholly owned Government corporations.

Section 290h-7 - Limitation on spending authority

Any authority provided by this subchapter involving the expenditure of funds (other than the funds made available pursuant to section 290h-8 of this title) shall be effective for a fiscal year only to such extent or in such amounts as are provided in advance in appropriation Acts.

Appendix 2 Budget Table Definitions

Table 1

ADF/W -Agency headquarters; houses program and administrative staff.

Project Grants - Direct development assistance to African community groups, organizations, cooperatives, associations and enterprises that impact marginalized communities.

FC Adjustment - Funds set aside to allow for fluctuations in exchange rates.

Project Amendments - Funds set aside to allow for additional grant funds for projects with duly approved budget increases.

Partner Grants - Cooperative agreements between USADF and African non-governmental organizations which support project development and Grantee assistance.

HQ Program Support - Headquarters monitoring and support assistance for project grants and Technical Partner development.

Field Office Program Support - Interim assistance for project development and Grantee assistance when USADF does not have a Partner in a given country and in country independent monitoring of grant activities.

Evaluation - Cooperative Agreements with Evaluation NGOs to assess program outcomes.

Current FY Appropriations/ Enacted - Funding that has been appropriated by Congress. **Non Expenditure Funds Transfer** - Funding from other U.S. Agencies for the purpose of

program grants.

Recoveries and funds carried forward - Funds that were obligated, but have since been de-

obligated, within a fiscal year (i.e., the money is unexpired); and funds from a previous year that were never obligated.

Total Federal Funds - Appropriated dollars for the current year, plus funds carried forward from the past year, and recovered funds.

Table 6

External Funds - Donations received from external sources such as host country governments and public and private corporations, and foundations.

Donated Funds Planned Budget - Any donated funds obligated in the given FY.

Grants - Donated funds used directly for project grants in the current fiscal year.

Partners - Donated funds used directly for technical partner cooperative agreement grants in the current fiscal year.

Donated Funds Revenues - Actual donated funds received in the given FY.

Country Strategic Partners - Any donated funds received from host country governments in the given FY.

Private Sector Partners - Any donated funds received from Private Sector sources in the given FY

Funds Carried Forward - Any unused donated funds received in prior periods carried forward. **Total Donated Funds Available -** Any donated funds that were received in the FY or available from prior years.

Total Available Federal and Donated Funds – The sum of Total Available Federal and Donated Funds.

Grants Outlays as Percent of Total Funds Available - The sum of all grant obligations in a FY (both appropriated and donated funds) divided by the sum of current fiscal year appropriations, recoveries, funds carried forward and donated funds available.

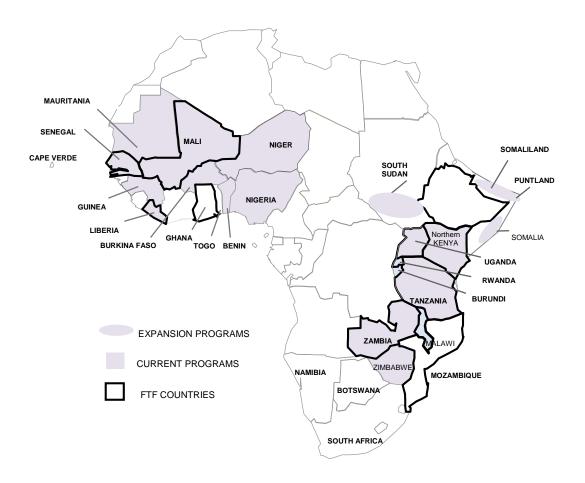
United States African Development Foundation

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Appendix 3 Country Profiles

As of October 23, 2015 USADF had over 345 active core project grants in 19 countries, representing \$47.6 million invested in small enterprises, farmer associations, cooperatives, and community groups that improve food production, increase income levels, and improve social benefits in poor communities. Figure 12 below shows countries for USADF core program activities. The map also shows Feed the Future priority countries, and USADF's new strategic initiative that targets marginalized groups in the Sahel region of Africa. Country profile information and a listing of recent project grants can be viewed on the following pages. For additional information about USADF grants in Africa, including YALI and Off-Grid Challenge grant locations, visit USADF's website www.usadf.gov.

Figure 10 Africa Map Active Core Program Areas



United States African Development Foundation

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Benin Country Portfolio

Overview: Country program established in 1986. USADF currently manages a portfolio of 30 projects. Total commitment is \$4.2 million.

Country Strategy: The program focuses on agricultural sector, providing support to food producers and processors in the local and export market.

U.S. African Development Foundation

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Grantee	Duration	Value	Summary
Anti Sua An Koua An Mon of N'Dali (ASAKAM) 2692-BEN	2012-2014	\$74,929	Sector: Agriculture (Vegetables) Beneficiaries: 31 vegetable producers Town/City: Commune of N'Dali of the Borgou Department Summary: The project funds will be used to enable the women's association to develop two hectares of land for improved vegetable production. The women will use a surface irrigation system which will improve their capacity to grow vegetables regardless of season.
TINFI Association for Ecotourism Promotion 2646-BEN	2012-2015	\$141,406	Sector: Services (Ecotourism) Beneficiaries: 22 service providers Town/City: Tanongou in the Atakora Department Summary: The project funds will be used to enable TINFI to improve the existing tourist attractions in the village to meet the demand for tourist lodging and increase the village's revenues. TINFI will use the funds to create simple lodging facilities for tourists, develop a catering service based on local foods, and organize touring services around the waterfalls of Tanongou.
Union Communale des Coopératives de Producteurs Maraichers de Péhunco (UCCooPMA) 2752-BEN	2012-2015	\$197,572	Sector: Agriculture (Vegetables) Beneficiaries: 291 vegetable producers Town/City: Pehunco, Atakora Department Summary: The project funds will be used to enable the Union to develop three sites for improved vegetable and potato production. Union members will use a surface irrigation system to improve their capacity to grow vegetables regardless of season.
Coopérative de Maïs du Borgou (CMB) 2846-BEN	2013-2016	\$220,926	Sector: Agriculture (Maize) Beneficiaries: 112 Maize farmers Town/City: Borgou Department Summary: The project funds will be used to construct three warehouses, provide working capital, and conduct trainings on post-harvest techniques and marketing techniques.



Grantee	Duration	Value	Summary
Union Sous-Préfectorale des Groupements de Femmes de Banikoara (USPGF) 2889-BEN	2013-2016	\$164,781	Sector: Processing (Shea Butter) Beneficiaries: 1,875 Shea Butter producers Town/City: Banikoara Commune (northern Benin) Summary: The project funds will be used to procure processing equipment, a building, working capital and provide training in both production and marketing.
Groupement Grenier du Bénin 2917-BEN	2013-2016	\$179,851	Sector: Agriculture (Corn, Soybeans) Beneficiaries: 66 Corn and Soybean producers Town/City: Kalalè (northeast Benin) Summary: The project funds will be used to expand the group's production capacity by providing working capital, a storage facility and two tractors.
Association Béninoise du Moringa (ABM) 2923-BEN	2013-2016	\$133,577	Sector: Processing (Moringa) Beneficiaries: 173 Moringa processers Town/City: Parakou Summary: The project funds will be used to provide processing equipment, a processing facility, working capital and conduct trainings in a variety of areas including management, finance, marketing, and production.
Union Communale des Coopératives des Producteurs Maraîchers de Kouandé(UCCOOPMA) 2958-BEN	2013-2016	\$138,007	Sector: Agriculture (Vegetables) Beneficiaries: 215 Vegetable farmers Town/City: Kouandé (Northwest Benin) Summary: The project funds will be used to provide working capital for agricultural production inputs, construction of four wells, farming tools, as well as training in agricultural production, irrigation and water management, marketing techniques, and cooperative management.
Association Savaloise des Handicapés Moteurs (ASHAM) 2994-BEN	2014-2016	\$80,793	Sector: Services (Sewing, Weaving, Hairdressing) Beneficiaries: 25 Disabled Persons Town/City: Savalou (Central Benin) Summary: The project funds will be used to expand the group's business and also accommodate their limitations and ensure the sustainability of the organization. Funds will be used to construct a facility with necessary accommodations and provide training in accounting and financial management, internal controls, small business management, marketing, sewing, hairdressing, and weaving refresher training.
Groupement Villageois des Professionnels et Eleveurs de Ruminants (GVPER) de Katatèou 3025-BEN	2014-2016	\$99,013	Sector: Livestock (Cattle Market) Beneficiaries: 117 Herders and breeders Town/City: Djidja Summary: The project funds will be used to empower the group to strengthen their organizational capacity and improve the facilities available at the self-managed market that the group maintains and regulates. Funds will provide training on market management, hygiene and sanitation, conflict and management, and cooperative life.
Groupement SODAN des Personnes Handicapées de Paouignan (GSPHP) 3029-BEN	2014-2016	\$96,567	Sector: Livestock (Rabbits) Beneficiaries: 38 Disabled Persons Town/City: Paouignan Commune Summary: The project funds will be used to provide and furnish a production facility, specialized to meet their needs, an office facility, transportation, salaries for new staff, and training on management, internal controls, and rabbit production.

Grantee	Duration	Value	Summary
Union Communale des Producteurs de Zè (UCP-Ze) 3072-BEN	2014-2016	\$98,203	Sector: Agriculture (Maize) Beneficiaries: 16 Unions Town/City: Zè Commune Summary: The project funds will be used to provide training in financial management, maize production and storage techniques, and entrepreneurship; construct and equip a 200 ton capacity warehouse with a drying yard, basic office equipment; establish a line of credit for agricultural inputs; produce a business plan for the union, and cover initial salaries for new personnel.
Groupement à Vocation Coopérative de Commercialization des Produits Agricoles Miyiwannoumide de Yaaggo (GMO) 3084-BEN	2014-2016	\$95,117	Sector: Agriculture (Maize and Cassava) Beneficiaries: 64 Producers and processors of maize and cassava Town/City: Ouinhi Commune Summary: The project funds will be used to provide training in financial management, internal controls, marketing and negotiation, cooperative life, maize production and storage techniques, and garri production; a 70 ton warehouse with a drying yard and office facilities; computers and financial management software with training; a line of credit for agricultural inputs; a business plan; and initial salaries for new staff.
Groupement de Femmes Suuru Ceka de Bellefoungou 3141-BEN	2014-2016	\$88,800	Sector: Agriculture (Vegetables) Beneficiaries: 42 female vegetable producers Town/City: Bellefoungo in the Donga Department Summary: The project funds will be used to provide training in accounting, management, marketing and cooperative markets, trainings in production techniques, an irrigation system and production tools.
Coopérative des Producteurs Maraîchers de Foumbea 3146-EN	2014-2016	\$83,600	Sector: Agriculture (Vegetables) Beneficiaries: 28 Vegetable producers Town/City: Foumbea,Donga Department Summary: The project funds will be used to provide training in accounting, management, marketing and cooperative markets, trainings in production techniques, an irrigation system and production tools.
Union des Groupements des Agriculteurs Mowossokpo (UGAM) de Miniki 3174-BEN	2014-2016	\$95,500	Sector: Agriculture (Maize, Cassava, Soybean, Yam) Beneficiaries: 14 Groups with 1,300 members Town/City: Savalou and Banté Communes Summary: The project funds will be used to train 113 members on seed production which will then be able to satisfy the demand for quality certified seeds for the remaining members and other non-members in both communes.
Union Communale des Coopératives de Producteurs Maraichers de Ouaké 3181-BEN	2014-2016	\$87,400	Sector: Agriculture (Pepper & Vegetables) Beneficiaries: 6 Groups with 14 members of vegetable producers Town/City: Donga Department Summary: The project funds will be used to provide trainings in production techniques, an irrigation system and production tools and inputs as well as training in accounting, management, marketing and cooperative markets.



Grantee	Duration	Value	Summary
Groupement a Vocation Cooperative Itchedon 3185-BEN	2014-2016	\$84,000	Sector: Agriculture (Various Food Staples) Beneficiaries: 29 People, primarily women, who buy food staples Town/City: Tchetti in the Zou/Collines Department Summary: The project funds will be used to improve and increase the group's ability to store food for sale during the hunger season, which will both provide the group with higher revenues as well as contribute to food security in the region. The funds will provide for a storage facility, training on storage techniques, a revolving fund for purchasing produce, and trainings for increasing its organizational capacity.
ONG Conservatoire de la Civilisation Tanéka (CoCiTa) 3200-BEN	2014-2017	\$137,600	Sector: Services (Ecotourism) Beneficiaries: 60 People Town/City: Atakora Department Summary: The project funds will be used to enable CoCiTa to improve the existing tourist attractions in the village to meet the demand for tourist lodging and increase the village's revenues. Funds will be used to create simple lodging facilities for tourists, develop a catering service based on local foods, and provide training on creating handicrafts.
Groupement pour la Gestion du Marché à Bétail de Tchaourou 4011 BEN	2015-2017	\$77,873	Sector: Livestock (Cattle Market): Beneficiaries: 4,000 Men and women herders Town/City: Tcahourou in the mid-east part of Benin Summary: The project funds will be used to equip the group's livestock market with the basic facilities (loading dock, hangars for vendor, toilets, etc.) needed to attract traders from outside the commune, and training to build the group's capacity.
Cooperative de Transformation d"Approvisionnement et d'Ecoulement de Produits Soja 4047-BEN	2015-2017	\$91,882	Sector: Processing (Soy Products) Beneficiaries: 25 Members who produce two soy products, goussi and agbeli Town/City: Soyo in the Allada Commune Summary: The project funds will be used to provide capacity building training predominantly in finance and health and sanitation. Funds will also repair their current workshop to meet the Benin health standards.
Association Karité Bénin (AKB) 4081-BEN	2015-2018	\$228,466	Sector: Processing (Shea Nuts) Beneficiaries: 120 Groups of women shea nut collectors totaling more than 7,900 members Town/City: 16 communes in Benin Summary: The project funds will be used to construct 15 storage facilities and training will also be provided on storage techniques and management.
Groupement de Transformation de Manioc en ses dérivés SONAGNON 4129-BEN	2015-2017	\$89,860	Sector: Processing (Cassava) Beneficiaries: 121 Women and 4 men Town/City: Tokpa-Dômé Village in the Atlantique Department Summary: The project funds will be used to provide capacity building training, technical training, and construction and furnishing of a modern processing facility.
Groupement des Femmes Transformatrices de Nassy d'Amande de karité en Beurre 4137-BEN	2015-2017	\$78,715	Sector: Processing (Shea Butter) Beneficiaries: 17 Women Town/City: Parakou Summary: The project funds will be used to provide training for capacity building as well as providing the infrastructure and equipment to modernize their processing operations.

Grantee	Duration	Value	Summary
Union des Groupements des Transformatrices de Karité de Nikki (U4130-BEN GTKN)	2015-2017	\$78,093	Sector: Processing (Shea Butter) Beneficiaries: 600 Members Town/City: Nikki Commune Summary: The project funds will be used to procure processing equipment, a building, working capital and provide training in production, marketing, and financial and organizational management
Groupement à Vocation Coopérative de Production Végétale 4174-BEN	2015-2017	\$96,638	Sector: Processing (Peanuts & Cassava) Beneficiaries: 297 Members Town/City: Lokoui-Bedjamey Village Summary: The project funds will be used to construct a modern processing facility, provide working capital, and proved training on improved processing techniques and organizational and financial management training.
Groupement des Maraîchers et Riziculteurs "Mialebouni" de Djoudomé/Missinko Toviklin 4175-BEN	2015-2017	\$90,709	Sector: Processing (Cassava) Beneficiaries: 82 Gari producers and 5 men Town/City: Toviklin Commune Summary: The project funds will be used to construct a modern processing facility, provide working capital, and proved training on improved processing techniques and organizational and financial management training.
Groupement des Femmes de Transformation des Produits Agricoles "DJIGBODE" de Djetoe 4097-BEN	2015-2017	\$67,050	Sector: Processing (Cassava) Beneficiaries: 28 Gari producers Town/City: Djètoè Village in the Houéyogbé commune Summary: The project funds will be used to construct a modern processing facility, provide working capital, and provide training on improved processing techniques and organizational and financial management training.
Union Communale des Coopératives de Producteurs de Maraîchers de Tanguiéta 4086-BEN	2016-2019	\$90,500	Sector: Agriculture (Vegetables) Beneficiaries: 245 vegetable producers Town/City: Tanguiéta Commune Summary: The project funds will be used to install irrigation and construct production sites, furnish the site with appropriate tools, and provide training on improved production techniques and organizational and financial management training.



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Burkina Faso

Country Portfolio

Overview: Country program established in 2008. USADF currently manages a portfolio of 20 projects. Total commitment is \$3.4 million.

Country Strategy: The program focuses on agricultural production and value-added processing to improve income for marginalized communities.

U.S. African Development Foundation

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Executive Director: Ms. Felicité Traoré

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Grantee	Duration	Value	Summary
Provincial Union of Agricultural Producers of Boulgou (UPPA-B) 2703-BFA	2012-2016	\$170,800	Sector: Food Production (Cowpeas) Beneficiaries: 18 member groups representing 353 producers (216 women) Town/City: Bolgou Province Summary: The project funds will be used to improve access to inputs and equipment for farmers, provide assistance to seed producers and training to increase production, and help the women with equipment to expand processing and marketing opportunities for their value added products.
Djigui Espoir Association 2821-BFA	2013-2016	\$116,00	Sector: Agro-Processing (Soybeans) Beneficiaries: 33 members Town/City: Ouagadougou Summary: The project funds will be used to assist the group to learn how to use and maintain the equipment, scale-up production, formalize business practices, and undertake educational and marketing strategies for their products.
Association des Femmes Tisseuses de Ponsomtenga (AFEPO) 2861-BFA	2013-2016	\$153,300	Sector: Manufacturing (Textiles) Beneficiaries: 25 women Town/City: Outskirts of Ouagadougou Summary: The project funds will be used to expand production by improving their production facility (infrastructure and equipment), increasing the quality of raw materials, and beginning production of organically-dyed fabrics.
Association pour le Bien-Être et le Développement du Monde Rural (TinBa) 2891-BFA	2013-2017	\$247,000	Sector: Agriculture Export (Sesame) Beneficiaries: 3,177 sesame farmers Town/City: Gourma Province Summary: The project funds will be used to increased sales by constructing a storage unit, facilitate transport by acquiring a truck for transport, increase their working capital and establish a revolving fund, and improve quality of products by conducting training in post-harvest techniques.



Grantee	Duration	Value	Summary
Groupement Pré-coopératif des Productrices d'Arachide - Relwende Feminin de Rambo Dambrin 2966-BFA	2013-2016	\$80,800	Sector: Food Production (Peanuts) Beneficiaries: 82 women Town/City: Rambo in Yatenga Province Summary: The project funds will be used for trainings including financial management, cooperative management, and a business plan. While the focus is on capacity building funds will also be used to improve production by providing working capital for inputs, constructing a storage facility and conducting agricultural training.
Groupement de Producteurs de Gingembre -Akili Ten Ni Saaba 2968-BFA	2013-2015	\$80,000	Sector: Food Production (Ginger) Beneficiaries: 90 smallholder farmers Town/City: Koloko in Kenedougou Province Summary: The project funds will be used to provide working capital for inputs, composting pits, trainings in ginger production and processing and capacity building trainings, and provide professional staff to the group.
Coopreative de Production d'Oignon BADNEYA de Bosse/Di 3003-BFA	2014-2018	\$181,500	Sector: Food Production (Onions) Beneficiaries: 169 smallholder onion farmers Town/City: Sourou Valley Summary: The project funds will be used to improve farmers production, through conducting agricultural trainings, providing improved inputs (seeds and fertilizers) as well as needed equipment on a timely basis.
Union Départementale des Groupements de Producteurs Maraîchers de Korsimoro (UDGPM-K) 3040-BFA	2014-2018	\$234,600	Sector: Food Production (Onions) Beneficiaries: 43 associations for a total of 1,879 producers Town/City: Sanmatenga Province Summary: The project funds will be used to achieve a higher price for its onions and to continue to improve production levels. ADF funds will contribute storage facilities, revolving funds to provide access to inputs, compost pits, and production equipment.
Union Départementale des Groupements d'Eleveurs ALAWONE 3161-BFA	2014-2016	\$90,400	Sector: Livestock (Cattle Fattening) Beneficiaries: 79 people who conduct cattle fattening Town/City: Kaibo Village Summary: The project funds will be used to provide training on cattle fattening, veterinary supplies and a loan guarantee and also training on management, accounting, cooperative governance and marketing.
Union Provinciale Féminine Namanegbzanga pour la Promotion de la Filière Niébé (UPFN PFN) 3198-BFA	2014-2016	\$97,100	Sector: Food Production (Cowpea) Beneficiaries: 1,855 female cowpea producers Town/City: Bam Province Summary: The project funds will be used for production equipment and trainings in management, accounting, and cooperative governance as well as trainings on production, composting, and pesticide use.
Association Wend Panga du Sanmatenga 3210-BFA	2014-2018	\$211,700	Sector: Food Production (Onion & Cabbage) Beneficiaries: 791 onion and cabbage producers Town/City: Piaboré Dam Summary: The project funds will be used to build storage facilities, purchase a truck, provide revolving funds for raw materials, install an irrigation system, and provide additional production equipment.



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Grantee	Duration	Value	Summary
Groupement de Collecte et de Commercialisation de Céréales Tew-Maalo 4009-BFA	2015-2017	\$88,472	Sector: Agriculture (Maize) Beneficiaries: 93 maize and other cereal producers Town/City: Village of Indini in the Dano Department Summary: The project funds will be used to build the capacity of the organization by providing training for members in cooperative management, marketing, storage techniques, and improved production methods. Funds will also be used to purchase farming tools, establish a revolving fund and hire qualified staff.
Groupement Mixte des Producteurs de Sesame Biologique (Song- Taaba) 4015-BFA	2015-2019	\$164,454	Sector: Agriculture (Sesame) Beneficiaries: 810 sesame farmers Town/City: Soum Province Summary: The project funds will be used to allow the group to become more independent and take over some of the roles of SERACOM. Funds will be used for constructing warehouses, agricultural equipment and trainings in seed production, sesame production, management and finance.
Association Professionnelle des Maraîchers du Yatenga (ASPMY) 4082-BFA	2015-2018	\$233,127	Sector: Agriculture (Onions & Potatoes) Beneficiaries: 1,200 small-holder farmers Town/City: Ouahigouya Summary: The project funds will be used to construct storage cellars, acquire transport, purchase agricultural equipment, and access a revolving fund.
Union des Groupements Feminins du Secteur Sud 1 du Perimetre Irrigué de Di (Femmes de Di) 4093-BFA	2015-2017	\$99,561	Sector: Agriculture (Onions) Beneficiaries: 1,220 female smallholder farmers Town/City: Sourou Valley Summary: The project funds will be used to purchase equipment, provide initial working capital and training on production, pest control, financial management, cooperative governance, and marketing.
Union des Groupements de Jeunes Faso Yeelen Sud 1 / Perimetre Amenagé de Di (Faso Yeelen) 4095-BFA	2015-2017	\$66,464	Sector: Agriculture (Onions & Tomatoes) Beneficiaries: 233 youth smallholder farmers Town/City: Sourou Valley Summary: The project funds will be used to purchase equipment, provide initial working capital and training on production, pest control, financial management, cooperative governance, and marketing.









Burundi

Country Portfolio

Overview: Country program established in 2008. USADF currently manages a portfolio of 11 projects and one Cooperative Agreement. Total commitment is \$1.8 million.

Country Strategy: The program focuses on grassroots organizations, cooperatives, capacity building, and small enterprise development in a post-conflict environment.

U.S. African Development Foundation

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Grantee	Duration	Value	Summary
ASSOPRO Maramvya 2593-BUR	2012-2016	\$153,900	Sector: Agricultural Production (Rice) Beneficiaries: 570 members Town/City: Mutimbuzi Commune Summary: The project funds will be used to build the group's capacity to function independently by providing vital infrastructure including a storage facility and huller, as well as technical training and working capital.
Intergroupment Ishaka de Buhiga (Ishaka) 2857-BUR	2013-2017	\$200,400	Sector: Agricultural Production & Processing (Maize & Potatoes) Beneficiaries: 13 member associations composed of 220 farmers Town/City: Buhinga Commune Summary: The project funds will be used to begin producing maize and processing maize flour. The funds will also be used to expand potato production of which a portion will be kept as seed for members and the rest will be sold for food.
Union des Associations Rizicoles de Nyabitsinda (UARN) 2918-BUR	2013-2015	\$87,800	Sector: Agricultural Production (Rice) Beneficiaries: 14 associations with a 3,210 members Town/City: Nyabitsinda Commune Summary: The project funds will be used to construct a storage facility, purchase farming tools, hire and train staff and provide trainings on agricultural production, leadership and management. This will directly benefit the cooperative's revenue through increased rice production by applying modern rice production techniques.
Collectif des Riziculteurs du Moso (CORIMO) 2935-BUR	2013-2015	\$82,700	Sector: Agricultural Production (Rice) Beneficiaries: 4 associations with 2,708 members Town/City: Communes of Bukemba, Rutana, and Gitanga Summary: The project funds will be used to increase the group's organizational capacity to ensure sustainability as well as increase the cooperative's revenue by improving rice production by applying modern rice production techniques and obtaining better warehousing facilities. Funds will also be used for agricultural inputs, trainings in marketing, leadership and management, and will include a study tour.

Grantee	Duration	Value	Summary
Cooperative de Developpement des Cafeiculteurs de Bwayi/Matongo (Kazoza N'Ikawa) 3006-BUR	2014-2018	\$165,800	Sector: Agro-Processing (Coffee) Beneficiaries: 608 coffee growers Town/City: Matongo Commune Summary: The project funds will be used to increase availability of coffee collection centers and access to the Mpemba washing station as well as create a revolving fund for farmers to receive direct payment for their cherries. Funds will be used for training in improved agricultural techniques, hiring staff, construction of drying beds and collection centers, a vehicle, and to develop a marketing strategy.
Coopérative des Caféiculteurs Nzoyiyaga 3041-BUR	2014-2018	\$228,000	Sector: Agro-Processing (Coffee) Beneficiaries: 952 coffee growers Town/City: Kayanza Commune Summary: The project funds will be used to increase availability of coffee collection centers and access to their own washing station as well as create a revolving fund for farmers to receive direct payment for their cherries. Funds will be used for training in improved agricultural techniques, hiring staff, storage hangar, washing station, additional collection centers, purchase a truck and motorcycle, and to develop of a marketing strategy.
Usine Cooperative Nyarunazi (UC Nyarunazi) 3169-BDI	2014-2018	\$231,700	Sector: Agro-Processing (Coffee) Beneficiaries: 539 members Town/City: Muramvya and Gitega Provinces Summary: The project funds will be used to increase availability of coffee collection centers, access to an environmentally sound washing station as well as create a revolving fund for farmers to receive direct payment for their cherries. Funds will be used for training in improved agricultural techniques, hiring staff, cherry sorting and drying beds, collection centers, a truck and motorcycle, and to develop a marketing strategy.
Association des Riziculteurs de Moso (ADERIMO) 3235-BDI	2014-2016	\$99,300	Sector: Agricultural Production (Rice) Beneficiaries: 386 members Town/City: Kinyinya Commune in Ruyigi Province Summary: The project funds will be used to augment its revenue through increased rice production by learning and applying modern rice production techniques, obtaining better warehousing facilities as well as teaching members about effective marketing and negotiation techniques. Funds will be used for a storage facility, farming tools, hiring staff, and trainings on agricultural production and leadership and management.
Coop Shirukubute 4008-BDI	2015-2017	\$99,900	Sector: Agricultural Production (Cassava) Beneficiaries: 495 members Town/City: Gisuru and Nyabitare Zones in Ruyigi Province Summary: The project funds will be used to improve the quality and quantity of cassava produced by using improved agricultural techniques and add value to their dried cassava chips by processing it into flour. Funds will be used for a storage and drying facility, farming and processing equipment, hiring staff, trainings on agricultural production, flour processing, as well as teaching members about effective marketing and negotiation techniques.



Grantee	Duration	Value	Summary
Cooperative Ruziba-Nyamakarabo 4024-BDI	2015-2019	\$222,800	Sector: Agro-Processing (Coffee) Beneficiaries: 1,080 members Town/City: Mugina Commune in Cititoke Province Summary: The project funds will be used to increase access to an environmentally sound washing station as well as create a revolving fund for farmers to receive direct payment for their cherries. Funds will be used to reinforce the cooperative's waste collection system and collection centers, for training in improved agricultural techniques, hiring staff, a vehicle, and to develop a marketing strategy.
Association des Producteurs de Riz de Buramata VI (ASSOPRO Buramata) 4126-BDI	2015-2019	\$199,300	Sector: Agricultural Production (Rice) Beneficiaries: 1,212 members Town/City: Gihanga Commune in Bubanza Province Summary: The project funds will be used to augment its revenue through increased rice production by learning and applying modern rice production and processing techniques, obtaining better warehousing facilities as well as sensitizing members about effective marketing and negotiation techniques. Funds will be used for a storage facility, farming tools, a vehicle, hiring staff, and trainings on agricultural production and leadership and management.



Guinea Country Portfolio

Overview: Country program established in 1986. USADF currently manages a portfolio of 3 projects. Total commitment is \$509,023.

Country Strategy: The program focuses on primary services and agricultural producing groups that improve food security.

U.S. African Development Foundation

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Grantee	Duration	Value	Summary
Centre d'Appui au Développement (CAD) 3197-GIN	2014-2016	\$201,990	Sector: Agro-processing (Palm Oil) Beneficiaries: 380 members Town/City: Boké, Boffa and Dubreka areas Summary: The project funds will be used for the acquisition of production enhancing equipment and materials, training, monitoring and technical assistance to at least ten palm oil producing women's groups.
Association des Services Financiers (A.S.F.) 3204-GIN	2014-2016	\$74,508	Sector: Micro-credit Beneficiaries: 812 members Town/City: Sangaredi Summary: The project funds will be used to construct a secure office space where the organization can safeguard loan and savings funds and provide administrative and financial management training to improve ASF's administrative and management capacity to fully meet the needs of its clients.
Centre d'Appui au Développement (CAD) 4237-GIN	2015-2017	\$232,525	Sector: Agro-processing (Palm Oil) Beneficiaries: 200 members Town/City: Forecariah in the Lower Guinea Region Summary: The project funds will be used for the acquisition of production enhancing equipment and materials, training, monitoring and technical assistance to at least twelve palm oil producing women's groups.





Kenya Country Portfolio

Overview: Country program established in 2011. USADF currently manages a portfolio of 10 projects and one Cooperative Agreement. Total commitment is \$1.4 million.

Country Strategy: The program focuses on food security and agriculture initiatives in remote Turkana County.

U.S. African Development Foundation

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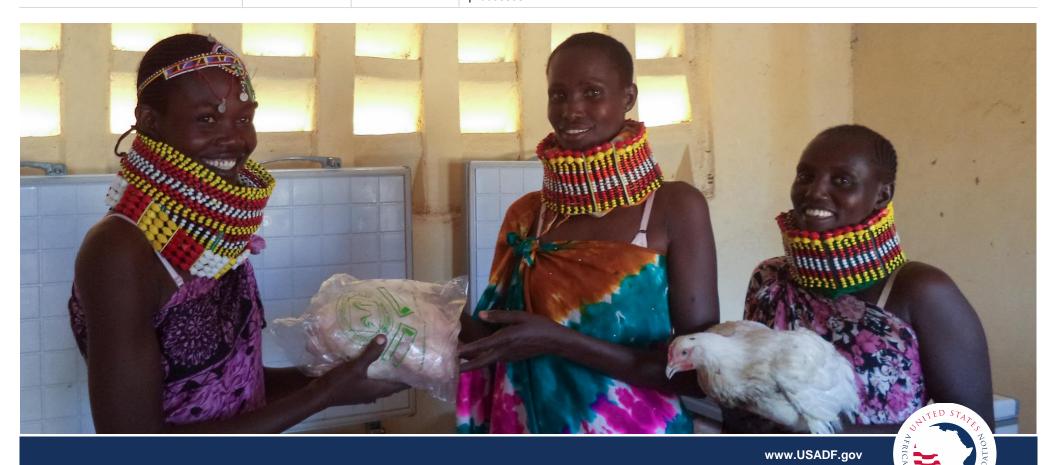
Grantee	Duration	Value	Summary
Alemun Pastoralists Empowerment Initiative (APEI) & Neema Self Help Group 2915-KEN	2013-2016	\$169,022	Sector: Food production (Poultry) Beneficiaries: 25 members Town/City: Turkana County Summary: The project funds will be used to construct poultry houses with solar electricity systems, and to purchase inputs to the business including hens, poultry feed, and medications, allowing Neema to expand into new markets. Neema members will receive ongoing training in poultry health and basic bookkeeping.
Lokichoggio Peace Organization (LOPEO) 3018-KEN	2014-2017	\$240,460	Sector: Microfinance Beneficiaries: 1,138 members Town/City: Turkana County Summary: The project funds will be used to expand LOPEO's loan fund and lending infrastructure, including an expanded office and training space, and add training in using LOPEO's loan software, Loan Performer. Further, the funds will put in place a system to provide for personal finance training to LOPEO's members.
District Livestock Marketing Council (DLMC) Transport 3051-KEN	2014-2017	\$245,990	Sector: Food Marketing (Livestock transportation) Beneficiaries: 901 members Town/City: Turkana County Summary: The project funds will be used to purchase a truck and develop a Transportation Management Plan to govern their new transport business. The Livestock Marketing Associations of Kakuma, Oropoi, Loima, Kalokol, Kerio, Lokori, Katilu, Kaputir and Kainuk will benefit from access to regular and reliable transportation services to move their livestock to markets.



Grantee	Duration	Value	Summary
Mogila Asegis Development Initiative Organization (MADICO) 3162-KEN	2014-2016	\$91,258	Sector: Capacity Building grant (Irrigated agriculture) Beneficiaries: 51 members Town/City: Turkana County Summary: The project funds will be used to complete a feasibility study to assess the best options for irrigation infrastructure at the Nanam farm. The grant will also fund training in ADF's required bookkeeping, monitoring and evaluation, governance and financial management, types of irrigation technologies, and an exchange visit to learn from other working farms.
Naremiet Beach Management Unit 4006-KEN	2015-2017	\$97,251	Sector: Food production (Fish) Beneficiaries: 211 members Town/City: Turkana County Summary: The project funds will be used to build the capacity of Naremiet to manage an expansion of its fishing enterprise by providing training and productive assets. Training will focus on best practices in fishing and post-harvest hygiene, and the BMU's communal operations including financial management, book-keeping, and marketing. The grant will fund a boat, nets and equipment with which Naremiet will pilot increased fishing activities, and drying racks to improve the hygiene of the drying processes.
Kokuro Livestock Marketing Association 4061-KEN	2015-2017	\$88,308	Sector: Food Marketing (Livestock) Beneficiaries: 150 members Town/City: Northeastern Turkana County Summary: The project funds will be used to improve the group's capacity to market its members' livestock by improving the sale yard infrastructure, including installing water storage, an office and latrines. Funding will also be used to train LMA members and staff in animal health, entrepreneurship, and financial management, and fund an exposure visit in which members will visit another successful LMA and seek markets for their animals.
Turkana Agro Pastoralist Development Association (TADO) 4072-KEN	2015-2017	\$86,570	Sector: Capacity Building grant (Irrigated agriculture) Beneficiaries: 60 members Town/City: Lokichoggio Summary: The project funds will be used to complete a feasibility study to assess the best options for expanding existing irrigation infrastructure. The grant will also fund training in ADF's required bookkeeping, monitoring and evaluation, governance and financial management, types of irrigation technologies, and an exchange visit to learn from other working farms.
Nasanyanait Self Help Group 4076-KEN	2015-2017	\$92,425	Sector: Capacity Building grant (Irrigated agriculture) Beneficiaries: 93 members Town/City: Lodwar Summary: The project funds will be used to complete a feasibility study to assess the best options for irrigation infrastructure on the farm of the organization, of which the majority of members are women. The grant will also fund training in ADF's required bookkeeping, monitoring and evaluation, governance and financial management, types of irrigation technologies, and an exchange visit to learn from other working farms.



Grantee	Duration	Value	Summary
Kangalita Self Help Group 4169-KEN	2015-2017	\$92,425	Sector: Capacity Building grant (Irrigated agriculture) Beneficiaries: 300 members Town/City: Loima sub-county, Turkana County Summary: The project funds will be used to complete a feasibility study to assess the best options for rehabilitating and expanding existing irrigation infrastructure on Kangalita's farm. The grant will also fund training in ADF's required bookkeeping, monitoring and evaluation, governance and financial management, types of irrigation technologies, and an exchange visit to learn from other working farms.
Nariokotome Beach Management Unit 4272-KEN	2016-2018	\$99,042	Sector: Food production (Fish) Beneficiaries: 71 members Town/City: Turkana County Summary: The project funds will be used to build the capacity of Nariokotome to manage an expansion of its fishing enterprise by providing training and productive assets. Training will focus on best practices in fishing and post-harvest hygiene, and the BMU's communal operations including financial management, book-keeping, and marketing. The grant will fund a boat, nets and equipment with which Nariokotome will pilot increased fishing activities, and drying racks to improve the hygiene of the drying processes.





Liberia

Country Portfolio

Overview: Country program established in 1984 and returned in 2006 in response to a Presidential request. USADF currently manages a portfolio of 25 projects. Total commitment is \$3.1 million.

Country Strategy: The program focuses on agricultural initiatives among marginalized populations.

U.S. African Development Foundation

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Grantee	Duration	Value	Summary
Greenville Community Artisan Fishery Association (GCAFA) 2424-LBR	2011-2016	\$150,100	Sector: Fisheries (Artisanal) Beneficiaries: 50 members Town/City: Greenville City, Sinoe County Summary: The project funds will be used to provide organizational and business management capacity building support, as well as enable GCAFA to upgrade their fishing equipment and improve fish processing and safety practices.
Harper Community Artisan Fishery Association (HCAFA) 2442-LBR	2011-2016	\$159,600	Sector: Fisheries (Artisanal) Beneficiaries: 45 members Town/City: Harper City, Maryland County Summary: The project funds will be used to provide organizational and business management capacity building support, as well as enable HCAFA to upgrade their fishing equipment and improve fish processing and safety practices.
Bapopolebo Community Artisan Fishery Association (BCAFA) 2459-LBR	2011-2016	\$152,565	Sector: Fisheries (Artisanal) Beneficiaries: 35 members Town/City: Picnicess Town, Grand Kru County Summary: The project funds will be used to provide organizational and business management capacity building support, as well as enable BCAFA to upgrade their fishing equipment and improve fish processing and safety practices.
Tren District Artisan Fishery Association (TDAFA) 2471-LBR	2011-2016	\$150,325	Sector: Fisheries (Artisanal) Beneficiaries: 56 members Town/City: Garraway Town, Pleebo City,Grand Kru County Summary: The project funds will be used to provide organizational and business management capacity building support, as well as enable TDAFA to upgrade their fishing equipment and improve fish processing and safety practices.



Grantee	Duration	Value	Summary
Butaw District Artisan Fishery Association (BDAFA) 2475-LBR	2011-2016	\$150,323	Sector: Fisheries (Artisanal) Beneficiaries: 48 members Town/City: Pumpkpor Town, Sinoe County Summary: The project funds will be used to provide organizational and business management capacity building support, as well as enable BDAFA to upgrade their fishing equipment & improve fish processing and safety practices.
Cestos Community Artisan Fishery Association (CCAFA) 2599-LBR	2012-2016	\$154,015	Sector: Fisheries (Artisanal) Beneficiaries: 47 members Town/City: Cestos, River Cess County Summary: The project funds will be used to provide organizational and business management capacity building support, as well as enable CCAFA to upgrade their fishing equipment and improve fish processing and safety practices.
Bacconie Artisan Fishery Development Association (BAFDA) 2629-LBR	2012-2016	\$154,016	Sector: Fisheries (Artisanal) Beneficiaries: 42 members Town/City: District # 3 Bellemu, Grand Bassa County Summary: The project funds will be used to provide organizational and business management capacity building support, as well as enable BAFDA to upgrade their fishing equipment and improve fish processing and safety practices.
Sanquehn Artisan Fishery Development Association (SAFDA) 2637-LBR	2012-2016	\$154,020	Sector: Fisheries (Artisanal) Beneficiaries: 41 members Town/City: Tournata District, Sinoe County Summary: The project funds will be used to provide organizational and business management capacity building support, as well as enable SAFDA to upgrade their fishing equipment and improve fish processing and safety practices.
Grand Cavala Artisan Fishery Association (GCAFA) 2647-LBR	2012-2016	\$154,020	Sector: Fisheries (Artisanal) Beneficiaries: 41 members Town/City: Grand Cavala Town, Harper District, Maryland County Summary: The project funds will be used to provide organizational and business management capacity building support, as well as enable GCAFA to upgrade their fishing equipment and improve fish processing and safety practices.
Fish Town Artisan Fishery Association (FAFA) 2727-LBR	2012-2016	\$154,220	Sector: Fisheries (Artisanal) Beneficiaries: 47 members Town/City: Fish Town, Harper District, Maryland County Summary: The project funds will be used to provide organizational and business management capacity building support, as well as enable FAFA to upgrade their fishing equipment and improve fish processing and safety practices.



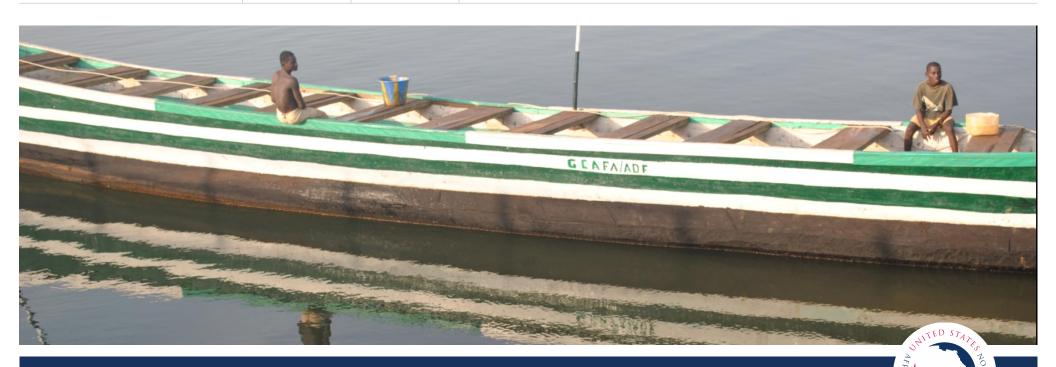
Grantee	Duration	Value	Summary
Kwapai-gei Development Association (KDA) 2759-LBR	2012-2015	\$73,295	Sector: Agriculture (Rice) Beneficiaries: 20 members Town/City: Garmu, Panta district, Bong County Summary: The project funds will be used to provide some equipment, training, and help to build financial/managerial skills to help the association improve its financial and management capacity and expand production.
Waymalakeh Development Cooperative Society (WDC) 2819-LBR	2013-2015	\$77,711	Sector: Agriculture (Rice) Beneficiaries: 40 members Town/City: Yarmein District, Nimba County Summary: The project funds will be used to provide some input support, and training in financial and managerial skills to help the cooperative improve its financial and management capacity and expand production.
Timbo Artisan Fishery Association (TAFA) 2854-LBR	2013-2016	\$169,065	Sector: Fisheries (Artisanal) Beneficiaries: 35 members Town/City: Timbo Statutory District, River Cess County Summary: The project funds will be used to provide organizational and business management capacity building support, as well as enable TAFA to upgrade their fishing equipment and improve fish processing and safety practices.
Grand Kola Community Artisan Fishery Cooperative Society, Ltd. (GKCAFCS) 2885-LBR	2013-2016	\$188,210	Sector: Fisheries (Artisanal) Beneficiaries: 40 members Town/City: Sehkehpoh Town, Grand Bassa County Summary: The project funds will be used to provide organizational and business management capacity building support, as well as enable GKCAFCS to upgrade their fishing equipment and improve fish processing and safety practices.
Suehn Multipurpose Cooperative Society Ltd. (SUMCOS) 2902-LBR	2013-2016	\$80,190	Sector: Agro-processing (Cassava) Beneficiaries: 22 members Town/City: Suehn Mecca District, Bomi County Summary: The project funds will be used to provide farm inputs, production tools, processing equipment, and support for market access and training and skills development in financial management, organizational development, marketing, board governance, and development of a business plan to guide future development plans.
Suakoko Rural Women Cooperative Society Ltd. (SURWOCOP) 2928-LBR	2013-2016	\$86,208	Sector: Agro-processing (Cassava) Beneficiaries: 27 members Town/City: Suakoko District, Bong County Summary: The project funds will be used to provide farm inputs, production tools, processing equipment, and support for market access and training and skills development in financial management, organizational development, marketing, board governance, and development of a business plan to guide future development plans.



Grantee	Duration	Value	Summary
Kordia Multipurpose Farmers Cooperative (KMFC) 2943-LBR	2013-2016	\$82,560	Sector: Agro-processing (Cassava) Beneficiaries: 86 members Town/City: Kpaai District, Bong County Summary: The project funds will be used to provide farm inputs, production tools, processing equipment, and support for market access and training and skills development in financial management, organizational development, marketing, board governance, and development of a business plan to guide future development plans.
4-H Liberia, Inc. 3048-LBR	2014-2016	\$99,962	Sector: Agriculture (Gardening) Beneficiaries: 2,700 students Town/City: Monrovia, Montserrado County Summary: The project funds will be used to help 4-H Liberia establish school enterprise gardens in 72 schools in six counties.
LEAD, INC. 3037-LBR	2014-2018	\$250,000	Sector: Micro-credit Beneficiaries: 3,800 members Town/City: Monrovia, Montserrado County Summary: The project funds will be used to expand its AEI Agriculture loan fund to support agriculture development.
Welekemai Rural Women Structure Cooperative Society (WRWSCS) Ltd. 3220 –LBR	2014-2016	\$71,540	Sector: Agriculture (Rice) Beneficiaries: 60 members Town/City: Sanoyea Town, Bong County Summary: The project funds will be used to provide capacity building training and a revolving fund for the group to produce and sell value-added white rice at a higher price and provide marketing training that will help the group to target buyers other than the World Food Program.
Rise and Shine Multipurpose Cooperative Society 3240-LBR	2015-2017	\$76,720	Sector: Agriculture (Vegetables) Beneficiaries: 30 members Town/City: Buchanan, Grand Bassa, County Summary: The project funds will be used to improve its organization and financial management capacity and well as increase production by constructing an office and storage warehouse, providing production tools and equipment, a working capital fund, and training to improve organizational and management operations.
Doolakeh Multipurpose Cooperative Society 4034-LBR	2015-2017	\$88,368	Sector: Agro-processing (Cassava) Beneficiaries: 123 members Town/City: Yarpea Mah District, Nimba County Summary: The project funds will be used to provide farm inputs, production tools, processing equipment, and support for market access and training and skills development in financial management, organizational development, marketing, board governance, and development of a business plan to guide future development plans.



Grantee	Duration	Value	Summary
United Community Agriculture Cooperative Society 4040-LBR	2015-2017	\$89,187	Sector: Agro-processing (Cassava) Beneficiaries: 50 members Town/City: Jeremiah Gardee Town, Wee Statutory District, Grand Bassa County Summary: The project funds will be used to provide farm inputs, production tools, processing equipment, and support for market access and training and skills development in financial management, organizational development, marketing, board governance, and development of a business plan to guide future development plans.
Community Women's Dream for Sustainability 40/92-LBR	2015-2017	\$82,580	Sector: Agro-processing (Cassava) Beneficiaries: 20 members Town/City: Soul Clinic Community, Paynesville, Monsterrado County Summary: The project funds will be used to provide farm inputs, production tools, processing equipment, and support for market access and training and skills development in financial management, organizational development, marketing, board governance, and development of a business plan to guide future development plans.
War Affected Women Multipurpose Cooperative 4101-LBR	2015-2017	\$89,508	Sector: Agriculture (Rice) Beneficiaries: 27 members Town/City: Melekie Community, Jorquelleh District, Bong County Summary: The project funds will be used to provide capacity building training and a revolving fund for the group to produce and sell value-added white rice at a higher price and provide marketing training that will help the group develop a stronger local market for its rice outside of WFP and FAO.





Malawi

Country Portfolio

Overview: Country program established in 2008. USADF currently manages a portfolio of 16 projects. Total commitment is \$2 million.

Country Strategy: The program focuses on value-added agro-processing of marketable and sustainable produce.

U.S. African Development Foundation

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Grantee	Duration	Value	Summary
Chitsanzo Milk Bulking Group 2826-MWI	2013-2016	\$232,949	Sector: Agriculture (Dairy) Beneficiaries: 197 farmers Town/City: Dedza District Summary: The project funds are used to train farmer members on better cow-raising and milk production methods, improve the cooperative's sales and marketing, and purchase better production equipment and packaging materials.
Magomero Dairy Farmers Cooperative 2883-MWI	2013-2016	\$249,417	Sector: Agriculture (Dairy) Beneficiaries: 119 farmers Town/City: Dedza District Summary: The project funds are used to train farmer members on better cow-raising and milk production methods, improve the cooperative's sales and marketing, and purchase better production equipment and packaging materials.
Muona Rice Producers and Marketing Cooperative 2907-MWI	2013-2016	\$231,498	Sector: Agriculture (Rice) Beneficiaries: 500 farmers Town/City: Muona, Nsanje District Summary: The project funds will be used to provide Muona's farmers with improved infrastructure, equipment, affordable high quality inputs, and access to credit in order to meet the local demand for milled rice.
Tsangano Organic Coffee Association (TOCA) 2998-MWI	2014-2016	\$95,546	Sector: Agriculture (Coffee) Beneficiaries: 1639 farmers Town/City: Tsangano and Manjawira, Ntcheu District Summary: The project funds will be focused on capacity building, and providing financial and farmer training to improve TOCA's management capacities while empowering its members with improved organic farming skills and preparing the association to obtain organic certification and implement a revolving loan fund to provide members access to higher quality inputs and tools.



Grantee	Duration	Value	Summary
Hara Producers, Processors and Marketing Cooperative 3020-MWI	2014-2015	\$94,422	Sector: Agriculture (Rice) Beneficiaries: 119 farmers Town/City: Karonga District Summary: The project funds will be used to improve the cooperative's governance, put in place management staff, initiate a revolving loan fund for to provide farmers with access to key inputs, train farmers in best rice farming practices, and develop business and marketing plans for future expansion.
Tayamba Agro-Processing Limited 3021-MWI	2014-2016	\$97,360	Sector: Agro-Processing (Soya) Beneficiaries: 40 farmers Town/City: Mchinji District Summary: The project funds will focus on capacity building, financial training, and farmer training to improve the management capacities of Tayamba while empowering its members with improved skills in soya farming and providing them with access to improved soya bean seeds and other inputs through a revolving loan fund.
Lupanda Producers and Marketing Cooperative 3050-MWI	2014-2016	\$94,919	Sector: Agriculture (Beans) Beneficiaries: 101 farmers Town/City: Khosolo area, Mzimba District Summary: The project funds will be used to build the cooperative's capacities in financial and operational management, as well as the farming skills and practices of members, in order to address the constraints to production. Farmers receive extension support services, and access to affordable key inputs like fertilizers, pesticides, and high quality seeds.
Talimbika Agro-Processing and Marketing Co-operative Society 3167-MWI	2014-2016	\$97,534	Sector: Agro-Processing (Sunflower) Beneficiaries: 70 farmers Town/City: Salima District Summary: The project funds will be used to build the cooperative's capacities in financial and operational management and provide members with access to necessary inputs for increasing sunflower production, along with marketing support. Staff and board receive training in good governance, financial accounting and systems, and revolving loan fund management.
Renewable Energy Industries Association of Malawi 3183-MWI	2014-2016	\$97,165	Sector: Sustainable Energy Beneficiaries: 40 people Town/City: Lilongwe Summary: The first of two phases of funding will be used to build the association's capacities in financial and operational management and undertake a strategic planning exercise to plan for long-term sustainability. The second phase funds will be used in the administration of a grant competition for firms in the renewable energy sector. REIAMA will award up to 10 sub-grants of up to \$5,000 each for selected firms to develop marketable business plans.



Grantee	Duration	Value	Summary
RECAPO - Solar Home Systems 3189-MWI	2014-2016	\$50,000	Sector: Sustainable Energy Beneficiaries: 820 people Town/City: Chuimutu, Lilongwe District Summary: The project funds will be used for purchasing Azuri solar home systems and selling them affordably to households in Chuimutu area.
Wovwe Producers and Marketing Co-operative 3243-MWI	2015-2016	\$85,402	Sector: Agriculture (Rice) Beneficiaries: 152 farmers Town/City: Karonga District Summary: The project funds will be used to provide Wovwe a skilled staff, resources and trainings in corporate governance, financial management and accounting, best practices in rice farming and processing, and management of a revolving loan fund for farming inputs. Additionally, Wovwe will be able build a factory to house their newly purchased rice mill and obtain certification by the Malawi Bureau of Standards.
South Mzimba Union Smallholder Farmers Association Limited 4071-MWI	2015-2016	\$98,550	Sector: Agro-Processing (Sunflower) Beneficiaries: 8,000 farmers Town/City: Mzimba District Summary: The project funds will be used to gain access to productive farming techniques, improved inputs and modern processing equipment. The funds also provide good governance training, financial management training, staff policy training, participatory assessment training and others—to build its organizational capacity and strengthen its business.
Ntchisi East Coffee Cooperative Society 4098-MWI	2015-2018	\$185,125	Sector: Agriculture (Coffee) Beneficiaries: 250 farmers Town/City: Ntchisi District Summary: The project funds will be used to assist the cooperative in ramping up production and sales to its main buyer by investing in key infrastructure, an input revolving loan fund so farmers have access to high quality inputs.
Machichi Producers and Marketing Cooperative 4106-MWI	2015-2017	\$85,430	Sector: Agro-Processing (Sunflower) Beneficiaries: 115 farmers Town/City: Chiosya, Mchinji District Summary: The project funds will be used to provide training for management, staff and members in good governance, participatory assessment, financial management, production quality and safety, best farming practices; and will upgrade oil processing equipment.



Grantee	Duration	Value	Summary
Zuwe Agro-processors Cooperative Society Limited 4117-MWI	2015-2017	\$78,741	Sector: Agro-Processing (Sunflower) Beneficiaries: 2,089 farmers Town/City: Chinombo Jere Village, Mzimba Disrict Summary: The project funds will be used to provide training for management, staff and members in good governance, participatory assessment, financial management, production quality and safety, best farming practices and others; and will upgrade oil processing equipment.
Kabunduli Beekeepers Cooperative Society Limited 4112-MWI	2016-2018	\$79,115	Sector: Agro-Forestry (Honey) Beneficiaries: 61 beekeepers Town/City: Msinawana Village, Nkhatabay District Summary: The project funds will be used to provide training for management, staff and members in good governance, participatory assessment, financial management, production quality and safety, best apiculture practices; and will bring processing and factory up to Malawi Bureau of Standards certification.





Mali Country Portfolio

Overview: Country program established in 1984. USADF currently manages a portfolio of 16 projects. Total commitment is \$1.7 million.

Country Strategy: The program focuses on agricultural production and processing to improve food security.

U.S. African Development Foundation

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Grantee	Duration	Value	Summary
Union des Sociétés Coopérative des Producteurs de Maïs de Diédougou (USCPMD) 2892-MLI	2013-2015	\$112,502	Sector: Agriculture (Maize) Beneficiaries: 1900 cereal producers Town/City: Beleco (Diédougou commune) Summary: The project funds will be used to intervene in the food security gap by providing production, harvest and post-harvest equipment and marketing support to USCPMD.
Société Coopérative des Riziculteurs, Planteurs et Maraîchers de Noïdaga (SCRPMN) 2926-MLI	2013-2016	\$143,468	Sector: Agriculture (Vegetables) Beneficiaries: 75 farmers Town/City: Noidaga Village Summary: The project funds will be used to provide financial and organizational management capacity building, acquisition of improved production and post-harvest techniques and equipment, and irrigation improvement of the main water supply canal.
Union des Sociétés Coopératives des Producteurs de Céréales de Cinzana (UCSCPCC) 2955-MLI	2013-2016	\$189,304	Sector: Agriculture (Cereal Grains) Beneficiaries: 405 Cereal producers Town/City: Cinzana Village Summary: The project funds will be used to provide financial and organizational management capacity building support, to purchase and market cereals and provide additional warehouses that will allow UCSCPCC to improve its marketing capacity. The project will help the union increase revenues through increased production and marketing, and increase the sustainability of the union through improved organizational and financial management capacity.
Union des Sociétés Coopératives Laitières des Communes de Dioro et Farakoumassa (USCLCDF) 3024-MLI	2014-2017	\$135,092	Sector: Agriculture (Dairy) Beneficiaries: 125 members Town/City: Dioro Summary: The project funds will be increase and stabilize USCLCDF's milk supply in Dioro and improve its capacity to deliver processed milk to Segou by providing working capital and cargo motorcycles to sell and distribute livestock feed and to purchase and collect milk from herders in the area

Grantee	Duration	Value	Summary
Association des Femmes de Zantièbougou (SABATI) 3054-MLI	2014-2016	\$73,601	Sector: Agriculture (Cereal Grains) Beneficiaries: 1,265 members Town/City: Zantièbougou Summary: The project funds will be used to provide a variety of training and capacity building activities, funds to purchase improved agricultural inputs, and a tractor to exploit fully the 35 hectares of land available to the Association.
Société Coopérative Agropastorale 'Bènkadi' de N'Toba 3087-MLI	2014-2016	\$79,574	Sector: Agriculture (Vegetables) Beneficiaries: 122 members Town/City: Village of N'Toba Summary: The project funds will be used to improve the group's one hectare plot by installing a new irrigation system and fencing it to protect it from roaming animals. The Cooperative will also construct three wells that will provide a reliable and constant source of water to the production perimeter.
Union des Sociétés Coopératives «Amakéné» de Tendely 3110-MLI	2014-2016	\$63,778	Sector: Agriculture (Cereal Grains) Beneficiaries: 735 members Town/City: Tendely Summary: The project funds will be used to strengthen the Union's production and marketing capacity and that of its members for cereals, mainly cowpeas and millet. Project funds will help the Union develop its financial and management capacity to better plan members' production and to negotiate better prices and marketing contracts with its buyers.
Union des Sociétés Coopératives «Guina» de Tagari-Dogon 3142-MLI	2014-2016	\$79,731	Sector: Agriculture (Cereal Grains) Beneficiaries: 807 members Town/City: Tagari-Dogon Summary: The project funds will be used to provide a variety of trainings and capacity building support, to purchase and market cereals and build a warehouse that will allow the Union to strengthen its presence in the market as well as improve on the timeliness and quality of services it provides to it members.
Coopérative des Productrices de Beurre de Karité de Siby (COOPROKASI) 3188-MLI	2014-2016	\$91,071	Sector: Agro-processing (Shea Butter) Beneficiaries: 1,350 members Town/City: Commune of Siby Summary: The project funds will be used to provide funds for production equipment to improve the quality and efficiency of shea butter production activities. Funds will allow COOPROKASI to improve its organizational, administrative, and financial management, coordinate purchases of raw materials, and improve members' technical skills to produce shea butter products that meet industry standards.
Société Coopérative Guiréyaawés 3207-MLI	2014-2017	\$189,477	Sector: Agriculture (Organic Sesame) Beneficiaries: 7,166 Town/City: Koro Summary: The project funds will be used to increase production of organic sesame by members through technical innovations and to support Federation to negotiate better prices and marketing contracts with its buyers, thereby increasing producers' incomes.



Grantee	Duration	Value	Summary
Coopérative des Productrices de Beurre de Karité de Siby (COOPROKASI) 3188-MLI	2014-2016	\$91,071	Sector: Agro-processing (Shea Butter) Beneficiaries: 1,350 members Town/City: Commune of Siby Summary: The project funds will be used to provide funds for production equipment to improve the quality and efficiency of shea butter production activities. Funds will allow COOPROKASI to improve its organizational, administrative, and financial management, coordinate purchases of raw materials, and improve members' technical skills to produce shea butter products that meet industry standards.
Société Coopérative Guiréyaawés 3207-MLI	2014-2017	\$189,477	Sector: Agriculture (Organic Sesame) Beneficiaries: 7,166 Town/City: Koro Summary: The project funds will be used to increase production of organic sesame by members through technical innovations and to support Federation to negotiate better prices and marketing contracts with its buyers, thereby increasing producers' incomes.
Union des Sociétés Coopératives des Producteurs Céréaliers du Cercle de Barouéli (USCPCCB) 4037-MLI	2015-2018	\$152,209	Sector: Agriculture (Cereal Grains) Beneficiaries: 1,027 members Town/City: Sanando of the Segou Region Summary: The project funds will be used to (1) reduce members' post-harvest losses; (2) increase the Union's capacity to clean, store, and deliver grain to buyers; (3) increase the revenues of the Union and its members; and (4) improve its financial and technical management systems.
Societe Cooperative des Maraichers de Pomorododiou 4048-MLI	2015-2017	\$68,928	Sector: Agriculture (Cereal Grains) Beneficiaries: 100 members Town/City: Pomorododiou Summary: The project funds will be used to enable the group to increase its post-production processing, storage, and marketing capacity from current levels of approximately 40 tons per year to over 100 tons per year.
Cooperative des Producteurs de Semences Maraicheres du Mali 4123-MLI	2015-2017	\$99,545	Sector: Agriculture (Seed Production) Beneficiaries: 67 members Town/City: Kayes Summary: The project funds will be used to enable the group to increase its post-production processing, storage, and marketing capacity.
Société Coopérative des Agriculteurs de Syn 4136-MLI	2015-2016	\$35,586	Sector: Agriculture (Cereal Grains) Beneficiaries: 109 members Town/City: Village of Syn Summary: The project funds will be used to perform a study to identify some of the problems related to water management, evaluate the quality of the soil, and advise farmers on appropriate farming implementation.



Grantee	Duration	Value	Summary
Union Yiriwa Dje des Societes Cooperatives Agricoles Pole de Tingoni 4124-MLI	2015-2018	\$114,290	Sector: Agriculture (Cereal Grains) Beneficiaries: 863 members Town/City: Segou Region Summary: The project funds will be used to help the group improve its production, storage, and marketing capacity.
Union COOP-CA "DJEKA BAARA" des Societés Coopératives Agricoles Pole de Boidie 4144-MLI	2015-2017	\$84,816	Sector: Agriculture (Cereal Grains) Beneficiaries: 13 Cooperatives with 658 members Town/City: Communes of Boidie and Baroueli Summary: The project funds will be used to increase its post-harvest processing, storage, and marketing capacity.





Mauritania

Country Portfolio

Overview: Country program established in 2008. USADF currently manages a portfolio of 16 projects. Total commitment is \$2 million.

Country Strategy: The program focuses on working with agricultural groups and women's collectives.

U.S. African Development Foundation

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Grantee	Duration	Value	Summary
Zazou Economic Interest Group 2556-MRT	2011-2015	\$192,631	Sector: Manufacturing (Plastic Recycling) Beneficiaries: 1,500 women Town/City: Nouakchott Summary: The project funds will be used to replace old machines and identify regional markets as well as investigate the potential for diversification into other handcrafted items.
Legneiba Agro-Pastoral Cooperative 2786-MRT	2012-2015	\$68,181	Sector: Food Production (Vegetables) Beneficiaries: 38 women members Town/City: Tidjikja, Tagant Summary: The project funds will be used to deepen a well and develop an irrigation system, build capacity in financial and administrative management, provide business training, improve technical knowledge, and develop resources to help members meet market demands.
Tewvigh Agro-Pastoral Cooperative 2787-MRT	2012-2015	\$74,949	Sector: Food Production (Vegetables) Beneficiaries: 28 members Town/City: Tidjikja, Tagant Summary: The project funds will be used to deepen a well and develop an irrigation system, build capacity in financial and administrative management, provide business training, improve technical knowledge, and develop resources to help members meet market demands.
Union of Oases Associations in the Adrar (UNASOAD) 2791-MRT	2012-2015	\$192,145	Sector: Food Production (Vegetables and Dates) Beneficiaries: 25 Associations representing more than 6,000 producers Town/City: Atar Summary: The project funds will be used to develop a storage warehouse, purchase a truck to facilitate transport, supply working capital to acquire agricultural inputs, and provide for training in financial and administrative management, improved production techniques, processing and conservation techniques, procurement, and marketing.



Grantee	Duration	Value	Summary
Tadamoune El Intaj Union 2827-MRT	2013-2015	\$82,866	Sector: Food Production (Vegetables) Beneficiaries: 7 gardening cooperatives representing 111 members Town/City: Tidjikja, Tagant Summary: The project funds will be used to make improvements to existing water systems and infrastructure, supply working capital to acquire agricultural inputs, build capacity in financial and administrative management, provide business training, improve technical knowledge, and develop resources to help members meet market demands.
Union of Participatory Management Associations of Oases of the Two Hodhs (UAGPOH) 2856-MRT	2013-2015	\$98,141	Sector: Food Production (Vegetables) Beneficiaries: 20 Associations representing nearly 3,000 members Town/City: Hodh El Gharbi Summary: The project funds will be used to provide working capital to purchase production inputs and small agricultural equipment; as well as cover training sessions on financial and administrative management, improved production techniques, processing and conservation techniques, procurement and marketing.
Coopérative pour le Développement de Tichilit El Khadim et Environs 2896-MRT	2013-2015	\$91,330	Sector: Food Production (Vegetables) Beneficiaries: 273 members Town/City: Hodh El Chargui Summary: The project funds will be used to improve the water supply system, develop new and appropriate technologies to increase garden productivity, and build the organization and management capacities of the Cooperative in order to increase members' income and improve livelihoods in their area.
Cooperative Agricole El Houda 2970-MRT	2013-2015	\$88,046	Sector: Agro-Pastoral (Dairy and Vegetables) Beneficiaries: 31 members Town/City: Hodh-Chargi Summary: The project funds will be used to improve the functioning of a well to satisfy the water demand of animals, as well as irrigate an existing market garden for vegetable production. The Cooperative will be able to manage a working capital fund to purchase livestock feed and veterinary products.
Cooperative Kawral 2990-MRT	2014-2016	\$92,453	Sector: Animal Fattening (Livestock) Beneficiaries: 103 members Town/City: Village of Wendou Simbane, Department of Tintane Summary: The project funds will be used to expand the Cooperative's animal fattening activities by providing working capital to purchase livestock feed and veterinary products. Cooperative members will receive training on animal fattening, improved health and veterinary practices, and further business and financial management capacity building.
Lithi Had El Amme / Iguini El Oula 3023-MRT	2014-2016	\$94,245	Sector: Food Production (Vegetables) Beneficiaries: 488 members Town/City: Village of Iguinni of the Hodh-El-Gharbi Region Summary: The project funds will be used to ensure a reliable water supply to the garden by setting up a borehole extraction system. Funds will allow the Union to expand their cultivation plot to 2 hectares by installing a new irrigation system and building a fence around it to protect it from roaming animals.



Grantee	Duration	Value	Summary
Coopérative Agricole Falo Kone 3049-MRT	2014-2016	\$98,788	Sector: Food Production (Rice) Beneficiaries: 78 members Town/City: Commune of Tekane Summary: The project funds will be used to ensure a reliable water supply to the garden by rehabilitating the feeder canal and setting up water committees for its maintenance. Funds will also develop an area of 18 hectares to be devoted for rice and 5 hectares for vegetable production to increase dramatically the volume of agricultural production for group members' home consumption and sale.
Coopérative El Emen Berbâré 3163-MRT	2014-2016	\$85,527	Sector: Food Production (Vegetables) Beneficiaries: 60 members Town/City: Wilaya Hodhs -EI- Gharbi Summary: The project funds will be used to install a new irrigation system and fence it to protect it from roaming animals. The Cooperative will set up a borehole extraction system to provide a reliable and constant source of water to the production perimeter. These activities will enable Cooperative members to dramatically increase the volume of vegetables sold and the profit earned by group members.
Union des Coopératives Raja de Gaat Teydouma 3166-MRT	2014-2016	\$98,952	Sector: Food Production (Vegetables) Beneficiaries: 200 members Town/City: Wilaya Hodhs -EI- Gharbi Summary: The project funds will be used to allow the Union to expand its cultivation plot to three hectares by installing a new irrigation system and building a fence around it to protect it from roaming animals. This expansion will enable Union members to dramatically increase the volume of vegetables sold and the profit earned by group members.
Ganki Toro Women's Agricultural Cooperative 3208-MRT	2014-2017	\$132,510	Sector: Food Production (Vegetables) Beneficiaries: 115 members Town/City: Trarza Region Summary: The project funds will be used to develop 12.2 hectares by installing a new irrigation system and building a fence around it to protect it from roaming animals. This expansion will enable Ganki Toro members to dramatically increase the volume of vegetables sold and the profit earned by its members.
ALGC de Karakoro Goudja 4010-MRT	2015-2018	\$89,646	Sector: Agro-processing (Balanites Oil /Syrup and Gum Arabic) Beneficiaries: 60 members Town/City: Selibaby Commune, Guidimakha Region Summary: The project funds will be used to rehabilitate the existing warehouse and multipurpose center, provide processing equipment for balanites production and the collection of gum Arabic, and provide a revolving fund and technical assistance. Additionally, training in financial and organizational management and literacy will be provided to help the organization improve its capacity and become sustainable.



Grantee	Duration	Value	Summary
ALGC de Goudiouwol 4013-MRT	2015-2018	\$89,191	Sector: Agro-processing (Balanites Oil /Syrup and Gum Arabic) Beneficiaries: 81 members Town/City: Selibaby Commune, Guidimakha Region Summary: The project funds will be used to rehabilitate the existing warehouse and multipurpose center, provide processing equipment for balanites production and the collection of gum Arabic, and provide a revolving fund and technical assistance. Additionally, training in financial and organizational management and literacy will be provided to help the organization improve its capacity and become sustainable.







Niger Country Portfolio

Overview: Country program established in 1984. USADF currently manages a portfolio of 19 projects. Total commitment is \$2.4 million.

Country Strategy: The program focuses on agriculture and community water supply sectors.

U.S. African Development Foundation

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Grantee	Duration	Value	Summary
Tartit Cooperatives Union 2665-NER	2012-2017	\$196,467	Sector: Agriculture (Palm Dates) Beneficiaries: 240 Town/City: Ingall Summary: The project funds will be used to address the loss of cultivation areas and increase farmers' revenues through the construction of protection dikes and dry stone gabions along the left bank of the Kori bordering the market gardening site of Ingall. Funds will also be used to promote the production of a new variety of date palm trees.
ONG Murna Mata 2807-NER	2013-2016	\$130,035	Sector: Agriculture (Vegetables) Beneficiaries: 68 Town/City: Village of Zarwaram in the Diffa Department Summary: The project funds will be used to provide a new irrigation system, a storage facility and initial operating capital.
Union des Coopératives Maraîchères d'Iférouane (UCMI) 2841-NIR	2013-2016	\$185,599	Sector: Agriculture (Vegetables) Beneficiaries: 470 Farmers Town/City: Agadez Region Summary: The project funds will be used to improve UCMI's capacity to market their product on a year-round basis in the region. Funds will be used to construct a compound in Iférouane that will be used by the Union as a collection center for its agricultural production. Funds will also finance the construction of a trading center in Arlit where the Union markets its produce.
Groupement Feminin (GF) Kossom de l'AREN 2871-NER	2013-2015	\$77,832	Sector: Animal Husbandry (Dairy) Beneficiaries: 80 Dairy farmers Town/City: Tahoua Summary: The project funds will to provide working capital and cargo motorcycles to sell and distribute livestock feed and to purchase and collect milk from herders in the area. Funds will be used to expand the dairy processing center for pasteurizing equipment and to provide coolers to store more fresh milk for storage and marketing.

Grantee	Duration	Value	Summary
Union des Coopératives de la Vallee de Telawas (UCVT) 2888-NER	2013-2016	\$114,391	Sector: Agriculture (Vegetables) Beneficiaries: 621 Town/City: Telawas Summary: The project funds will be used to construct a compound in Telawas that will be used as a distribution point for production inputs to its members and a collection center for their agricultural production. Funds will also finance the construction of a trading center in Agadez where the Union markets its produce. This expansion will enable UCVT members to reduce storage and transport losses and increase the volume of produce sold as well as the revenues earned by Union members.
Service de Volontariat National pour le Développement – Sahel Actions 2903-NER	2013-2016	\$213,805	Sector: Community Development (Water) Beneficiaries: 11 Town/City: Diffa Region Summary: The project funds will be used to construct five new wells and rehabilitate one traditional pastoral well. By improving access to adequate supplies of clean water in these communities, the project will contribute to reducing poverty, improving hygiene and health conditions, and mitigating conflict for members of the six communities.
Cooperative de Timia denomme Takrist 3001-NER	2014-2017	\$136,685	Sector: Agriculture (Palm Dates) Beneficiaries: 68 Town/City: Timia Summary: The project funds will be used to address the loss of cultivation areas and increase the farmers' revenues through the construction of protection dikes and dry stone gabions along the left bank of the Kori bordering the market gardening site of Timia.
Fédération Nationale de Coopératives de Agropasteurs du Niger (FENAP) 3043-NER	2014-2016	\$90,527	Sector: Community Development (Water) Beneficiaries: 760 Town/City: Diffa Summary: The project funds will be used to provide significant technical assistance and training and operational support to the Federation. The project will construct a new well in the village of Gagaroua that will provide drinking water to over 760 people and more than 7,990 animals.
Association Sago Wainabe 3045-NER	2014-2016	\$76,431	Sector: Community Development (Water) Beneficiaries: 134 Town/City: Goudoumaria, Department of Maine-Soroa Summary: The project funds will be used to construct two new pastoral wells in areas currently served by traditional wells and supply drinking water to an estimated 1,210 people and at least 7,995 animals. In addition, the project will provide Sago Wainabe women members training and tools to improve their production and marketing of traditional cheese products.
Groupement Jam Inna de N'Guel Dibehi 3076-NER	2014-2016	\$81,261	Sector: Community Development (Water) Beneficiaries: 140 Town/City: Village of N'guel Dibehi of the District of Goudoumaria. Summary: The project funds will be used to construct two new pastoral wells in areas currently served by traditional wells and supply drinking water to an estimated 1,470 people and at least 8,946 animals. In addition, the project will provide women members training and tools to improve their production and marketing of traditional cheese products.

Grantee	Duration	Value	Summary
Groupement des Jeunes "Hararé" de N'Guel Malam Barma. 3080-NER	2014-2016	\$76,335	Sector: Community Development (Water) Beneficiaries: 134 Town/City: Village of Kainoa of the District of Goudoumaria Summary: The project funds will be used to construct two new pastoral wells in areas currently served by traditional wells and will supply drinking water to an estimated 1,286 people and at least 9,471 animals. In addition, the project will provide women members training and tools to improve their production and marketing of traditional cheese products.
Groupement des Jeunes Kaoutal Koé de Kainoa 3083-NER	2014-2016	\$81,797	Sector: Community Development (Water) Beneficiaries: 216 Town/City: Village of Kainoa of the District of Goudoumaria. Summary: The project funds will be used to construct two new pastoral wells in areas currently served by traditional wells and supply drinking water to an estimated 1,286 people and at least 9,471 animals. In addition, the project will provide women members training and tools to improve their production and marketing of traditional cheese products.
ONG Aharog 3147-NER	2014-2016	\$191,445	Sector: Community Development (Water) Beneficiaries: 5670 Town/City: Tahoua Summary: The project funds will be used to construct six new wells and rehabilitate one important existing pastoral well in the Tchintabaraden Department. When completed, these wells will supply drinking water to 1,250 families comprising some 5670 low-income pastoralists and their livestock.
Femme Handicapee Pleine d'Experience 3242-NER	2015-2017	\$68,563	Sector: Community Development (Marketing) Beneficiaries: 150 Food processors Town/City: Niamey Summary: The project funds will be used to improve the standard of living of its disabled members through advocacy and promotion of income generating activities.
Coopérative Hydroagricole " Ikon Allah » de Dioundiou 4053-NER	2015-2018	\$195,263	Sector: Agriculture (Vegetables) Beneficiaries: 60 Farmers Town/City: Dioundiou Summary: The project funds will be used to enable Ikon Allah to strengthen its financial and technical management capabilities, develop the new 5.5 hectare plot with a drip irrigation system, and purchase production inputs to enable cooperative members to establish and manage viable market gardens and increase overall production on both production sites.
Cooperative Eres Natcham de Sakafat 4054-NER	2015-2017	\$77,119	Sector: Agriculture (Vegetables) Beneficiaries: 43 men and women Town/City: Sakafat Summary: The project funds will be used to strengthen the Cooperative's management and technical capabilities to enable its members to construct wells and purchase production inputs to establish and manage viable market gardens.



Grantee	Duration	Value	Summary
ONG Tidene 4068-NER	2015-2018	\$222,373	Sector: Agriculture (Vegetables) Beneficiaries: 60 Town/City: Agadez Summary: The project funds will be used to strengthen the Union's management and technical capabilities to enable its members, who are ex-combatants and returned Nigerien migrants, to construct wells, procure irrigation pumps and production inputs to establish and manage viable market gardens.
Association pour la culture de la paix (TALAFIA) 4122-NER	2015-2017	\$86,454	Sector: Agriculture (Vegetables) Beneficiaries: 60 members Town/City: Woudi, near N'guigmi Summary: The project funds will be used to strengthen the Association's management and technical capabilities, develop the garden site, and purchase production inputs to enable its members to establish and manage viable market gardens.
Union des Producteurs de Sésame Bonkaney de la Sirba 4173-NER	2015-2017	\$94,396	Sector: Agriculture (Sesame) Beneficiaries: 157 members Town/City: Gotheye commune in the Tillabery region Summary: The project funds will be used to strengthen the Union's management and technical capabilities, build drying hangars, rehabilitate 3 warehouses, and purchase production inputs to enable union members to produce high quality sesame which can be marketed in country and abroad.





Overview: Country program established in 2001. USADF currently manages a portfolio of 29 projects and one Cooperative Agreement. Total commitment is \$3.5 million.

Country Strategy: The program focuses on small-scale agriculture and services.

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Grantee	Duration	Value	Summary
Kubacha Ginger Farmers Cooperative Society Limited 2257-NIA	2010-2015	\$204,896	Sector: Agriculture (Ginger) Beneficiaries: 61 small-scale ginger farmers Town/City: Kubacha Local Government Area of Kaduna State. Summary: The project funds will be used to procure ginger production and processing equipment, construct a storage facility, and fund field work and post-harvest activities.
Sabon Sarki Boda Market Ginger Farmers' Cooperative Society 2371-NIA	2011-2016	\$208,040	Sector: Agriculture (Ginger) Beneficiaries: 38 small-scale ginger farmers Town/City: Sabon Sarki, Boda, in the Kachia Local Government Area (LGA) of Kaduna State Summary: The project funds will be used to construct a ginger storage facility, purchase and distribute agricultural inputs, provide working capital for fresh ginger, and procure a tractor, truck, and ginger processing equipment.
Zaria Leather Workers' Cooperative Society 2395-NIA	2011-2016	\$144,688	Sector: Manufacturing (Leatherworks) Beneficiaries: 93 members Town/City: Kaduna State Summary: The project funds will be used to expand the cooperative's operations with a showroom and storefront, purchase leatherworking tools, provide working capital for leather purchases, and expand the revolving loan system.
Kwanar Bauda Multipurpose Cooperative Society 2399-NIA	2011-2016	\$178,916	Sector: Agriculture (Sorghum) Beneficiaries: 50 farmers Town/City: Kaduna State Summary: The project funds will be used to construct a storeroom for harvested crops, purchase fertilizers, pesticides, and sprayers, procure a tractor and pick-up truck, and expand the revolving loan fund.



Grantee	Duration	Value	Summary
Akpabuyo Harmony Ladies Multipurpose Cooperative Society (AHLMCS) 2840-NGA	2013-2015	\$93,020	Sector: Agro-Processing (Palm Oil) Beneficiaries: 76 small-scale women palm oil producers Town/City: Cross River State Summary: The project funds will be used to purchase processing equipment, inputs and trainings needed to develop capacity in palm oil production. Members will be trained in modern palm oil processing practices, and will receive a series of trainings to build the capacity of the cooperative's business management and financial management.
Etumakoh Multipurpose Cooperative Society (EMCS) 2875-NGA	2013-2015	\$94,113	Sector: Agro-Processing (Palm Oil) Beneficiaries: 102 small-scale palm oil producers Town/City: Calabar Municipality in Cross River State Summary: The project funds will be used to provide training in financial and business management and governance, provide training on modern palm oil processing practices, purchase palm oil processing equipment and agriculture inputs.
Umu-Oma Idu-Obosiukwu Young Farmers' Cooperative Society (UIYFCS) 2877-NGA	2013-2018	\$138,090	Sector: Agro-Processing (Cassava) Beneficiaries: 120 small-scale, cassava farmers Town/City: Idu-Obosiukwu, Onelga Local Government Area in Rivers State Summary: The project funds will be used to provide UIYFCS with adequate capital to create a revolving loan fund, purchase vehicles, equipment, and inputs necessary to accelerate sustainable and profitable growth of their operations and meet local cassava demand.
Lepers Association of Nigeria, Kaduna State Chapter (LAN Kaduna) 2932-NGA	2013-2015	\$89,156	Sector: Manufacturing (Soap and Pomade) Beneficiaries: 81 members Town/City: Kaduna State Summary: The project funds will be used to build the organizational capacity of LAN Kaduna through training, allowing for future growth and expansion. The funds will also help the Association improve production capacity of soap and pomade through purchase of improved material inputs, equipment and production training.
Echensogha Farmers Multipurpose Cooperative Society (EFMCS) 2933-NGA	2013-2015	\$50,161	Sector: Fishing Beneficiaries: 35 fish farmers Town/City: Ofumbongha Village in Cross River State Summary: The project funds will be used to develop EFMCS' business and financial management capacities through a series of trainings, to construct concrete-fish ponds, provide training in catfish farming techniques, and establish working capital funds for the purchase of catfish juveniles, feed and other production inputs.
Nigerian Association of the Blind, Kaduna State Chapter (NAB) 2934-NGA	2013-2015	\$89,309	Sector: Manufacturing (Braille materials) Beneficiaries: 81 blind or disabled members Town/City: Kaduna State Summary: The project funds will be used to improve financial and business management activities, production and quality control training, equipment and materials for a braille-material workshop, and sales and marketing, including rent of a showroom.



Grantee	Duration	Value	Summary
Kangire Yamma Women Groundnut Oil Processing Cooperative Society 2973-NGA	2013-2015	\$60,944	Sector: Agro-Processing (Groundnut Oil) Beneficiaries: 100 women small-scale groundnut oil producers Town/City: Jigawa State Summary: The project funds will be used to develop the cooperative's internal capacity in business management, financial management and technical groundnut oil production and establish a small modern groundnut oil processing facility.
Ugwu Atabuchi Multi-Purpose Cooperative Society Limited (UAMPCS) 3015-NGA	2014-2019	\$116,328	Sector: Agro-Processing (Groundnut Oil) Beneficiaries: 148 small-scale groundnut farmers Town/City: Beten Village in Bekwarra Local Government Area of Cross River State Summary: The project funds will be used to expand UAMPCS' operations by acquiring a tractor, purchasing more groundnuts, acquiring a vehicle to transport raw materials and finished groundnut oil, and establish a revolving loan facility.
Sab-Zuro Ginger Farmers Cooperative Society Limited (SGFCS) 3030-NGA	2014-2019	\$134,239	Sector: Agro-Processing (Ginger) Beneficiaries: Small-scale ginger farmers Town/City: Sab-Zuro village in Jaba Local Government Area of Kaduna State Summary: The project funds will be used to enable SGFCS to expand operations by acquiring a tractor, installing ginger powder production machinery, establish a revolving loan fund, and constructing a warehouse and retail outlet.
Eguono Agro-Allied Multipurpose Cooperative Society (EAAMCS) 3047-NGA	2014-2016	\$95,971	Sector: Agro-Processing (Cassava) Beneficiaries: Small-scale cassava farmers Town/City: Oria-Abraka Village, Ethiope East Local Government Area of Delta State Summary: The project funds will be used to develop the cooperative's internal capacity in business management, financial management and technical cassava and garri production and establish a small garri processing facility.
Sab-Zuro Women 'B' Multi-purpose Cooperative Society Limited (YSWGFCS) 3052-NGA	2014-2019	\$136,817	Sector: Agro-Processing (Ginger) Beneficiaries: Small-scale women ginger farmers Town/City: Sab-Zuro village in Jaba Local Government Area of Kaduna State Summary: The project funds will be used to enable SGFCS to expand operations by acquiring a tractor, installing ginger powder production machinery, establish a revolving loan fund, and constructing a warehouse and retail outlet.
Deloria Agro Processing Multi- purpose Cooperative Society (DAPMCS) 3074-NGA	2014-2016	\$98,204	Sector: Agro-Processing (Cassava) Beneficiaries: Small-scale cassava farmers Town/City: Oria-Abraka Village in the Ethiope East Local Government Area of Delta State Summary: The project funds will be used to develop the cooperative's internal capacity in business management, financial management and technical cassava and garri production and establish a small garri processing facility.



Grantee	Duration	Value	Summary
Ekumi Anakae Osere Aya Multipurpose Cooperative Society (EAOMCS) 3088-NGA	2014-2016	\$96,425	Sector: Agro-Processing (Palm Oil) Beneficiaries: Small-scale palm oil processors Town/City: Akamkpa community of Cross River State Summary: The project funds will be used to develop the cooperative's internal capacity in business management, financial management and technical palm oil production and establish a small palm oil processing facility.
Ihe Onye-Buobi Kernel Multipurpose Cooperative Society (IOKMCS) 3090-NGA	2014-2016	\$96,557	Sector: Agro-Processing (Cassava) Beneficiaries: Small-scale cassava farmers Town/City: Ute-Okpu Village in Ika South Local Government Area of Delta State Summary: The project funds will be used to develop the cooperative's internal capacity in business management, financial management and technical cassava and garri production and establish a small garri processing facility.
Farmers Feed (Akaibiri) Cooperative Society Limited (FFACS) 3158-NGA	2014-2019	\$158,268	Sector: Fishing Beneficiaries: Fishermen Town/City: Akaibiri village in Yenagoa Local Government Area of Bayelsa State Summary: The project funds will be used to assist FFACS in expanding its catfish operations by constructing a feed mill factory, ten additional fish ponds and five hatchery ponds and purchasing machinery in order to produce fish feed, a fish dryer, and a pick-up truck in order to establish a retail outlet and acquire a cold room.
Bayelsa State Federated Cooperative Limited (BSFC) 3165-NGA	2014-2016	\$99,753	Sector: Fishing Beneficiaries: Fishermen Town/City: Amasoma community of Bayelsa State Summary: The project funds will be used to develop the cooperative's internal capacity in business management, financial management and technical catfish production and establish a small catfish production facility.
Ikara Noma Da Kiwo Lowcost Farmers Cooperative Society (INDKLFCS) 4005-NGA	2015-2020	\$131,047	Sector: Agriculture (Sorghum) Beneficiaries: 110 smallholder sorghum farmers Town/City: Ikara town in Ikara Local Government Area of Kaduna State Summary: The project funds will be used to enable INDKLFCS to expand operations by increasing the hectares under cultivation, establishing a revolving loan fund for members to purchase inputs, constructing a warehouse, purchasing a tractor, acquiring two additional threshing machines, and purchasing a pick-up truck to convey raw materials and its products to market.
Anguwar Sarki Dorayi Multipurpose Farmers Cooperative Society (ASDMCS) 4070-NGA	2015-2020	\$131,047	Sector: Agriculture (Sorghum) Beneficiaries: 103 smallholder sorghum farmers Town/City: Anguwar Sarki village in Makarfi Local Government Area of Kaduna State Summary: The project funds will be used to enable INDKLFCS to expand operations by increasing the hectares under cultivation, establishing a revolving loan fund for members to purchase inputs, constructing a warehouse, purchasing a tractor, acquiring two additional threshing machines, and purchasing a pick-up truck to convey raw materials and its products to market.



Grantee	Duration	Value	Summary
Godfirst Multipurpose Cooperative Society (GFMCS) 4128-NGA	2015-2017	\$90,342	Sector: Agro-Processing (Cassava) Beneficiaries: 144 small-scale cassava farmers Town/City: Gosa Pump, Lugbe in Abuja Municipal Area Council, Nigerian Federal Capital Territory Summary: The project funds will be used to develop the cooperative's internal capacity in business management, financial management and technical cassava and garri production and establish a small garri processing facility.
Makarfi Widows Groundnut Processing Cooperative Society LTD (MWGPCS) 4229-NGA	2015-2017	\$90,532	Sector: Agro-Processing (Groundnut Oil) Beneficiaries: Small-scale groundnut oil producers Town/City: Makarfi town in Makarfi Local Government Area of Kaduna State Summary: The project funds will be used to develop the cooperative's internal capacity in business management, financial management and technical groundnut oil production and establish a small modern groundnut oil processing facility.
Ikot Ekpene Women Food/Cash Crop Farmers Multi-purpose Co- operative Society (IFCCMCS) 4230-NGA	2015-2017	\$89,496	Sector: Agro-Processing (Cassava) Beneficiaries: Small-scale cassava farmers and producers Town/City: Ikot Ekpene, Akwa Ibom State Summary: The project funds will be used to develop the cooperative's internal capacity in business management, financial management and technical cassava and garri production and establish a small garri processing facility.
Kachia All Farmers Cooperative Union (KAFCU) 4239-NGA	2015-2020	\$134,839	Sector: Agriculture (Rice) Beneficiaries: 202 member rice farmers Town/City: Kachia Local Government Area of Kaduna State Summary: The project funds will be used to enable KAFCU to expand its operations by constructing a storage facility, purchasing a tractor, acquiring a vehicle to transport raw materials to the storage facility and finished milled rice to market and install a dryer, destoner and steamers to process rice.
United Ufuoma Fish Farmers Association (UUFFA) 4240-NGA	2015-2017	\$99,720	Sector: Fishing Beneficiaries: 874 Small-scale fishermen Town/City: Delta State Summary: The project funds will be used to develop the cooperative's internal capacity in business management, financial management and technical catfish production and establish a small catfish production facility.
Rigasa Pogressive Multi-Purpose Co-Operative Society Limited 4307-NGA	2016-2018	\$99,803	Sector: Agro-Processing (Groundnut Oil) Beneficiaries: 176 Small-scale groundnut oil producers Town/City: Kakau village in Chikun Local Government Area of Kaduna State Summary: The project funds will be used to develop the cooperative's internal capacity in business management, financial management and technical groundnut oil production and establish a small modern groundnut oil processing facility.



Grantee	Duration	Value	Summary
Kujama Chingaba Mata Multi- Purpose Cooperative Society Limited 4308-NGA	2016-2018	\$99,803	Sector: Agro-Processing (Groundnut Oil) Beneficiaries: 161 Small-scale groundnut oil producers Town/City: Kujama village in Chikun Local Government Area of Kaduna State Summary: The project funds will be used to develop the cooperative's internal capacity in business management, financial management and technical groundnut oil production and establish a small modern groundnut oil processing facility.





Power Africa

Off-Grid Energy Grants Portfolio

Overview: The Off-Grid Energy Challenge began in Nigeria and Kenya in 2013. It has now expanded to 9 countries (Ethiopia, Ghana, Kenya, Liberia, Nigeria, Tanzania, Rwanda, Uganda and Zambia). To date, USADF has funded 50 grants of up to \$100,000 each, totaling \$5 million dollars.

Program Strategy: The Off-Grid Energy Challenge is an open competition for energy entrepreneurs bringing off-grid energy solutions to unserved and underserved communities through self-sustainable and scalable business models.

U.S. African Development Foundation

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Grantee	Country	Year	Summary
Ethio Resource Group	Ethiopia	2014	Sector: Wind Summary: The project will be installing six 1-kilowatt wind turbine systems to power six micro-grids, which will be run and managed by Ethio Resource Group as a distributed energy services company. The installations will consist of six small wind electric generators and batteries for energy storage which will deliver power to 300 households, 20 enterprises and 1 health clinic.
Organization for Rehabilitation and Development in Amhara (ORDA)	Ethiopia	2014	Sector: Biogas Summary: The project will construct 470 biogas plants for cooking and lighting, provide training for proper operation and maintenance, and will also build the capacity of user cooperatives with the purpose of ensuring sustainable community project management. The project creates renewable energy access for 470 off-grid rural households living in Alefa district of Amhara region.
Sun Transfer Tech	Ethiopia	2014	Sector: Solar Summary: This project will sell solar home systems ranging in size between 20, 50 and 100 watt systems that will power a variety of appliances including light bulbs, radios, mobile chargers and solar TVs. These systems will be sold to over 325 rural households through an energy lending scheme, and empowering small solar entrepreneurs to sell, install, and provide after-sales service for the systems.
GM Clean Energy	Ethiopia	2015	Sector: Biogas Summary: GM Clean Energy will produce biogas stoves for use by off-grid, marginalized communities to cook injera, a major food staple consumed in Ethiopia. The grant from Power Africa/USADF will provide seed funding for the enterprise to scale up its operations, producing an initial batch of efficient stoves and establishing a rural distribution branch.
NewEnergy	Ghana	2014	Sector: Solar Summary: New Energy is utilizing solar-powered water pumping and purification technology to supply clean water to over 980 inhabitants of Nabogo. The project will be run as a social enterprise, in which a community-owned cooperative takes over the operation and management after sufficient training has been provided.



Grantee	Country	Year	Summary
Solar Light	Ghana	2014	Sector: Solar Summary: Solar Light Company is prototyping and piloting its "Sunana" solar powered mobile charging system in Accra, Sunyani, and Dawhenya. The Sunana unit consists of a solar panel divided into eight segments which can be "worn" on top of a trader's umbrella, and will be targeting Ghana's informal street vendors who often work for less than \$3 a day for long hours in the sun.
The Kumasi Institute of Tropical Agriculture (KITA)	Ghana	2015	Sector: Biogas Summary: KITA is procuring and installing a 20 kilowatt gasifier plant to convert the town of Papasisi's biomass and agricultural residue into electricity. In addition, KITA will procure processing equipment including a palm kernel cracker, expeller, and oil squeezer to run on the produced electricity and allow the community to process its agricultural products less expensively and more efficiently.
KW Ventures	Ghana	2015	Sector: Solar Summary: K. W. Ventures will install two 1.7 kilowatt solar trailers with 100 portable battery packs in Dunkwah Obenkrom, in Southern Ghana. The project will bring electricity to 100 households in the area, a local school, and health center to meet their electricity needs.
Wilkins Engineering Limited	Ghana	2015	Sector: Solar Summary: Wilkins Engineering will design, install, and manage the operations of 100-watt and 200-watt home solar systems, solar street lamps, and a cold storage facility in the remote island community of Atigagome. The grant from Power Africa/USADF will provide startup capital to develop the business model in small island communities in Ghana, with the potential to replicate it in other island communities in the future.
Boma Safi Limited	Kenya	2014	Sector: Solar Summary: Boma Safi will address their distribution challenge of limited customer buying power by utilizing a "hub and spoke" model, in which rural energy hubs aggregate deliveries between the point of sale (typically rural savings and credit cooperatives), and central hubs. This method will be used to distribute solar lanterns to customers in five regions: Coastal, Lake Victoria, North Rift, South Rift, and Mount Kenya.
Kitui Industries Limited	Kenya	2014	Sector: Bio-diesel Summary: Kitui Industries Limited has invested in a bio-diesel plant that produces bio-diesel, which it uses to power its factory and vehicles. Kitui will produce and sell bio-diesel from cottonseed, and also sell multi-purpose diesel engines to farmers groups via a local MFI, which can be used to power small-scale agricultural processing.
SCODE Limited	Kenya	2014	Sector: Solar/Biogas Summary: SCODE manufactures its own high-efficiency forced-draft micro-gasifier stoves, and combines them with solar home systems assembled at their Nakuru workshop to give customers access to lighting, charging, and small appliances. SCODE is using a pay-as-you-go system for pre-financing 75-85% of the total costs of efficient cooking and lighting products to its clients, with repayment periods of 12 months on average.



Grantee	Country	Year	Summary
Sollatek Kenya Limited	Kenya	2014	Sector: Solar Summary: Sollatek addresses the constraints local coastal fishermen are facing by working with already-existing Beach Management Units (BMU) to create and run solar centers to power freezers, phone charging stations, and portable solar lantern rentals. USADF funded Sollatek to identify and train 15 BMUs on business management, bookkeeping, and solar product sales. Sollatek will install 15 solar charging centers in these rural communities and transition the ownership and management of the systems to the BMUs.
Rafode Limited	Kenya	2015	Sector: Solar Summary: Rafode is a micro-finance organization that will expand its revolving loan fund to reach at least 1,000 fisherman and vendors who currently do not have access to the grid. Many fisherman use expensive kerosene lamps to fish at night, cutting their earnings in half each day and this technology will enable the fishermen to use efficient, effective, safe and affordable solar powered lights for fishing.
Ambalian Limited	Kenya	2015	Sector: Wind Summary: In the rural pastoralist region of Bubisa, northern Kenya, Ambalian will replace diesel- powered generators currently being used to power water pumping with a locally assembled wind turbine system. Ambalian will then locally fabricate three local content components (blades, lattice structures and controllers) to be used for expansion of locally produced wind turbines in the region.
Alternative Energy Inc.	Liberia	2014	Sector: Solar Summary: Alternative Energy Inc. will install mini off-grid solar systems for 90 households, 5 classrooms in 1 school, 1 clinic/drugstore, 11 shops, and 5 streetlights in Galama Town. This will greatly benefit the town and it's 2,750 residents, who currenlty have no access to basic energy services and rely on towns at least 25 miles away to purchase purchase kerosene for homemade lamps and dry cell batteries.
Ecovillage Community Improvement Association, Inc.	Liberia	2014	Sector: Solar Summary: Ecovillage will deploy a 50 kW off-grid solar mini-grid, which will include DC to AC inverters and a distribution network with direct connections for households and businesses within 1 kilometer radius, and 2 small kiosks for affordable pay-as-you-go battery charging. Businesses and households with a direct connection will pay a small monthly fee and discounted power will be provided for schools and security lighting.
Liberia Engineering and Geo-Tech Consultants Company	Liberia	2014	Sector: Solar Summary: Liberia Engineering & Geo-Tech Consultants Company is currently providing electricity at a small scale to 13 households using a fuel based generator in the town of Totota, central Bong County. This project expands these activities by constructing a stand-alone PV 25 KW solar plant to serve 50 households through a mini grid, for which households will pay a small monthly fee based on metered usage of electricity.
Ginphed Nigeria Limited	Nigeria	2014	Sector: Biogas Summary: Ginphed is constructing a bio-digester to convert animal manure into biogas to be used for electricity generation, which would be sold to farms and agro-processing cottage industries in the surrounding communities. Currently, many farmers rely on cottage industry processing for their farm produce, but electricity from the national grid is unreliable and much processing is fueled either by firewood or by expensive diesel-powered generators, which cuts significantly into profit margins.



Grantee	Country	Year	Summary
Quintas Renewable Energy Solutions	Nigeria	2014	Sector: Biomass Summary: Quintas is developing a 500 kilowatt biomass power plant which will take advantage of Ofosu community's agricultural and forestry residue, including sawdust from the four sawmills in the area, which have an abundance of sawdust and currently rely on expensive diesel to power their mills. The power plant will include a steam turbine, generator, and gasifier with combustorwith electricity being paid for through pre-paid meters.
Sky Resources	Nigeria	2014	Sector: Solar Summary: Sky Resources is developing a small solar micro-grid in Nawqu in Anambra State, for which users will pay on a per-use basis, supplying electricity for up to 75 small and micro businesses. The village will benefit form the project because it has a small but thriving small and medium enterprise community which currently relies on costly and unreliable diesel for much of its energy needs, which significantly increases enterprise operating costs.
Topstep Nigeria	Nigeria	2014	Sector: Solar Summary: Due to increasing demand, Topstep is expanding their current solar maize mill processing station, expanding the existing processing capacity to 1,400 metric tons of maize per year by installing 5 processing stations located near the farmer's fields. Each station will have 3 high quality milling machines powered by solar energy as well as portable batteries charged and available for farmers to use at their homes for a fee.
Ajima Farms and General Enterprises Nigeria Limited	Nigeria	2015	Sector: Biogas Summary: Ajima Farms is constructing a biogas plant that will convert poultry, livestock, and other waste sourced from Ajima Farms and from other surrounding poultry farms into biogas. The biogas will fuel a biogas generator that will produce electricity for a mini-grid connected to households and small businesses.
Kunak Community Healthcare Foundation	Nigeria	2015	Sector: Solar Summary: Kunak will construct a meat and fish market building, which will be powered by a 7.5 kilowatt solar PV system to power lights, fans, and refrigeration equipment for the local vendors. The building will be used by vendors in the Yakowa market, who currently have no reliable refrigeration units or product storage areas for fish and meat.
Dassy Enterprise	Rwanda	2016	Sector: Solar Summary: Dassy Enterprise will install solar cold storage for 40 dairy and livestock processing units, as well as solar lighting and chargers for off-grid farmers in the Gishwati Highlands. By providing solar lights to 900 low-income residents, installing solar-powered cold storage for 40 farms groups, and providing 5 businesses with solar-powered hot water heaters, Dassy will strengthen the dairy and farming value chains in the Gishwati Highlands through reduced spoilage and product loss.
RENERG Limited	Rwanda	2016	Sector: Solar Summary: RENERG Limited will install a 30 kilowatt solar micro-grid to generate electricity for 120 households in Muganza Community in Banda Cell, a small village 20 miles from the national grid. The micro-grid will reduce the community's reliance on kerosene lamps and candles for light, which present health, environmental, and safety issues and hamper educational and business opportunities in the community.

Grantee	Country	Year	Summary
Serve and Smile Limited	Rwanda	2016	Sector: Solar Summary: Serve and Smile will sell 1,110 solar home systems to rural households in eight districts across Rwanda. After 12 months, Serve and Smile is expected to have sold 1,110 solar home systems to residents of eight different districts across Rwanda, allowing customers to pay a small deposit at the time of purchase and pay off their balance in installments to a local agent.
Jamii Power Limited	Tanzania	2014	Sector: Solar Summary: Jamii Power Limited is a private company registered in Tanzania in 2012. USADF has funded Jamii to expand its existing 11 kilowatt solar mini-grid in remote northern Tanzania to 33 kilowatts, and also to field-test and deploy a new smart meter prototype, which will give mini-grid operators the capacity to remotely monitor current, limit loads, cluster metering, and detect non-technical losses.
L's Solution Limited	Tanzania	2014	Sector: Solar Summary: L's Solution will install and operate a 12-kilowatt solar PV power plant that will supply electricity to over 120 households, businesses, health centers, and schools. The solar mini-grid will provide first time access to electricity to residents in rural Samunge village, which falls within the border of Ngoro-Ngoro National Park and is about 60 km from the national grid.
Lung'ali Natural Resources Company (LNRC) Limited	Tanzania	2014	Sector: Hydro Summary: USADF has funded LNRC to establish a revolving credit facility for households to pay a small upfront connection fee to their 2.4 Megawatt hydroelectric dam, and then repay the loan in quarterly installments over time. Currently, many households cannot afford the connection fees of up to \$500 to connect to the distribution network.
Space Engineering	Tanzania	2014	Sector: Solar Summary: USADF funded Space Engineering to develop a 40 kW hybrid solar-biomass power plant, to use a combination of biomass gasification (rice husks and maize cobs) and solar to power the community of Mbeya 24 hours a day. For Mbeya's 500 households currently without electricity, the electricity from this project will be distributed through a mini-grid to households, schools, a health center, and local businesses.
Benedictine Sisters of St. Gertrude Convent Imiliwaha	Tanzania	2015	Sector: Hydro Summary: The Benedictine Sisters of St. Gertrud Convent, Imilwaha, have developed a 317 kilowatt small hydroelectric power plant project, based on their experience running a similar power plant for the past three decades. The hydroelectric plant will allow rural households to access low-cost, sustainable electricity for the first time. However, many households cannot afford the connection fees of up to USD 500 to connect to the distribution network. USADF has funded the creation of a revolving credit facility for households to pay a small upfront connection fee, and then repay the loan in quarterly installments over time.



Grantee	Country	Year	Summary
SESCOM Kibindu Biomass Micro- Grid Project	Tanzania	2015	Sector: Biomass Summary: SESCOM is installing a 20 kilowatt micro-grid powered by biomass (primarily maize cobs) in rural Kibindu village in eastern Tanzania. By replacing diesel and kerosene energy with access to a biomass gasifier-based grid, households that currently spend 30% of their monthly income on lighting will experience significant cost savings that can be used to improve livelihoods and reduce poverty.
Maasai Pastoralist Solar School Micro-Grid Project	Tanzania	2015	Sector: Solar Summary: USADF has funded MPDO, a Tanzanian non-profit organization, to install solar PV systems at seven Maasai schools in rural northern Tanzania, providing reliable electricity to students, teachers, and the surrounding community. They will establish an off-grid energy credit fund in the community for further expansion in areas where population density is low and reaching pastoralist communities is difficult.
Watumia Umeme Cooperative Society Masimbwe Micro-Grid Project	Tanzania	2015	Sector: Solar Summary: WUCS is working with a technical partner to install a 10-kilowatt solar micro-grid in Masimbwe, which will provide households with solar power and replace kerosene and firewood as primary fuel sources. USADF has funded the cooperative to create a solar micro-grid for thirty houses and one micro-enterprise, to be run by the cooperative.
GRS Commodities	Uganda	2016	Sector: Solar Summary: GRS Commodities Limited will install an additional 40 kilowatts of solar generation capacity on the Ssese Islands of Lake Victoria. By adding an additional 100 households and 50 more businesses, the project will increase access to local and sustainable sources of electricity, foster business creation, and improve household income by providing energy that can be purchased for less than the price of fossil fuels currently being used.
Green Heat Limited	Uganda	2016	Sector: Solar Summary: Green Heat Limited will install 20 biogas digesters to pasteurize and store milk on farms in the Teso region of Eastern Uganda. By installing biogas digesters on farmland, Green Heat will enable farmers to use the manure from their own livestock to power milk pasteurization and cooling equipment. This will serve to strengthen the dairy value chain and reduce poverty through environmentally sustainable economic growth.
OneLamp Limited	Uganda	2016	Sector: Solar Summary: OneLamp Limited will create a mobile phone platform that allows rural households to purchase solar products, which can be delivered directly to their door. Using the existing transportation infrastructure, OneLamp Limited's mobile phone platform will allow low-income, off-grid households to access an on-demand service for clean energy products that can be delivered to their doorstep.



Grantee	Country	Year	Summary
Buntungwa Ventures Limited	Zambia	2016	Sector: Solar Summary: Buntungwa Ventures Limited will sell solar home systems to 450 households in the satellite villages near Mansa, with an estimated total generation capacity of 28 kilowatts. They will use a Pay-As-You-Go business model, which allows consumers to steadily pay for their system over time.
Muhanya Solar Limited	Zambia	2016	Sector: Solar Summary: Muhanya Solar Limited will install a 20 kilowatt solar micro-grid in Sinda Village, in Zambia's Eastern Province. The micro-grid will provide energy to 60 families, a school, and small businesses in Sinda, which Muhanya hopes will provide an economic spark for the community and a blueprint for replicable micro-grids in rural areas in Zambia.
SuperRich Limited	Zambia	2016	Sector: Solar Summary: SuperRich will install three innovative hybrid hydro-solar systems on the Zambezi River, the first of 12 units which will ultimately have a generational capacity of 60 kilowatts. The systems utilize a unique floating turbine technology which floats on the surface of the river and does not require extensive civil works.





Rwanda Country Portfolio

Overview: Country program established in 2005 USADF currently manages a portfolio of 23 projects and one Cooperative Agreement. Total commitment is \$4.2 million.

Country Strategy: The program focuses on grassroots organizations, cooperatives, and limited liability companies with strong backwards linkages.

U.S. African Development Foundation

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Grantee	Duration	Value	Summary
Gahaya Links Sarl 2182-RWA	2010-2015	\$249,200	Sector: Manufacturing (Decorative Home Accessories) Beneficiaries: 4,000 predominantly women artisans in 50 cooperatives and associations Town/City: Kigali Summary: The project funds will be used to provide working capital as well as funds for the construction of a home textile production line facility, and acquire better equipment, such as new sewing machines and a van.
Ituze Cooperative 2120-RWA	2010-2015	\$164,000	Sector: Agro-Processing (Cassava) Beneficiaries: 205 Cassava farmers Town/City: Kamanyi District, Southern Province Summary: The project funds will be used to improve drying facilities, install a water harvesting system, and construct a waste disposal system, as well as provide training on improved agricultural practices, financial management, monitoring and evaluation, and food safety.
Coopérative des Theiculteurs de Nyaruguru (COOTHENYA) 2219-RWA	2010-2015	\$223,800	Sector: Agricultural Production (Tea) Beneficiaries: 1840 Tea growers Town/City: Huye, Southern Province Summary: The project funds will be used to help the group rehabilitate unused plantations, improve its infrastructure, establish a modern tea nursery, transport tea to market, improve its financial management capacity, as well as improve on the technical capacity of its members.
Coopérative Theicole de Ramba Gaseke et Giciye (COTRAGAGI) 2195-RWA	2010-2015	\$242,300	Sector: Agricultural Production (Tea) Beneficiaries: 1280 Tea growers Town/City: Kabaya, Western Province Summary: The project funds will be used to address production constraints including poor infrastructure, inadequate working capital, and inadequate transport in the supply chain.



Grantee	Duration	Value	Summary
Coopérative Abanyamurava 2365-RWA	2011-2015	\$138,100	Sector: Agricultural Production (Mushrooms) Beneficiaries: 35 Mushroom growers Town/City: Musanze District, Northern Province Summary: The project funds will be used to provide processing and drying equipment, training in modern drying techniques and food safety, and to hire a marketing consultant to create a marketing plan.
Agasaro Cooperative 2555-RWA	2011-2015	\$228,000	Sector: Agro Processing (Pineapple Juice) Beneficiaries: 700 Pineapple growers Town/City: Nyamasheke District, Western Province Summary: The project funds will be used to increase production through improved machinery, better transportation and laboratory equipment.
Koperative Y'Abahinzi B'Icyayi Ba Mudasomwa (KOBACYAMU) 2479-RWA	2011-2016	\$241,300	Sector: Agricultural Production (Tea) Beneficiaries: 5,000 Tea growers Town/City: Nyamagabe District, Southern Province Summary: The project funds will be used to provide a nursery and seedlings to farmers. Improved transportation will help the factory produce higher quality products.
COOPRIKI-Cyunuzi 2605-RWA	2012-2016	\$244,700	Sector: Agricultural Production (Rice) Beneficiaries: 2,856 members Town/City: Kirehe District, Eastern Province Summary: The project funds will be used to help COOPRIKI expand production by contributing drying yards, transportation, and working capital for purchase funds.
Koperative Iharanira Amajyambere y'Icyaro (KIAI) 2649-RWA	2012-2016	\$155,500	Sector: Agricultural Production (Cassava) Beneficiaries: 209 members Town/City: Gatsibo District, Eastern Province Summary: The project funds will be used to expand and enhance the group's production through additional drying yards, drainage troughs, and an improved grinder. The funds will also focus on capacity building and marketing strategies.
Koperative Twitezimbere Kagenge (KOTKA) 2801-RWA	2012-2017	\$181,900	Sector: Agricultural Production (Cassava) Beneficiaries: 521 members Town/City: Bugesera District, Eastern Province Summary: The project funds will be used to expand production by increasing the number of drying yards, creating a purchase fund, and acquiring a truck for transportation.
Coopérative pour la Promotion de Pêche et des Activités de Vente d'Isambaza (COOPPAVI) 2847-RWA	2013-2017	\$143,900	Sector: Processing (Fish) Beneficiaries: 43 member fishermen and women Town/City: Rubavu District, Western Province Summary: The project funds will be used to expand COOPPAVI's production by contributing a factory, processing machines, transportation, and working capital for purchase funds.



Grantee	Duration	Value	Summary
Union des Coopératives des Apiculteurs de Gishwati (UNICOAPIGI)) 2876-RWA	2013-2017	\$158,500	Sector: Processing (Honey) Beneficiaries: 625 members Town/City: Rubavu District, Western Province Summary: The project funds will be used to build a factory, acquire transportation, and create a purchase fund.
Coopérative des Agriculteurs de Maïs de Nyanza (COAMANYA) 2904-RWA	2013-2017	\$186,800	Sector: Agro-processing (Maize) Beneficiaries: 2,000 Maize growers and processors Town/City: Nyanza District, Southern Province Summary: The project funds will be used to construct a new factory and purchase approved equipment and to expand marshland cultivation to another 130 hectares which will directly contribute to an increase of income for over 2,000 persons and promote food security in the area.
Cooperative pour la Promotion des Riziculteurs de Kahi (COOPRORIKA) 2956-RWA	2013-2017	\$193,700	Sector: Agro-processing (Rice) Beneficiaries: 590 members Town/City: Nyagatare District, Eastern Province Summary: The project funds will be used to expand COOPRORIKA's operations by providing a storage facility and drying yards, working capital for seeds and fertilizer, as well as covering key staff members' salaries and basic administrative costs.
Fromagerie Izihirwe 3005-RWA	2014-2018	\$115,300	Sector: Agro-processing (Cheese making) Beneficiaries: 18 members Town/City: Rutsiro District, Western Province Summary: The project funds will be used to renew business operations by rehabilitating the facilities in accordance with RBS regulations, providing training in governance and financial management, providing working capital, as well as covering key staff members' salaries and basic administrative costs.
Coopérative des Agriculteurs de la Pomme de Terre (COAPOM) 3027-RWA	2014-2018	\$151,200	Sector: Agricultural Production (Potatoes) Beneficiaries: 69 members Town/City: Burera District, Northern Province Summary: The project funds will be used to build the capacity of the group by providing training in seed preparation and marketing, to purchase of a truck, provide working capital, and to recruit technical staff to increase production.
Koperative Tuzamurane 3066-RWA	2014-2018	\$178,700	Sector: Agro-processing (Pineapple) Beneficiaries: 133 members Town/City: Kirehe District, Eastern Province Summary: The project funds will be used to purchase a truck, generator, processing equipment, and packaging material and to renovate and expand the group's factory. Funds will also provide working capital and key staff salaries and basic administrative costs.
Koperative Iterambere Ry'abahinzi Borozi ba Makera (IABM) 3138-RWA	2014-2018	\$235,900	Sector: Agro-processing (Maize) Beneficiaries: 764 members Town/City: Muhanga District, Southern Province Summary: The project funds will be used to acquire 3-phase electricity for the maize flour factory, post-harvest processing equipment, constructing 5 modern drying hangars, transportation rental, and working capital to establish a rotating maize purchase fund.

Grantee	Duration	Value	Summary
Cooperative pour la Promotion Rizicole - Busoro (COPRORIZ- Busoro) 3211-RWA	2014-2016	\$99,000	Sector: Agro-processing (Rice) Beneficiaries: 792 members Town/City: Nyanza District, Southern Province Summary: The project funds will be used to help COPRORIZ-Busoro expand production by completing construction of a 385 metric ton storage facility, threshing and winnowing equipment, developing an administrative and financial procedures manual and business plan, as well as covering key staff members' salaries and basic administrative costs.
Coopérative pour le Développement de l'Élevage Moderne des Bovins (CODEAM- Beninkuyo) 4003-RWA	2015-2017	\$98,000	Sector: Agro-processing (Dairy) Beneficiaries: 88 members Town/City: Kamonyi District, Southern Province Summary: The project funds will be used to establish a model cow shed, provide veterinary services, basic equipment, training to improve Cooperative functionality and increase milk production, develop an administrative and financial procedures manual and business plan, as well as covering key staff members' salaries and basic administrative costs.
UNICOOPAGI 4036-RWA	2015-2019	\$226,700	Sector: Agricultural Production (Wheat) Beneficiaries: 27 primary cooperatives and 2,234 active members Town/City: Nyamagabe District, Southern Province Summary: The project funds will be used to construct a storage facility, provide transport to facilitate farmer production and increase access to local markets, purchase basic farming inputs and improved seeds, as well as training on commodity value chains.
Coopérative Thé Mwaga-Gisakura (COOPTHE-MG) 4116-RWA	2015-2019	\$240,200	Sector: Agricultural Production (Tea) Beneficiaries: 697 members Town/City: Western province near Nyungwe National Park Summary: The project funds will be used to construct a fertilizer storage facility, rehabilitate existing collection centers and plantation infrastructure, and provide training in bookkeeping and financial management.
Coopérative pour le Développement des Apiculteurs et la Protection de l'Environnement (CODAPE) 4113-RWA	2015-2017	\$78,700	Sector: Processing (Honey) Beneficiaries: 125 members Town/City: Nyamagabe District, Southern Province Summary: The project funds will be used to supply beehives, harvesting equipment and to develop an administrative and financial procedures manual and business plan, as well as to cover key staff members' salaries and basic administrative costs.





Senegal Country Portfolio

Overview: Country program established in 1986. USADF currently manages a portfolio of 15 projects. Total commitment is \$2 million.

Country Strategy: The program focuses on marginalized community groups, particularly projects with value-adding processing in Senegal.

U.S. African Development Foundation

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Grantee	Duration	Value	Summary
Economic Interest Group (GIE) Takku 2855-SEN	2013-2017	\$153,927	Sector: Agro-Processing (Millet and Corn) Beneficiaries: 54 Women Town/City: Yembeul, Dakar Summary: The project funds will be used to improve the level of the group's productivity through the building of a production center, increase working capital, and modernize equipment so that the entire group can work daily, meet its production targets, and more efficiently satisfy its orders.
GIE Malal Yero Gueye 2890-SEN	2013-2017	\$182,048	Sector: Food Production (Rice) Beneficiaries: 26 Members; 40 Seasonal Workers Town/City: Dakar Summary: The project funds will be used to improve the level of productivity for GIE Malal Yero Gueye through the rehabilitation of existing land and procurement of a tractor that will help expand the area under production. They will also establish a revolving fund to also purchase paddy directly from outgrower producers, thereby increasing the production levels of the existing rice processing center.
Federation of Community Development Associations (Fédération des Associations de Développement Communautaire (FADEC/SUD) 2969-SEN	2013-2017	\$181,942	Sector: Food Storage (Cereal) Beneficiaries: Umbrella Organization of 26 Community Development Associations with 22,700 farmers Town/City: Battal, Diama Thiendou, Keur Mory Ndiaye, Gad Dior, and Darou Nguer Summary: The project funds will be used to construct cereal banks, stock their production, improve marketing options, reduce speculation on grains, improved post-harvest losses and improve food security. This directly benefits 22,700 farmers in five districts by allowing local communities to store grain and increase production levels.
SV Thilène Village Section (Section Villageoise de Thilène) 3000-SEN	2014-2018	\$214,792	Sector: Food Production (Rice and Vegetables) Beneficiaries: 321 Members Town/City: Dagana Department, Saint-Louis region Summary: The project funds will be used to establish a irrigation system and develop 35 hectares of land in addition to the 150 hectares that it already cultivates. The funds will also be used to rehabilitate the feeder canal and establish a revolving fund to purchase rice for processing.

Grantee	Duration	Value	Summary
Maria Distribution 3014-SEN	2014-2015	\$52, 429	Sector: Agro-processing (Fruits and Vegetables) Beneficiaries: 21 Beneficiaries Town/City: Dakar Summary: The project funds will be used to provide upgraded processing equipment and a revolving fund to purchase raw materials. This will enable Maria Distribution to significantly increase its market share, turnover and net income. The fund will help to assure the salaries of the group's 21 employees.
GIPF Labgar Thianor 3145-SEN	2014-2016	\$78,787	Sector: Animals (Sheep Fattening) Beneficiaries: 35 Member Women's Group Town/City: Labgar, Dodji District, Louga region Summary: The project funds will be used to enable the group to establish a farm where sheep are bought and collectively fattened and maintained. In addition to farm construction, the fund will provide inputs and equipment for the farm and training for the members to secure the sustainability of the organization.
GIE Alamina Njoo 3159-SEN	2014-2017	\$203,319	Sector: Food Production (Rice and Vegetables) Beneficiaries: 321 Members Town/City: Dagana Department, Saint-Louis region Summary: The project funds will be used to establish an irrigation system and develop 35 hectares of land, in addition to the 150 hectares already being cultivated. The funds will also be used to rehabilitate the feeder canal and establish a revolving fund to purchase rice for processing.
GIE Casa Ecologie 3182-SEN	2014-2016	\$85,463	Sector: Food Production (Rice and Vegetables) Beneficiaries: 25 Members Town/City: Bignona, Ziguinchor region Summary: The project funds will be used to support the construction of a juice processing facility to improve production and compliance with hygiene standards. The project funds will go toward the purchase of raw materials plus training in fruit processing techniques, marketing to improve packaging and increase market share, and financial and administrative management to secure the sustainability of the organization.
GIE Djiyito Di Maleguene 3196-SEN	2014-2016	\$114,282	Sector: Food Processing (Fruits and Vegetables) Beneficiaries: 25 Member Women's Organization Town/City: Ziguinchor region Summary: The project funds will be used to improve and increase the group's production and marketing capacity and generate new employment opportunities in food processing. The funds will improve the production facility and fund the purchase of raw materials. Along with financial management and capacity building in marketing, this will increase the group's income, sustainable growth and development.
GIE U. Nesaal Nu. Rokal 3195-SEN	2014-2016	\$58, 262	Sector: Animals (Pig Fattening and Breeding) Beneficiaries: 23 Members Town/City: Mlomp, Ziguinchor region Summary: The project funds will be used to establish a farm for animal fattening and breeding, provide inputs and equipment plus training for members in order to reinforce administrative and financial management capacity, and to secure the sustainability of the organization.



Grantee	Duration	Value	Summary
GIE Bokk Doole de Maka Sarr 4039-SEN	2015-2017	\$73,705	Sector: Food Production (Vegetable and Cereal Bank) Beneficiaries: 666 women members Town/City: Meckhe Commune Summary: The project funds will be used to provide inputs and equipment for a garden, as well as construct a cereal bank and provide working capital to stock the cereal bank to help improve food security in the 12 villages of the organization. In addition training to build financial and organization management capacity will be provided to help the group to improve operations and become sustainable.
GIE Fouta Tooro	2015-2016	\$82,471	Sector: Food Production (Rice) Beneficiaries: 28 Members Town/City: Ile à Morphil, St. Louis region Summary: The project funds will be used to allow the group to expand rice production by providing irrigation equipment, plot rehabilitation, a storage warehouse, and capacity building assistance in financial and organizational management.
Association de Producteurs de Koul (APK) 4075-SEN	2015/2018	\$72,355	Sector: Food Storage and Animal Breeding(Cereal Bank and Sheep Breeding) Beneficiaries: 1,423 Members Town/City: Meckhe commune, Thies region Summary: The project funds will be used to provide a working capital fund to expand a sheep breeding project that will benefit the women in the organization. The funds will be used to construct a cereal bank, and for working capital to purchase an initial stock of cereals to improve the food security in member villages. Training to build financial and organization management capacity will also be provided
GIE Wende Dieng 4120-SEN	2015-2018	\$185,899	Sector: Food Production (Vegetables) Beneficiaries: 110 Members Town/City: Walaldé commune, Ile à Morphil, St. Louis region Summary: The project funds will be used to develop 16 hectares of land, provide an irrigation system, fencing, a rototiller, inputs and training in composting and agro-ecological alternatives to pesticide use.
GIE Groupment des Horticulteurs et Maraichers de Gandiol (RHMG) 4195-SEN	2015-2017	\$66,441	Sector: Food Production and Processing (Onions and Cereals) Beneficiaries: 554 Members in 11 Villages Town/City: Gandiol commune, St. Louis region Summary: The project funds will be used to provide mill shelters and mills for cereal processing, small equipment, an inputs fund for onion production and a fund to purchase paddy rice to process and sell. Additionally, training in financial and organizational management will be provided to help the group increase its management and operational capacity and become sustainable.





Somalia

Country Portfolio

Overview: Country program established in 2011. USADF currently manages a portfolio of 10 active projects. Total commitment since program was established is \$5.5 million.

Country Strategy: The program focuses on job skills training for Somali youth aged 18-35.

U.S. African Development Foundation

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Grantee	Duration	Value	Summary
Horn Youth Development Association (HYDA)	2015-2016	\$229,109	Trainees: 157 Location: Somaliland Summary: Job skills for youth with focus on the following sectors: Auto Mechanics, Hospitality, Henna Application, Carpentry, Beekeeping, Pastry Making, Masonry, and Tailoring.
Youth Volunteers For Development & Environment Conservation (YOVENCO)	2014-2016	\$215,420	Trainees: 175 Location: Somaliland Summary: Job skills for youth with focus on the following sectors: Tailoring, Welding, Masonry, Fish Vending, Office Management/Computer Skills, Henna Application, and Cosmetology.
Himilo Foundation	2014-2016	\$243,854	Trainees: 150 Location: Mogadishu Summary: Job skills for youth with focus on the following sectors: Masonry and Tailoring.
The Institute of Practical Research and Training (IPRT)	2014-2016	\$248,800	Trainees: 348 Location: Somaliland Summary: Job skills for youth with focus on the following sectors: Glass Installation, Food Processing, IT, Accounting, and Sales and Marketing.
Help Leads to Hope Foundation	2014-2016	\$239,950	Trainees: 160 Location: Puntland Summary: Job skills for youth with focus on the following sectors: Photography, Mobile Phone Repair, Childhood Education, Printer Maintenance and Operation, and Bread and Pastry Making.
Kaashif Voluntary Organization	2014-2016	\$245,800	Trainees: 182 Location: Mogadishu Summary: Job skills for youth with focus on the following sectors: Auto Mechanics, Cosmetology, Tailoring, and Fishing.

Grantee	Duration	Value	Summary
Candlelight for Health, Education, and Environment	2014-2016	\$240,003	Trainees: 140 Location: Somaliland Summary: Job skills for youth with focus on the following sectors: Auto Mechanics, Hospitality, Henna Application, Carpentry, Beekeeping, Pastry Making, Masonry, and Tailoring.
Shabelle Relief and Development Organization	2013-2014	\$199,938	Trainees: 180 Location: South Central Summary: Job skills for youth with focus on the following sectors: Secretarial and Business Development Skills.
Gargar Relief and Development Organization	2013-2014	\$181,656	Trainees: 165 Location: South Central Summary: Job skills for youth with focus on the following sectors: Tailoring, Carpentry, and Computer Skills.
Aamin Voluntary and Relief Organization	2013-2014	\$249,967	Trainees: 190 Location: Mogadishu Summary: Job skills for youth with focus on the following sectors: Tailoring, Mobile Phone Repair, Construction, Henna Application, Cosmetology, and Business Management.
Horn of African Voluntary Youth Committee (HAVOYOCO)	2012-2014	\$164,883	Trainees: 110 Location: Somaliland Summary: Job skills for youth with focus on the following sectors: Cooking, Masonry, Electrical Installation, Office Management, and Plumbing.
Himilo Foundation	2012-2014	\$222,257	Trainees: 100 Location: Mogadishu Summary: Job skills for youth with focus on the following sectors: Group Savings and Loans and Small Business Development.
Institute for Practical Research & Training (IPRT)	2012-2014	\$222,098	Trainees: 265 Location: Somaliland Summary: Job skills for youth with focus on the following sectors: Catering, Refrigeration Repair, Boat Maintenance, Media.
Help Leads to Hope Foundation	2012-2014	\$221,462	Trainees: 170 Location: Puntland Summary: Job skills for youth with focus on the following sectors: Beekeeping, Milk Processing, Veterinary Medicine, Well Rehabilitation, Midwifery, and Auto Mechanics.
Kaashif Voluntary Organization	2012-2014	\$222,551	Trainees: 180 Location: Mogadishu Summary: Job skills for youth with focus on the following sectors: Tailoring and Fishing.
Candlelight for Health, Education and Environment	2012-2013	\$161,520	Trainees: 140 Location: Somaliland Summary: Job skills for youth with focus on the following sectors: Plumbing, Office Management, and Beekeeping.

Grantee	Duration	Value	Summary
Kaashif Voluntary Organization	2012-2014	\$222,551	Trainees: 180 Location: Mogadishu Summary: Job skills for youth with focus on the following sectors: Tailoring and Fishing.
Candlelight for Health, Education and Environment	2012-2013	\$161,520	Trainees: 140 Location: Somaliland Summary: Job skills for youth with focus on the following sectors: Plumbing, Office Management, and Beekeeping.
Horn of Africa Youth Organization (HAVOYOCO)	2011-2013	\$229,078	Trainees: 210 Location: Somaliland Summary: Job skills for youth with focus on the following sectors: Computer Training, Office Management, Tailoring, Electrical installation, and Masonry.
Institute for Practical Research & Training (IPRT)	2011-2013	\$239,837	Trainees: 258 Location: Somaliland Summary: Job skills for youth with focus on the following sectors: Electrical Installation, Construction, Automobile Mechanics, Hospitality, and Journalism.
Himilo Foundation	2011-2013	\$239,921	Trainees: 163 Location: Mogadishu Summary: Job skills for youth with focus on the following sectors: Masonry, Computer Services, and Tailoring.
Help Leads to Hope Foundation	2011-2013	\$239,940	Trainees: 380 Location: Puntland Summary: Job skills for youth with focus on the following sectors: Artisanal fishing, Fish processing, Boat Repair and Maintenance, and Boat Engine Maintenance.
Candlelight for Health, Education and Environment	2011-2013	\$239,853	Trainees: 216 Location: Somaliland Summary: Job skills for youth with focus on the following sectors: Automobile Repair, Masonry, Electrical Installation, Tailoring, Pastry Making, and Cosmetology.
Kaashif Voluntary Organization	2011-2013	\$239,953	Trainees: 325 Location: Mogadishu Summary: Job skills for youth with focus on the following sectors: Journalism, Small Business Management, Tailoring, Research and Report writing, Electrical Installation, and Mobile Phone Repair.
Relief and Development Committee	2015-2016	\$211,051	Trainees: 228 Location: Kismayo Summary: Job skills for youth on the following sectors: tailoring and masonry



Grantee	Duration	Value	Summary
Somali Volunteer Youth Development Organization (SOVOYODO)	2015-2017	\$229,528	Trainees: 180 Location: Bossaso Summary: Job skills for youth with focus on the following sectors: Tailoring, electrical repair, hospitality and services.
Aamin Organization	2015-2017	\$249,944	Trainees: 160 Location: Mogadishu Summary: Job skills for youth with focus on the following sectors: Henna and Hair dressing and hospitality services.
Shabelle Relief and Development Organization	2016-2018	\$247,704	Trainees: 200 Location: Mogadishu Summary: Job skills for youth with focus on the following sectors: Fish Vending, Tailoring, Electricity Installation and Fishing.





South Sudan

Country Portfolio

Overview: Country program established in 2013. USADF currently manages a portfolio of 4 projects. Total commitment is \$670,000.

Country Strategy: The program focuses on food security and export-oriented products.

U.S. African Development Foundation

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Grantee	Duration	Value	Summary
Compass 3202-SSD	2014-2016	\$80,437	Sector: Agriculture (Vegetables) Beneficiaries: 80 farmer members Town/City: Gondokoro Island in Juba County and Terekeka County, Central Equatoria State Summary: The project funds will be used to improve the business and financial management of Compass and the farmer groups, increase the vegetable production of the farmer groups through trainings, purchasing improved seeds, seedlings, and garden tools, installing drip irrigation and hiring an agricultural extension officer.
Kanybek General Trading and Investment Company Ltd. 4155-SSD	2015-2017	\$98,772	Sector: Agro-Processing (Maize Milling) Beneficiaries: 60 smallholder farmers Town/City: Mugali, Eastern Equatoria State Summary: The project funds will be used to build Kanybek's capacity in business and financial management. The funds will also build technical capacity by providing training in sustainable agriculture and establishing a small milling facility to process raw maize into maize flour.
Kajo Keji Lulu Works Multipurpose Cooperative Society (LWMCS) 4162-SSD	2015-2017	\$99,068	Sector: Manufacturing (Shea Butter) Beneficiaries: 240 smallholder farmers Town/City: Kajo Keji County, Central Equatoria State Summary: The project funds will be used to develop LWMCS's capacity in financial and business management, and to improve its production capacity by establishing a shea nut purchase fund and purchasing an oil expeller and related equipment to produce grade A shea butter for export.
Amimbaru Paste Processing Cooperative Society (APP) 4227-SSD	2015-2017	\$97,523	Sector: Agro-Processing (Peanut Paste) Beneficiaries: 30 smallholder farmers Town/City: Loa in the Pageri Administrative Area, Eastern Equatoria State Summary: The project funds will be used to improve the business and financial management of APP through a series of trainings and the hiring of a management team. The funds will also build its technical capacity by expanding and improving its peanut paste operations through trainings in sustainable agriculture and peanut production, quality control and food safety, and through its purchase of a paste pressing machine.



Tanzania

Country Portfolio

Overview: Country program established in 1986. USADF currently manages a portfolio of 12 projects. Total commitment is \$1.5 million.

Country Strategy: The program focuses on export-oriented enterprise development, with an emphasis on agriculture and agroprocessing activities.

U.S. African Development Foundation

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Grantee	Duration	Value	Summary
HomeVeg Tanzania Ltd. 2690-TAN	2012-2016	\$ 245,473	Sector: Agriculture (Vegetables) Beneficiaries: 1,400 farmers Town/City: Northern Tanzania Summary: The project funds will be used to train smallholder growers on proper production and harvesting methods to ensure maximum produce is sold at export prices, thus increasing the income of individual farmers.
Community Reinvestment Grant Trust (CRGT) 2971-TAN	2013-2016	\$ 239,022	Sector: Microfinance (SMEs and Cooperatives) Beneficiaries: Farmers' associations Town/City: Dar es Salaam Summary: The project funds will be used to provide finance and business development services to previous USADF grantees. CRGT was created to provide the funding to the "missing middle" of agricultural finance, for farmers' associations with a track record of successful business, but minimal credit history and access commercial lending.
Pemba Clove Honey Cooperative (PCHC) 3055-TAN	2014-2017	\$ 98,804	Sector: Agriculture (Honey) Beneficiaries: 30 beekeepers Town/City: Pemba North region Summary: The project funds will be used to construct three new apiary houses, to provide members with hives, safety gear, and training in order to help increase the production of honey, and to conduct market research for larger markets beyond the island of Pemba.
Mkipi Miliki Company Limited (MMCL) 3073-TAN	2014-2017	\$ 94,982	Sector: Manufacturing (Soap) Beneficiaries: 50 local suppliers Town/City: Pemba Island Summary: The project funds will be used to upgrade soap production machinery, purchase better packaging materials, and conduct market research for MMCL's unique spiced soaps that contain local Pemban spices.

Grantee	Duration	Value	Summary
Tanzania Human Development Foundation (TAHUDE) 3077-TAN	2014-2016	\$ 90,199	Sector: Renewable Energy (Bio-Gas) Beneficiaries: 149 loan recipients Town/City: Karatu Summary: The project funds will be used to expand the loan funds available to TAHUDE, provide loan management software and training in running a lending organization, and fund outreach and market research as TAHUDE provides loans for purchase of bio-gas systems in Karatu and neighboring communities.
UWAMWIMA Fresh Vegetables and Fruits Production and Marketing 3155-TAN	2014-2017	\$ 148,194	Sector: Agriculture (Vegetables) Beneficiaries: 787 Farmers Town/City: West District of Zanzibar Summary: The project funds will be used to provide basic irrigation infrastructure to farmer members throughout Zanzibar, market research activities, and training to farmer members in best practices of horticulture production.
Association of Grain Producers in Kongwa District (CHAWANAKO) 3176-TAN	2014-2017	\$ 149,284	Sector: Agriculture (Maize) Beneficiaries: 1,792 maize growers Town/City: Kongwa District Summary: The project funds will be used to improve the management capacity and record keeping of the group as well as to increase the amount of crops the group is able to purchase from farmers and store in their warehouses.
Njombe Southern Highlands Development Association (NSHDA) 4052-TAN	2015-2017	\$ 89,087	Sector: Agriculture (Vegetables) Beneficiaries: 150 farmer members Town/City: Iringa Summary: The project funds will be used to increase water flow to the farmers' fields through basic irrigation infrastructure, and set up a nursery from which farmer members can purchase crop inputs and seedlings. NSHDA members will also receive training in horticultural best practices, financial management and good governance.
Pambazuko Piggery Capacity Building 4100-TAN	2015-2017	\$ 99,259	Sector: Livestock (Swine) Beneficiaries: 60 swine farmers Town/City: Kilosa in central Tanzania Summary: The project funds will be used to expand Pambazuko's markets through market research and publicity campaigns, to construct a centralized holding pen, and to purchase an improved breed of pig and high quality pig feeds. Pambazuko members will also receive training in best practices for livestock management, financial management and good governance.
Kibiu Mbuguni Farmers Horticulture Capacity Building 4107-TAN	2015-2017	\$ 93,443	Sector: Agriculture (Vegetables) Beneficiaries: 92 farmer members Town/City: Arusha Summary: The project funds will be used to improve access to water at the farm by renovating wells, to enhance infrastructure at their collection and sales center, and to provide crop inputs and agricultural extension services to farmers. Kibiu members will also receive training in horticultural best practices, financial management and good governance.

Grantee	Duration	Value	Summary
UMAMA Horticulture Capacity Building 4168-TAN	2015-2017	\$ 94,011	Sector: Agriculture (Vegetables) Beneficiaries: 64 farmer members Town/City: Moshi Summary: The project funds will be used to purchase a pump that will improve the flow of water to farmers' fields, to expand infrastructure at their collection and sales center, and to provide crop inputs and agricultural extension services to farmers. UMAMA members will also receive training in horticultural best practices, financial management and good governance.
SHIVIWAKA Coffee Capacity Building 4276-TAN	2016 - 2018	\$ 95,821	Sector: Agriculture (Coffee) Beneficiaries: 2,000 coffee farmers Town/City: Mbeya Summary: The project funds will be used to enhance the production capacity of SHIVIWAKA's members through trainings in good agricultural practices and establishment of a revolving fund for purchase of agricultural inputs. Funds will equally be used to strengthen the central capacity of SHIVIWAKA through trainings in good governance, financial management, and long-term business planning.





Uganda Country Portfolio

Overview: Country program established in 1992. USADF currently manages a portfolio of 24 projects. Total commitment is \$4.1 million.

Country Strategy: The program focuses on agricultural grower and producer cooperatives in marginalized areas, as well as Feed the Future sector alignment.

U.S. African Development Foundation

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Grantee	Duration	Value	Summary
Buhoma Rest Camp Project 2808-UGA	2013-2016	\$250,000	Sector: Eco-tourism Beneficiaries: Community members Town/City: Bwindi National Park Summary: The project funds will be used to build three additional higher end cottages so the members can take advantage of the tourism market present in the area as a result of its location near the Bwindi National Park and the famed gorilla tracking.
East African Premier Investments Limited (EAPIL) 2879-UGA	2013-2016	\$246,736	Sector: Microfinance Beneficiaries: Small and medium entrepreneurs Town/City: Throughout Uganda Summary: The project funds will be used to improve the standard of living of small and medium entrepreneurs and small farmers by increasing their access to investment capital.
Rugendabara Maize Milling and Marketing Project 2887-UGA	2013-2016	\$221,000	Sector: Agriculture (Maize) Beneficiaries: Maize farmers Town/City: Kasese District in Western Uganda Summary: The project funds will be used to build a warehouse and help the cooperative bulk and collectively sell member-grown maize. By improving the group's capacity to manage and finance these larger operations, farmers will receive greater funds than selling on their own to local purchasers.
Mer Ber Rice Production Expansion Project 2929-UGA	2013-2016	\$210,085	Sector: Agriculture (Rice) Beneficiaries: Rice farmers Town/City: Nebbi District, West Nile region Summary: The project funds will be used to purchase a tractor, rice from farmer members, equipment to improve quality of milled rice, farm inputs, as well as to construct a 400 ton storage facility and provide technical assistance to improving the production activities of small holder farmers.



Grantee	Duration	Value	Summary
Wadelai Produce Marketing Co- Operative Society LTD (WASMPA) 2995-UGA	2014-2017	\$154,922	Sector: Agriculture (Rice & Maize) Beneficiaries: Farmers Town/City: Nebbi District in West Nile Region Summary: The project funds will be used increase members' incomes through improved agricultural production of sesame, maize, and rice as well as collective bulking and marketing of their products.
Kweyo Growers Cooperative Society Limited (KGCS) 3012-UGA	2014-2016	\$94,972	Sector: Agriculture (Vegetables) Beneficiaries: Smallholder farmers Town/City: Gulu District Summary: The project funds will be used to increase members incomes through improved agricultural production of maize and groundnuts as well as collective bulking and marketing of their products.
Kamushoko Mixed Farmers Group (KMFG) 3017-UGA	2014-2016	\$94,430	Sector: Agriculture (Millet and bananas) Beneficiaries: Smallholder farmers Town/City: Mbarara District of Western Uganda Summary: The project funds will be used to promote socioeconomic development within the community through increased production of staple foods.
Bukonzo Organic Coffee Farmers Union Limited (BOCU) 3019-UGA	2014-2017	\$246,596	Sector: Agriculture (Coffee) Beneficiaries: 1,500 Coffee growers, of whom 827 are women Town/City: Kasese Town, Kasese District Summary: The project funds will be used to address low coffee production, poor coffee quality and low coffee prices.
Rubanga Cooperative Society Limited (RCS) 3031-UGA	2014-2017	\$95,322	Sector: Agriculture (Coffee) Beneficiaries: 9,220 Coffee growers Town/City: Mitooma District, Western Uganda Summary: The project funds will be used to increase the incomes of smallholder farmers.
Eyekaliriza Businzigo Growers Cooperative Society (EBCS) 3042-UGA	2014-2016	\$95,322	Sector: Agriculture (Coffee) Beneficiaries: 255 Coffee growers Town/City: Mityana, Central Uganda Summary: The project funds will be used to promote sustainable farming for smallholder farmers growing Robusta specialty coffee and also maize, beans, potatoes, and bananas.
Ibanda Growers Cooperative Society Ltd (IGCS) Capacity Building Project 2980-UGA	2014-2016	\$92,608	Sector: Agriculture (Coffee) Beneficiaries: Coffee growers Town/City: Kasese District Summary: The project funds will be used provide technical support to smallholder coffee farmers for producing and marketing coffee, and to take advantage of increasing domestic and international demand for specialty coffee.
Buhimba Cooperative Savings & Credit Society 3078-UGA	2014-2017	\$225,581	Sector: Agriculture (Maize) Beneficiaries: Farmers Town/City: Buhimba Sub County, Hoima District, Western Uganda Summary: The project funds will be used to offer farm inputs, provide agronomic trainings, tractor services and hulling services to farmer members.

Grantee	Duration	Value	Summary
Aluga Cooperative Society Limited (ALCOS) 3144-UGA	2014-2016	\$95,371	Sector: Agriculture (Maize) Beneficiaries: 145 majority women smallholder farmers Town/City: Alebtong Town Council, Alebtong, Norther Uganda Summary: The project funds will be used to promote sustainable farming for smallholder farmers who were affected by the Lord's Resistance Army (LRA) war.
Gulu Community Dairy Farmers Cooperative Society Limited (GCDFCS) 3168-UGA	2014-2016	\$249,660	Sector: Agriculture (Dairy) Beneficiaries: 197 Dairy farmers Town/City: Gulu District Summary: The project funds will be used to implement marketing activities that will position its products on local and, regional markets, improve its services, and contribute to achieving food security in one of the most vulnerable areas in the country.
Amatura Produce Marketing Cooperative Society Ltd (APMCSL) 3223-UGA	2014-2016	\$94,909	Sector: Agriculture (Maize) Beneficiaries: Majority female farmers Town/City: Moyo District of Northern Uganda Summary: The project funds will be used to fight poverty through increased agricultural production.
Dokolo Area Farmers Cooperative Society Limited (D-ACE) 3231-UGA	2014-2018	\$218,278	Sector: Agriculture (Maize) Beneficiaries: 7,036 farmers Town/City: Dokolo District Summary: The project funds will be used to increase members' incomes through increased production of grains by adopting modern agricultural practices and developing better market linkages.
Katerera Area Cooperative Enterprise LTD (K-ACE) 3244-UGA	2015-2018	\$244,265	Sector: Agriculture (Maize) Beneficiaries: 5,239 farmers Town/City: Rubirizi District Summary: The project funds will be used to increase members' incomes through increased production of grains by adopting modern agricultural practices and developing better market linkages.
Kabonera Coffee Farmers Cooperative Society Limited (KACOFA) 4062-UGA	2015-2016	\$92,126	Sector: Agriculture (Coffee) Beneficiaries: 521 Coffee growers Town/City: Kabonera, Kyamuyibwa, Masaka District Summary: The project funds will be used to improve the incomes of smallholder coffee farmers by increasing the quantity and quality of the coffee produced and marketed.
Banyankole Kweterana Cooperative Union Ltd (BKCU) 4063-UGA	2015-2018	\$235,457	Sector: Agriculture (Coffee) Beneficiaries: 15,000 Coffee growers Town/City: Mbarara Summary: The project funds will be used to improve the incomes of smallholder coffee farmers.



Grantee	Duration	Value	Summary
Bunyangabu Beekeepers Cooperative Society Limited (BBC) 4066-UGA	2015-2016	\$92,628	Sector: Agriculture (Honey) Beneficiaries: Honey farmers Town/City: Kabarole District Summary: The project funds will be used to improve the incomes of smallholder beekeepers by increasing the quantity and quality of honey produced and marketed.
Panyimur Dei Area Cooperative Enterprise Ltd (Dei ACE) 4042-UGA	2015-2018	\$206,737	Sector: Agriculture (Rice) Beneficiaries: Rice farmers Town/City: Nebbi District of the West Nile Region Summary: The project funds will be used to improve incomes of smallholder farmers by increasing the quantity and quality of rice produced and marketed. Farmers are organized in Rural Producer Organisations (RPOs) that collectively market their rice to increase bargaining power.
Myanzi Area Cooperative Enterprise Limited (MYANZI) 4080-UGA	2015-2017	\$87,528	Sector: Agriculture (Maize) Beneficiaries: 4,069 farmers Town/City: Mubende District of Central Uganda Summary: The project funds will be used to improve the incomes of smallholder maize farmers.
Semliki Cooperative Society Limited 4096-UGA	2015-2017	\$91,557	Sector: Agriculture (Coffee) Beneficiaries: 858 Coffee farmers Town/City: Bundibugyo District Summary: The project funds will be used to improve the incomes of smallholder coffee farmers by increasing the quantity and quality of the coffee produced and marketed. The farmers will collectively market their coffee to increase their bargaining power with coffee buyers by speaking with one common voice.
Kyempara Farmers Cooperative Society Limited (KFACOS) 4165-UGA	2015-2018	\$199,269	Sector: Agriculture (Sunflower) Beneficiaries: 750 farmers Town/City: Kasese District Summary: The project funds will be used to improve the incomes of smallholder farmers by increasing the quantity and quality of sunflower seeds produced and marketed.





YALI

Entrepreneurship Grants Portfolio

Overview: The YALI Entrepreneurship program was started in 2014, as part of the Young African Leaders Initiative. USADF's YALI work is focused on young entrepreneurs from each year's highly selective Mandela Washington Fellowship. USADF has awarded over \$2M to young leaders in 26 countries and 10 sectors.

Program Strategy: USADF is catalyzing social and business entrepreneurs by providing seed capital to young people to launch and expand their ventures. USADF awards \$25K grants through business plan competitions and provides mentoring and business support services.

U.S. African Development Foundation

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Entrepreneur	Country	Category	Summary
EDITH MASSA GREENE Turquoise House of Style	Liberia	Delivering Services	Sector: Retail (Clothing) Summary: Liberian consumers would like to wear traditional African clothing, but the supply is limited. Edith is training young women as seamstresses and tailors to create modern styles, build marketable skills, and meet the local demand.
FUNMI ILORI i-Read Mobile Library	Nigeria	Delivering Services	Sector: Education (Literacy) Summary: Nigeria's educational standards need improvement, but reading is not a widespread past-time. Funmi is bringing books to underserved communities, with a subscription-based, mobile lending library for school children and teenagers.
HELEN DUO Mini Clinic	Liberia	Delivering Services	Sector: Health (Delivery) Summary: Liberia's network of hospitals is insufficient to serve the country, particularly in rural areas. Helen's 24/7 clinic will serve women in labor and provide emergency services to patients unable to access the nearest hospital, which is 40 miles away.
LEBOHANG SELLOANE Visionary X-Rays	South Africa	Delivering Services	Sector: Health (Diagnosis) Summary: South Africa's mining communities suffer from the world's highest rates of tuberculosis, with nearly 500K new cases each year. Lebo is bringing screening services onsite, to miners and their families, to diagnosis the disease and facilitate early intervention and treatment.
MARILYN NGUEMO CHIME ZAATI Consultancy	Cameroon	Delivering Services	Sector: Business Support (Back Office) Summary: Companies outsource work to India, overlooking the supply of young people in Africa with the skills and market rates to meet their business needs. Marilyn is upgrading the digital skills of low income university students, giving them access to computers and the internet, and matching them with international demand to earn money and join the flexible job market.
OGIMAYKEL FIGUELREDO DA COSTA 24h Multi-Solution	São Tomé	Delivering Services	Sector: Transportation (Vehicle repair) Summary: Getting your car or truck repaired can be a challenge, especially in the evenings and on weekends in São Tomé. Ogimaykel is working to help prevent people from getting stranded and companies losing work time, via his 24/7 auto repair and maintenance service.

Entrepreneur	Country	Category	Summary
MUTHONI NDUHIU Mastermind-Africa	Kenya	Delivering Services	Sector: Community Development (ICT) Summary: Many companies have CSR tenets, but lack the data or know-how to connect with community-based projects and monitor and evaluate their effectiveness. Through an online platform and consumer education, Rosalyn is linking companies looking for tangible, local outcomes with YALI Fellows who are leading NGOs and social and business ventures.
STACEY BREWER Spark Schools	South Africa	Delivering Services	Sector: Education (ICT) Summary: The standard of elementary education in South Africa has room to improve, and contribute more to a growing civil society and productive country. Stacey is building on the innovative SPARK Schools' model to pilot a blended learning approach, using classroom teaching and technology to improve educational outcomes for school children and their families.
YORDANOS DESSALEGN Coffee-Culture Coffee Shop	Ethiopia	Delivering Services	Sector: Retail (Cafe) Summary: Most Ethiopian coffee is exported, not consumed locally. Yordanos is changing this, by setting up a coffee shop serving home-grown coffee and providing a venue for urban gatherings. She is training and employing young women in need and directing profits to build a chain and to support vulnerable children in her community.
ABIODOUN KOUTCHIKA Heavy Co.	Benin	Growing Our Communities	Sector: Manufacturing (Industrial Uniforms) Summary: Demand for uniforms in the security, mining and manufacturing sectors is strong, but the capacity to complete orders for locally made uniforms and equipment is constrained. Abi is improving his equipment and training more tailors, to increase their productivity and help catalyze them to earn licenses and certificates, thereby enhancing their skills and earning potential.
CYNTHIA NDUBUISI Kadosh Production Co.	Nigeria	Growing Our Communities	Sector: Agriculture (Cassava) Summary: Women in the Niger Delta do most of the work to grow, process and sell cassava, but do not earn much of the money. Addressing inefficiencies in the system, Cynthia is working directly with women to package and market cassava products such as fufu and other foodstuff, thereby increasing sales and income through value addition.
DAVID MORFAW Poult Vault Enterprise	Cameroon	Growing Our Communities	Sector: Agriculture (Poultry) Summary: Chicken farmers and purveyors in Cameroon face high costs and uncertain input supplies, and have few processing plants or specialized retail buyers. David is improving farmers' productivity and take-home income, by training farmers on best practices, regularizing access to feed and supplies, and building new markets.
EMMANUEL KWEYUNGA Keirere Green Africa Agency (KEGRA)	Uganda	Growing Our Communities	Sector: Agriculture (Coffee) Summary: Coffee is one of Uganda's major export products, grown mostly by smallholder farmers. Emmanuel is building up the capacity of women and young people so they can increase their incomes in this sector. With business skills training and best practices for growers and processors, he is increasing efficiencies, yields, and sales.
HARUNA NDAHI Hirkur Hyel Vocation	Nigeria	Growing Our Communities	Sector: Agriculture (Poultry) Summary: With Nigeria's rapid population growth comes pressure on employment and food security. Haruna is tackling both, by modernizing his poultry processing equipment and creating jobs to meet the demand for chicken in the north and center of the country. He also is training and mentoring women and young people on entrepreneurship in agriculture.

Entrepreneur	Country	Category	Summary
KUDAKWASHE MAKUZWA Anaya Investments	Zimbabwe	Growing Our Communities	Sector: Agriculture (Honey) Summary: Zimbabwe's farmers deal with inconsistent sources of income and unpredictable harvests and prices. Kuda is tackling this reality by getting women into the honey business. Local and national demand exceeds supply, the price on the market is comparatively stable, and start-up costs are relatively low. This start-up will expand after training members on beekeeping and proving the concept.
MAJUBERE MAINE MIS Poultry Farm	South Africa	Growing Our Communities	Sector: Agriculture (Poultry) Summary: Many small-scale poultry farmers do not have access to land or working capital to grow their businesses. Majubere is scaling up her hatchery and broiler farm business, started from her backyard, and will be selling chickens directly to consumers and local retailers in her rural community.
OLADAYO BULIAMEEN D-Marine & Business Networks	Nigeria	Growing Our Communities	Sector: Agriculture (Honey) Summary: In western Nigeria, local honey suppliers cannot meet demand and imports are overpriced and not right-sized for most consumers. Dayo and his team of workers are increasing beekeeping activities and honey production, ensuring high quality and safety standards, and packaging honey into single-serving sachets for more affordable household use.
PRISCILLA BAMFO Shepherds' Mills	Ghana	Growing Our Communities	Sector: Agribusiness (Rice) Summary: The rice market in northern Ghana is unstructured and unreliable, not serving independent growers or consumers well. Priscilla is building a sustainable value chain by buying rice from smallholders and partnering with wholesalers. Shepherd's Mills is focused on quality control and brand identification to grow its market and benefit both farmers and consumers.
SAM MUSARIRI Meadow Hill-Village Processing	Zambia	Growing Our Communities	Sector: Agriculture (Poultry) Summary: Demand for free-range chickens exceeds supply, and Zambian supermarkets cannot buy enough processed chickens in bulk. Sam is investing in bird stock, processing equipment and cold storage units, in order to source directly from over 1,000 rural supplier households and sell directly to consumers in urban areas.
STEVE ZITA J. Mokoto	Congo DRC	Growing Our Communities	Sector: Manufacturing (Footwear) Summary: Quality shoes have been an unaffordable luxury for young professionals in Kinshasa. Steve employs and trains disadvantaged young men, who are designing, manufacturing and marketing shoes handmade from recycled leather and animal skins. J. Mokoto is expanding its production and testing the children's shoe market.
BINTA BALDE Prolog	Guinea	Investing in New Technologies	Sector: Business Support (Logistics) Summary: Small businesses and NGOs seek affordable logistics solutions, now available for larger companies. Binta is working to address this service gap in Conakry, providing much needed services for companies to grow.
DAMILOLA SOBOWALE Smids Animation Studios	Nigeria	Investing in New Technologies	Sector: Entertainment (Animation) Summary: Nigeria's booming film industry relies on animation work from overseas. Dami is tackling the skills gap by training and mentoring young people to be professional animators. Her animation school will fill some of the market demand and help employ youth in this growing, well-paying field.

Entrepreneur	Country	Category	Summary
FARAI CHIZENGENI Utano Tech	Zimbabwe	Investing in New Technologies	Sector: Health (ICT) Summary: Zimbabwean hospitals do not have efficient health records management systems. Farai has developed software for patients' medical records, coupled with smart cards for personal information for the patients themselves. He is piloting this data and health management solution with hospitals outside of Harare, testing this with over 10,000 patients.
FELIX KLUTSE Business Day Digital	Ghana	Investing in New Technologies	Sector: Media (Online News) Summary: Ghana's business leaders and policy makers do not have access to timely, accurate or affordable business and financial news. Felix is meeting this data need through his online news platform. He is helping entrepreneurs make informed decisions and manage risk, and paving the way for businesses to access local and global markets.
FREDERICO DA SILVA UX Information Technologies	Mozambique	Investing in New Technologies	Sector: ICT (Labor Market) Summary: Companies looking to hire are disconnected from people looking for work in Mozambique; newspapers have low circulation rates, so ads for vacancies go unread and positions unfilled. Frederico is using a hybrid internet and phone solution to bridge this gap. This service will benefit both job seekers and employers.
ISMAEL MAMOUDOU-TANKO Tim Agro	Togo	Investing in New Technologies	Sector: Retail (Groceries) Summary: Most people in the informal sector do not have regular monthly salaries or strong purchasing power, making it a strain to buy groceries for their family on more than a day-to-day basis. Ismael is selling to these heads of households on credit, providing staples in small or large monthly tranches to meet their consumption needs and ability to pay. The company is using computerized systems to link data, respond to orders in real time, and reach more consumers at the bottom of the pyramid. Mobile payments and neighborhood sales agents make this scalable.
LISEMA MASHEANE Tracker Lesotho	Lesotho	Investing in New Technologies	Sector: Security (Vehicle Tracking) Summary: Car theft is rampant in Lesotho, as crime syndicates steal cars to sell in nearby countries. Lisema provides vehicle tracking services to car and truck owners nationwide. Using cutting edge technology and working cooperatively with law enforcement, his company is increasing vehicle recovery rates and benefiting customers, insurance companies, and the overall economy.
MOHAMMAD ILRSHAAD GOOLAMALLY Keep Moving Co.	Mauritius	Investing in New Technologies	Sector: ICT (Labor Market) Summary: Youth unemployment in Mauritius is due in part to the mismatch between the skills of job seekers and the needs of employers. Ish is growing his online skills matching platform to automatically connect supply and demand. When skilled workers are not available, he works with the hiring companies to identify skill sets and offer job-specific training to candidates for those open positions.
RAYMOND MAGAMBO Global Light Co.	Tanzania	Investing in New Technologies	Sector: Transportation (ICT) Summary: If you want to take a bus trip in Tanzania, the bus station is the only place to buy your ticket. Raymond is addressing customer service opportunities, including the long time it can take to reach ticket agents, wait in line, fend off hawkers, and pay commissions. He is partnering with bus lines and phone companies to sell tickets via mobile app and SMS and provide passengers with price, schedule, and seat options. This will save travelers and bus companies both time and money.

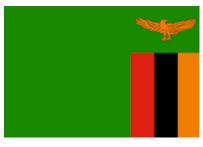


Entrepreneur	Country	Category	Summary
SAM KODO Smart-Bag	Togo	Investing in New Technologies	Sector: Manufacturing (ICT) Summary: Computer use in Africa is constrained by access to affordable, reliable electricity. Imagine if your device was run by the rays of the sun? Sam is making solar-powered computers for people living without electricity in rural parts of northern Togo. He also will set up cyber cafes, so that people who cannot afford to buy a computer outright can use one and access the world.
TSONAM AKPELOO Techcom Visions eDu- Boost	Ghana	Investing in New Technologies	Sector: Education (ICT) Summary: The government mandates ICT training for students at all levels, but most schools do not have the resources to buy or rent computers or the knowledge to teach in this area. Tsonam is setting up technology centers at schools in Ghana, and providing teacher training and school management software to address these needs.
ALEX BAHATI VisionNet	Congo DRC	Creating a Greener Future	Sector: Education (ICT) Summary: Most of the DRC's universities do not have libraries or computer labs. Alex is setting up internet hot spots for students at 5 universities in northeastern DRC. Students can access educational resources online at affordable rates and bring the world to their doorstep or laptop.
ANDREW BRIGHT Tomire Trading	Zimbabwe	Creating a Greener Future	Sector: Renewable Energy (Retail) Summary: Young people are adversely impacted by the lack of electricity and viable job opportunities. Around Bulawayo, in southwestern Zimbabwe, Andrew is addressing both of these challenges, by training youth as sales and customer service agents for household solar products. He has a distribution network in place, is creating sustainable jobs, and is lighting up the area's homes.
ATIM ABDOULAYE 3ACE Energy & Trade	Chad	Creating a Greener Future	Sector: Renewable Energy (Retail) Summary: Lack of power and water plagues many communities in Chad. Atim is selling solar lanterns to people in rural communities to help improve their quality of life. He also is increasing access to clean water by selling and installing affordable solar pumping units, and training families and farmers on their use.
COSMOS SHADUKA Renu Energy	Namibia	Creating a Greener Future	Sector: Waste Management (Environmental Conservation) Summary: Walvis Bay is the site of illegal dumping of waste oil from vessels in the harbor. This threatens whales, ground water, and a bird sanctuary nearby. Cosmos is setting up a hydrocarbon management system that includes a 5MW power plant fueled by the dumped oil, thereby solving an ecological problem, preserving the biodiversity of the area, and generating electricity.
DAISY MUTHAMIA Strauss Energy	Kenya	Creating a Greener Future	Sector: Construction (Solar Materials) Summary: Only 25% of Kenya's public schools are connected to the national grid, leaving most without power and having to come up with their own off-grid solutions, or do without. Daisy is developing solar photo voltaic roofing tiles and will be testing them at a primary school. This technology pilot, if successful, could transform schools and communities, leading to increased enrollment, improved educational outcomes, and greater adoption of renewable energy solutions.



Entrepreneur	Country	Category	Summary
ETHIOPIA ROBI Ecobike	Ethiopia	Creating a Greener Future	Sector: Transportation (Manufacturing) Summary: In Ethiopia, people have a hard time getting around: cars are expensive, buses are crowded, and the lack of affordable transportation hampers access to the most basic services and to small business development. Ethiopia is piloting bamboo bikes and delivery tricycles, making use of the abundance of this natural resource to design and manufacture an eco-friendly means of transportation that is affordable to many low- income, urban, and peri-urban dwellers.
JEAN BOSCO NZEYIMANA Habona Limited	Rwanda	Creating a Greener Future	Sector: Waste Management (Fuel) Summary: Deforestation and poor health are the direct result of people using charcoal as their main source of fuel. In southern Rwanda, Jean Bosco is making biomass briquettes from waste, providing two types of public good. He is collecting trash and creating an affordable, environmentally conscious alternative to charcoal for people's lighting and cooking needs.
MIRIAM KYASIIMIRE Kagera Safari	Uganda	Creating a Greener Future	Sector: Services (Ecotourism) Summary: Uganda has a plethora of outdoor tourist opportunities that Miriam is making available through her 100% Ugandan tourism company. With the wildlife tours and safari adventures she organizes, she is creating tour guide and office management jobs for young people and offering travelers unique community and cultural experiences, including homestays in villages.
WASHIKALA MALANGO Alternative Energy Technology	Congo DRC	Creating a Greener Future	Sector: Renewable Energy (Retail) Summary: Millions of households in the DRC are off the main electricity grid. To save people money and provide a more environmentally friendly alternative to kerosene and candles, Washi is selling solar lanterns on credit to customers in the eastern part of the country. He is reaching out particularly to teachers, health workers, and clinics in rural areas.





Zambia

Country Portfolio

Overview: Country program established in 1984 and reopened in 2004. USADF currently manages a portfolio of 23 projects and one Cooperative Agreement. Total commitment is \$2.85 million.

Country Strategy: The program focuses on support to agricultural enterprises, including organic farming as Zambia has been identified as a Feed the Future country.

U.S. African Development Foundation

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Grantee	Duration	Value	Summary
Mumwa Crafts Association 2245-ZMB	2010-2015	\$128,592	Sector: Manufacturing (Traditional Basketry and Crafts) Beneficiaries: Crafts people Town/City: Western Province of Zambia Summary: The project funds will be used to support Mumwa Crafts Association's business operations expansion which will enable Mumwa to meet the growing demand for Mekenge projects.
Zambezi Organic Growers Association 2290-ZMB	2010-2015	\$156,707	Sector: Agriculture (Rice) Beneficiaries: Rice farmers Town/City: Mongu District Summary: The project funds will be used to construct a warehouse and a rice mill to expand rice storage and processing capabilities.
Chambeshi Rice Farmers' Association 2297-ZMB	2010-2015	\$108,082	Sector: Agriculture (Rice) Beneficiaries: Rice farmers Town/City: Mungwi, Kasama District Summary: The project funds will be used to help farmer members improve their market access and increase returns on their products. The funds will be used to secure a warehouse, a rice mill, and a purchase fund to allow CRFA and its members to more efficiently produce, store, and process their rice.
Chipepo Fisheries Company Limited 2381-ZMB	2011-2016	\$152,195	Sector: Aquaculture (Fish) Beneficiaries: Fishermen Town/City: Lake Karida, Gwembe Summary: The project funds will be used to purchase fishing equipment and a refrigerated truck to transport fish to market.
Chibote Multipurpose Cooperative Society Limited 2444-ZMB	2011-2016	\$97,769	Sector: Agriculture (Dairy) Beneficiaries: Farmers Town/City: Kalulushi District of the Copperbelt Province Summary: The project funds will be used to expand the cooperative's of business operations. The project funds will be used to purchase additional livestock, equipment to collect and store milk, and a motorcycle to transport the milk to local retailers.

Grantee	Duration	Value	Summary
Itezhi-Tezhi District Business Association 2669-ZMB	2012-2016	\$117,017	Sector: Aquaculture (Fish) Beneficiaries: Fish farmers Town/City: Kafue River in the Southern Province Summary: The project funds will be used to expand IDBA's operations to connect small scale and remote fishing communities with larger markets in a country where the demand for fish is steadily increasing through the purchase of fishing equipment, fish storage equipment, as well as marketing and branding materials.
Mongu Dairy Cooperative Society Limited 2705-ZMB	2012-2017	\$152,381	Sector: Agriculture (Dairy) Beneficiaries: Dairy farmers Town/City: Mongu District in the Western Province Summary: The project funds will be used to increase the production and sales of milk through the purchase of improved breed cows, transportation, and storage equipment.
Chibusa Home Based Care Association 2925-ZMB	2013-2018	\$187,789	Sector: Agriculture (Food Processing) Beneficiaries: Maize, soya, groundnut and millet farmers Town/City: Mungwi District in the Northern Province of Zambia Summary: The project funds will be used to provide working capital for purchasing grains, increase milling capacity, build a storage warehouse, and provide funds to improve marketing.
Ushaa Area Farmers Association Limited 2937-ZMB	2013-2018	\$94,960	Sector: Agriculture (Rice) Beneficiaries: Rice farmers Town/City: Mongu District in the Western Province of Zambia Summary: The project funds will be used to provide working capital for purchasing rice, build a storage warehouse, and provide funds to improve marketing.
Mweru Luapula Fishing Association 2997-ZMB	2014-2018	\$127,150	Sector: Aquaculture (Fish) Beneficiaries: Fish farmers Town/City: Nchelenge District in Luapula Province Summary: The project funds will be used to increase the supply of fish available to the local market while providing increased income for members and increasing the profitability of the Association.
Katete District Women Development Association 3022-ZMB	2014-2018	\$232,935	Sector: Agriculture (Groundnuts) Beneficiaries: Female farmers Town/City: Katete District of Eastern Province Summary: The project funds will be used to finance management and administrative support, storage improvement, groundnut processing equipment, a water supply system, groundnut seed multiplication, purchase of groundnut for processing and support to marketing improvement.
Chipata District Women Development Association 3046-ZMB	2014-2018	\$223,311	Sector: Agriculture (Groundnuts) Beneficiaries: Female farmers Town/City: Chipata District of Eastern Province Summary: The project funds will be used to finance management and administrative support, storage improvement, groundnut processing equipment, a water supply system, groundnut seed multiplication, purchase of groundnut for processing and support to marketing improvement.



Grantee	Duration	Value	Summary
Chadiza District Small Scale Farmers Association 3065-ZMB	2014-2016	\$96,596	Sector: Agriculture (Groundnuts/sunflower seeds) Beneficiaries: Farmers Town/City: Chadiza District of Eastern Province Summary: The project funds will be used to build capacity within the association by increasing groundnut yields through the purchase of improved seeds which are then distributed to members.
Kachere Development Program 3081-ZMB	2014-2016	\$90,855	Sector: Agriculture (Groundnuts/sunflower seeds) Beneficiaries: Farmers Town/City: Chipata District, Eastern Province. Summary: The project funds will be used to develop financial systems, operational systems, and business management capacity to run a successful cooking oil enterprise, as well as to install oil processing equipment and establish a purchase fund.
Lundazi District Women's Development Association 3082-ZMB	2014-2016	\$95,919	Sector: Agriculture (Groundnuts/sunflower seeds) Beneficiaries: Female farmers Town/City: Lundazi District, Eastern Province Summary: The project funds will be used to train individual farmer members and develop financial systems, operational systems, and business management capacity to run a successful cooking oil enterprise, as well as to install oil processing equipment and establish a purchase fund.
Zambia Association for Blind and Partially-Sighted Women 3201-ZMB	2014-2016	\$57,651	Sector: Persons With Disabilities (Income-Generating Activities) Beneficiaries: Visually impaired women and men Town/City: Copperbelt Province Summary: The project funds will be used to establish financial and business management systems necessary to run an enterprise, train individual members in business management skills, identify alternative income-generating activities for blind people, provide limited working capital to support a selected enterprise, and sensitize the community on issues facing blind people.
Archdiocese of Kasama Development Centre 3238-ZMB	2015-2017	\$91,604	Sector: Agriculture (Groundnuts/sunflower seeds) Beneficiaries: Farmers Town/City: Kasama, Northern Province Summary: The project funds will be used to develop financial systems, operational systems, and business management capacity to run a successful cooking oil enterprise, as well as to install oil processing equipment and establish a purchase fund.
Mutanda Dairy Cooperative Society Limited 4077-ZMB	2015-2017	\$92,175	Sector: Agriculture (Dairy) Beneficiaries: Dairy farmers Town/City: Lumwana District, Northwestern Province Summary: The project funds will be used to provide technical trainings to individual farmer members, put in place an effective breeding program, and build financial and business management capacity.
Petauke District Farmers Association 4067-ZMB	2015-2020	\$137,907	Sector: Agriculture (Groundnuts) Beneficiaries: Farmers Town/City: Petauke District, Eastern Province Summary: The project funds will be used to finance management and administrative support, storage improvement, groundnut processing equipment, a water supply system, groundnut seed multiplication, purchase of groundnut for processing and support to marketing improvement.



Grantee	Duration	Value	Summary
Nyimba District Farmers Association 4078-ZMB	2015-2017	\$83,722	Sector: Agriculture (Groundnuts) Beneficiaries: Farmers Town/City: Nyimba District, Eastern Province Summary: The project funds will be used to develop financial systems, operational systems, and business management capacity to run a successful cooking oil enterprise, as well as to install oil processing equipment and establish a fund to purchase groundnuts from member farmers.
Chipata Community-Based Rehabilitation Enterprise 4079-ZMB	2015-2020	\$163,741	Sector: Agriculture (Groundnuts) Beneficiaries: Farmers Town/City: Chipata District, Eastern Province Summary: The project funds will be used to finance management and administrative support, storage improvement, expansion of groundnut processing equipment, installation of a water supply system, purchase of draft animals, groundnut seed multiplication and purchase of groundnuts for processing, and support for marketing improvement.
Nsabo Yetu Federation 4119-ZMB	2015-2017	\$85,179	Sector: Agriculture (Groundnuts) Beneficiaries: Farmers Town/City: Solwezi District, Northwestern Province Summary: The project funds will be used to develop financial systems, operational systems, and business management capacity to run a successful cooking oil enterprise, as well as to train individual member farmers, install oil processing equipment, and establish a fund to purchase groundnuts from member farmers.
Mambwe District Women's Development Association 4163-ZMB	2015-2017	\$79,996	Sector: Agriculture (Groundnuts) Beneficiaries: Female farmers Town/City: Mambwe District, Eastern Province Summary: The project funds will be used to develop financial systems, operational systems, and business management capacity to run a successful cooking oil enterprise, as well as to train individual member farmers, install oil processing equipment, and establish a fund to purchase groundnuts from member farmers.





Zimbabwe

Country Portfolio

Overview: Country program established in 2010. USADF currently manages a portfolio of 17 projects. Total commitment is \$2.4 million.

Country Strategy: The program focuses on food security, import reduction and export initiatives.

U.S. African Development Foundation

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Partner Organization: LEAD Trust

Lee Marwa, Director 5 Premium Close Mt Pleasant Business Park Harare

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Grantee	Duration	Value	Summary
LEAD Masvingo Food Security Project 2824-ZWE	2013-2016	\$235,000	Sector: Food Production (Poultry and Vegetables) Beneficiaries: Approximately 1,300 people using institutions such as hospitals and orphanages Town/City: Masvingo Province Summary: The project funds will be used to support institutions serving marginalized people in Masvingo to raise poultry and cultivate potatoes for sale and consumption. Funds will also be used to provide training, equipment, inputs, and technical assistance to four institutions including hospitals and orphanages.
Association of the Deaf (ASSOD) - Welding Expansion Project 2880-ZWE	2013-2016	\$250,000	Sector: Fabrication (Metal) Beneficiaries: Deaf and hearing impaired people Town/City: Bulawayo Summary: The project funds will be used to enable ASSOD to provide employment to members trained in metal fabrication. Profits realized through the welding operation will contribute to a microloan fund to help other members start small businesses.
Gokwe Dairy Farmers Cooperative Society Limited 3016-ZWE	2014-2018	\$246,126	Sector: Food Production (Dairy) Beneficiaries: 60 Dairy farmers Town/City: Kwekwe Summary: The project funds will be used to help the association grow its business through production of good quality milk by increasing herd size, membership, production, knowledge and marketing.
St Agnes Mission Children's Home 3026-ZWE	2014-2015	\$77,945	Sector: Food Production (Poultry) Beneficiaries: Orphans Town/City: Gokwe Summary: The project funds will be used to assist with establishing financial independence and help increase the home's sustainability by scaling up its initiatives.



Grantee	Duration	Value	Summary
Rusitu United Dairy Farmers Co-op Ltd 3085-ZWE	2014-2016	\$99,652	Sector: Food Production (Dairy) Beneficiaries: Dairy farmers Town/City: Chipinge District Summary: The project funds will be used to increase the herd size, milk volumes and active membership. The funds will enable Rusitu United to improve financial management, hire and train staff and build up business and leadership capacity.
Rusitu Small Scale Dairy Farmers Co-op Ltd (RSSDFCL) 3086-ZWE	2014-2016	\$92,603	Sector: Food Production (Dairy) Beneficiaries: Dairy farmers Town/City: Chipinge Summary: The project funds will be used to recruit new staff, certification, to purchase office equipment and overheads, provide training, acquire software, establish a business plan and feasibility testing, and develop internal policy, and to explore new markets.
Watsomba Dairy Cooperative Society Limited (Tsonzo) 3160-ZWE	2014-2016	\$99,997	Sector: Food Production (Dairy) Beneficiaries: Dairy farmers Town/City: Manicaland Province Summary: The project funds will be used to hire and train office staff n good governance practices; purchase accounting software, develop internal office policies; engage consultants to develop a business plan and conduct a market feasibility study; acquire health and product quality certifications; and purchase office equipment.
Chikwaka Kubatana Dairy Cooperative Society (3164-ZWE)	2014-2016	\$99,354	Sector: Food Production (Dairy) Beneficiaries: Dairy farmers Town/City: Mutasa District Summary: The project funds will be used to purchase inputs and equipment; acquire technical assistance, provide production and business training for members and staff, purchase software, train staff in governance and policy development; purchase a generator to reduce spoilage during power cuts, a motorbike to ease monitoring and training; pay salaries and purchase office consumables.
Khayelihle Children's Village (KCV) 3241-ZWE	2015-2017	\$99,843	Sector: Food Production (Dairy) Beneficiaries: Orphans Town/City: Bulawayo district Summary: The project funds will be used to hire a full-time project manager, bookkeeper, and production attendant; train staff members; purchase accounting software, develop policies for finances, human resources, and procurement; develop a business plan and a market feasibility study; acquire health and product quality certifications, and office equipment. The funds will also be used to provide feed, drugs, and chemicals to keep the existing herd in good condition as well as to expand the current dairy herd.



Grantee	Duration	Value	Summary
Heather Chimhoga Orphan Care (HCOC) 4002-ZWE	2015-2017	\$99,682	Sector: Food Production (Poultry) Beneficiaries: 690 Orphans Town/City: Murewa Summary: The project funds will be used to train staff in good governance practices; purchase chicks, stock feed, and feeding and watering equipment; improve disease management with drugs to prevent mortality; computerize records; and improve branding and marketing.
Success Poultry 4046-ZWE	2015-2017	\$99,965	Sector: Food Production (Poultry) Beneficiaries: Poultry farmers Town/City: Goromonzi Summary: The project funds will be used to train staff in good governance practices; purchase a refrigerator, butchery equipment and cold room for storage; support digitizing records; improve branding and marketing; set up organizational policies; and train members on good poultry production practices.
Nyahava Paprika Growers Cooperative Limited 4065-ZWE	2015-2017	\$96,452	Sector: Export (Paprika) Beneficiaries: Paprika Farmers Town/City: Rusape District Summary: The project funds will be used to train staff in good governance practices; purchase accounting software; train farmers in improved horticultural practices and the farming business; establish a bulking station for storage; develop accounting and human resource policy manuals; hire a full-time field officer to provide technical assistance to farmers; purchase a motorcycle and bicycles for provision of extension services; and purchase office equipment.
Tony Waite Organization 4083-ZWE	2015-2018	\$222,200	Sector: Food Processing (Dried Fish) Beneficiaries: Vulnerable groups such as those affected by HIV/AIDS and orphans Town/City: Kariba, Mashonaland West Province Summary: The project funds will be used to increase the group's production of dried Kapenta and improve and expand marketing efforts. The funds will allow for the purchase of three fishing boats, construction of a processing factory and procurement and installation of a packing line. The funds will also be used to support income generating activities and employment for women and youth.
Nyanga Paprika Exports Cooperative 4084-ZWE	2015-2017	\$99,816	Sector: Export (Paprika) Beneficiaries: Paprika producers Town/City: Nyanga District Summary: The project funds will be used to train staff in good governance practices; purchase computers, accounting software; purchase crops; attend international trade fairs; develop accounting and human resource policy manuals; hire a full-time marketing officer to provide technical assistance to farmers; purchase 2 motorcycles to strengthen out-grower support; purchase bailing and loading equipment; and instill business communication and negotiating skills.
Charamba Potato Growers Association (CPG) 4085-ZWE	2015-2017	\$99,909	Sector: Food Production (Potatoes) Beneficiaries: Potato Growers Town/City: Nyanga District Summary: The project funds will be used to establish organizational policies and upgrade financial controls and practices, provide training in leadership, business and financial management, and for a consultant to produce a business and marketing plan.



Grantee	Duration	Value	Summary
Samanyika Kumboedza Association (SKA) 4158-ZWE	2015-2018	\$226,475	Sector: Food Production (Potatoes) and Export (Paprika) Beneficiaries: Potato and Paprika Farmers Town/City: Nyanga Summary: The project funds will be used to increase the size of the association's revolving loan fund for farmers, purchase a truck for transport; build a warehouse for proper storage of inputs and paprika and an office space for the association staff; and expand into the export market for paprika.
Kupakwashe Cattle Fattening Cooperative Society Limited 4226-ZWE	2015-2017	\$99,803	Sector: Food Production (Beef) Beneficiaries: Young farmers Town/City: Tarugarira, Bikita District of Masvingo Summary: The project funds will be used to hire office staff; train staff in good governance practices; purchase accounting software and train staff in financial management; develop policies for finances, human resources, and procurement; hire consultants to develop business and marketing plans; purchase office equipment; and capitalize the pen fattening project with appropriate beef herds.

